# **Information Package for The Financial Results**

April 1, 2010 - March 31, 2011

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### May 13, 2011

#### Disclaimer:

While every attempt has been made to ensure the accuracy of information, projections / forecasts contained in this package are based on the judgments made with information available as at May 13, 2011, and are subject to risks and uncertainties that may cause the actual results to vary.



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## 1. FINANCIAL HIGHLIGHTS



### **NON-CONSOLIDATED**

JPY bln

### **CONSOLIDATED**

JPY bln

### **Operating Performance**

(Projection)

	FY2009	FY2010	FY2011
Contract Awards	944.0	1,023.9	1,065.0
Revenues	1,244.4	970.4	1,090.0
Gross Profit	50.8	65.5	82.0
Operating Income	(7.9)	7.9	25.0
Recurring Profit	7.5	5.7	20.0
Net Income	3.1	4.5	10.0
Basic Net Income per Share	¥3.07	¥4.36	¥9.60

### **Operating Performance**

(Projection)

	FY2009	FY2010	FY2011
Contract Awards (Construction)	1,138.3	1,188.4	1,260.0
Revenues	1,637.3	1,325.6	1,470.0
Gross Profit	81.8	102.5	119.0
Operating Income	(6.7)	17.2	34.0
Recurring Profit	9.0	17.5	33.0
Net Income	13.2	25.8	17.0
Basic Net Income per Share	¥13.03	¥24.87	¥16.36

#### **Assets and Equity**

As at	Mar 31, 2010	Mar 31, 2011
Total Assets	1,440.6	1,327.4
Total Equity	232.2	208.2
Shareholders' Equity/ Assets Ratio	16.1%	15.7%
Equity per Share	¥223.01	¥200.04

### **Assets and Equity**

As at	Mar 31, 2010	Mar 31, 2011
Total Assets	1,796.8	1,644.9
Total Equity	262.1	253.2
Shareholders' Equity/ Assets Ratio	14.6%	15.4%
Equity per Share	¥251.97	¥243.35

#### **Cash Flows**

(Projection)

	FY2009	FY2010
Operating Activities	(76.9)	64.0
Investing Activities	(5.7)	2.9
Financing Activities	71.9	(50.5)
Cash and Cash Equivalents at the end of the Period	141.7	156.3

, ,
FY2011
10.0
(40.0)
(10.0)





Non-Consolidated Basis

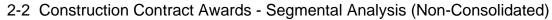
JPY bln

	1st Half			Full-Year						
	FY2010	FY2	011	FY2009		FY2010		FY2	FY2011	
	Result	Projection	YoY Change	Result	Mid-year Projection	Result	YoY Change	Projection	YoY Change	
Civil Engineering										
Japan	94.1	80.0	(15.0%)	241.8	250.0	230.4	(4.7%)	250.0	8.5%	
Overseas	(7.8)	10.0	-	26.0	30.0	(4.3)	-	25.0	-	
Total	86.2	90.0	4.4%	267.9	280.0	226.0	(15.6%)	275.0	21.7%	
Building Construction										
Japan	300.2	300.0	(0.1%)	649.9	750.0	731.9	12.6%	750.0	2.5%	
Overseas <sup>1</sup>	0.0	0.0	-	1.0	0.0	0.0	(97.4%)	0.0	-	
Total	300.2	300.0	(0.1%)	650.9	750.0	731.9	12.4%	750.0	2.5%	
Construction Total										
Japan	394.3	380.0	(3.6%)	891.7	1,000.0	962.3	7.9%	1,000.0	3.9%	
Overseas	(7.8)	10.0	-	27.1	30.0	(4.3)	-	25.0	-	
Total	386.4	390.0	0.9%	918.8	1,030.0	957.9	4.3%	1,025.0	7.0%	
Real Estate and Other	22.9	20.0	(13.0%)	25.1	50.0	65.9	162.6%	40.0	(39.4%)	
Grand Total	409.4	410.0	0.1%	944.0	1,080.0	1,023.9	8.5%	1,065.0	4.0%	

<sup>&</sup>lt;sup>1</sup> The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates are not included.

### **Consolidated Basis (Construction)**

Construction Total									
Japan	438.7	425.0	(3.1%)	979.0	1,090.0	1,054.2	7.7%	1,075.0	2.0%
Overseas	60.7	93.0	53.0%	159.3	180.0	134.2	(15.8%)	185.0	37.8%
Total	499.5	518.0	3.7%	1,138.3	1,270.0	1,188.4	4.4%	1,260.0	6.0%





JPY bln

		Full-Year								
		Civil Engineering		Building Construction			Total - Construction			
	FY2009	FY2	2010	FY2009	FY2	2010	FY2009	FY2	FY2010	
	Result	Result	YoY Change	Result	Result	YoY Change	Result	Result	YoY Change	
Public Sector	147.6	143.1	(3.1%)	91.0	67.6	(25.7%)	238.6	210.7	(11.7%)	
Central Gov't	121.5	103.3	(15.0%)	36.8	28.4	(22.8%)	158.4	131.7	(16.8%)	
Local Gov't	26.0	39.7	52.6%	54.1	39.2	(27.6%)	80.2	78.9	(1.6%)	
Private Sector	94.1	87.3	(7.3%)	558.9	664.2	18.9%	653.1	A 751.6	15.1%	
Manufacturing	17.8	20.9	17.3%	124.9	159.8	28.0%	142.8	В 180.8	26.6%	
Non-manufacturing	76.3	66.3	(13.0%)	433.9	504.4	16.2%	510.3	C 570.7	11.8%	
Total - Domestic	241.8	230.4	(4.7%)	649.9	731.9	12.6%	891.7	962.3	7.9%	
Overseas	26.0	(4.3)	-	1.0	0.0	(97.4%)	27.1	(4.3)	-	
Total	267.9	X 226.0	(15.6%)	650.9	Y 731.9	12.4%	918.8	<b>Z</b> 957.9	4.3%	

#### **Construction Awards by Customer (Private Sector)**

	Full-Year						
	FY2009	FY2	2010				
	Result	Result	YoY Change				
Manufacturing	142.8	B 180.8	26.6%				
Food Processing	15.1	21.0	38.8%				
Petrochemical	49.4	62.7	26.8%				
Steel	23.7	9.8	(58.6%)				
Electronics	23.3	43.7	87.1%				
Vehicle	2.7	12.2	338.2%				
Machinery	8.4	10.5	24.8%				
Others	19.8	20.7	4.5%				
Non-Manufacturing	510.3	C 570.7	11.8%				
Commercial	29.1	26.1	(10.4%)				
Finance	37.1	23.0	(38.0%)				
Real Eatate	167.4	153.6	(8.2%)				
Transportation / Distribution	55.7	120.8	116.9%				
Power / Gas	62.4	39.4	(36.9%)				
Information Technology	10.9	24.8	126.4%				
Service	135.1	174.0	28.8%				
(Medical / Welfare)	23.2	80.5	245.8%				
(Education)	45.0	32.7	(27.3%)				
Others	12.2	8.7	(28.9%)				
Total	653.1	A 751.6	15.1%				

#### **Construction Awards by Project Type**

	Full-Year							
	FY2	009		FY2010	_			
	Result	Proportion	Result	Proportion	YoY Change			
Flood Control	22.4	2.4%	26.0	2.7%	16.1%			
Railway	59.9	6.5%	28.8	3.0%	(51.9%)			
Potable / Waste Water	12.6	1.4%	34.1	3.6%	170.6%			
Land Improvement	7.9	0.9%	3.5	0.4%	(55.0%)			
Port / Airport	9.7	1.1%	12.0	1.2%	24.1%			
Road	76.0	8.3%	61.0	6.4%	(19.6%)			
Others	79.2	8.6%	60.1	6.3%	(24.0%)			
Total - Civil Engineering	267.9	29.2%	X 226.0	23.6%	(15.6%)			
Office (Public / Private)	230.4	25.1%	237.5	24.8%	3.0%			
Lodging	6.0	0.7%	18.7	1.9%	210.4%			
Retail	41.6	4.5%	18.1	1.9%	(56.3%)			
Power Plant / Factory	111.2	12.1%	136.0	14.2%	22.3%			
(Manufacturing Plant)	85.0	9.3%	125.2	13.1%	47.3%			
Warehouse / Distribution Centre	10.6	1.2%	52.2	5.5%	389.0%			
Residential	41.5	4.5%	50.0	5.2%	20.4%			
Education / Research / Culture	80.7	8.8%	61.5	6.4%	(23.7%)			
Medical / Welfare	74.8	8.1%	87.8	9.2%	17.4%			
Others	53.7	5.8%	69.8	7.3%	29.8%			
Total - Building Construction	650.9	70.8%	Y 731.9	76.4%	12.4%			
Total	918.8	100.0%	<b>z</b> 957.9	100.0%	4.3%			





**Geographical Region (Japan)** 

JPY bln

Seographical Region (Japan)								
	ı	Full-Year						
	FY2	2009		FY2010				
	Result	Proportion	Result	Proportion	YoY Change			
Urban	694.9	77.9%	729.3	75.8%	5.0%			
Kanto	469.2	52.6%	530.5	55.1%	13.1%			
(Metropolitan Tokyo)	403.1	45.2%	486.2	50.5%	20.6%			
Tokai	90.4	10.1%	87.9	9.2%	(2.8%)			
Kinki	135.2	15.2%	110.9	11.5%	(18.0%)			
Suburban	196.8	22.1%	232.9	24.2%	18.3%			
Hokkaido	20.5	2.3%	14.7	1.5%	(28.1%)			
Tohoku	50.0	5.6%	52.6	5.5%	5.1%			
Hokuriku	37.7	4.2%	37.0	3.8%	(1.8%)			
Chugoku	35.1	4.0%	43.9	4.6%	24.8%			
Shikoku	16.6	1.9%	17.3	1.8%	4.7%			
Kyusyu	36.6	4.1%	67.1	7.0%	83.1%			
Total	891.7	100.0%	962.3	100.0%	7.9%			

Kanto Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Kinki Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama

### **Contract Type**

Civil Engineering	Building Construction	Construction (Total)
21.8%	45.5%	39.9%
18.9%	37.4%	33.0%
22.8%	49.3%	41.5%
14.2%	40.8%	33.0%
	Engineering 21.8% 18.9% 22.8%	Engineering Construction 21.8% 45.5% 18.9% 37.4%  22.8% 49.3%

**Contract Size** 

JPY bln

	Full-Year						
	FY2	2009	FY2010				
	Result	Proportion	Result	Proportion	YoY Change		
Large-scale	378.7	41.2%	332.9	34.7%	(12.1%)		
(5bln or above)	370.7	41.270	332.3	04.770			
Medium-scale	330.4	36.0%	389.8	40.7%	17.9%		
(1 to 5 bln)	550.4	30.076	369.6	40.7 /6	17.370		
Small-scale	209.6	22.8%	235.2	24.6%	12.2%		
(1 bln or below)	209.0	22.0%	233.2	24.0%	12.270		
Total	918.8	100.0%	957.9	100.0%	4.3%		

**Refurbishment Projects** 

JPY bln

	Full-Year					
	FY2009		FY2010			
	Result	Proportion	Result	Proportion	YoY Change	
Civil Enginnering	16.7	6.2%	46.3	20.5%	177.1%	
Building Const.	108.6	16.7%	119.9	16.4%	10.4%	
Total	125.3	13.6%	166.2	17.4%	32.6%	

**Overseas (Consolidated Basis)** 

JPY bln

	Full-Year						
	FY2	2009	FY2010				
	Result	Proportion	Result	Proportion	YoY Change		
North America	62.9	5.5%	65.0	5.5%	3.2%		
Europe	2.2	0.2%	3.2	0.3%	47.0%		
Asia	76.8	6.8%	71.8	6.0%	(6.5%)		
Other Regions	17.3	1.5%	(5.8)	(0.5%)	-		
Total	159.3	14.0%	134.2	11.3%	(15.8%)		





JPY bln

									JPYDIII
	1st Half			Full-Year					
	FY2010	FY2	2011	FY2009		FY2010		FY2011	
	Result	Projection	YoY Change	Result	Mid-year Projection	Result	YoY Change	Projection	YoY Change
Revenues	486.6	480.0	(6.6)	1,244.4	1,040.0	970.4	(273.9)	1,090.0	119.5
Construction	471.3	465.0	(6.3)	1,201.7	1,000.0	913.3	(288.4)	1,030.0	116.6
(Civil Engineering)	153.1	135.0	(18.1)	366.8	340.0	273.9	(92.9)	290.0	16.0
(Building Construction)	318.1	330.0	11.8	834.8	660.0	639.4	(195.4)	740.0	100.5
(Japan)	441.2	440.0	(1.2)	1,113.1	910.0	877.9	(235.2)	980.0	102.0
(Overseas)	30.0	25.0	(5.0)	88.6	90.0	35.4	(53.2)	50.0	14.5
Real Estate and Other	15.3	15.0	(0.3)	42.6	40.0	57.1	14.4	60.0	2.8
Gross Profit	52.7 10.8%	37.0 7.7%	(15.7) (3.1%)	50.8 4.1%	78.0 7.5%	65.5 6.8%	14.7 2.7%	82.0 7.5%	16.4 0.7%
Construction	51.4 10.9%	35.5 7.6%	(15.9) (3.3%)	46.0 3.8%	75.5 7.6%	64.0 7.0%	17.9 3.2%	79.5 7.7%	15.4 0.7%
(Civil Engineering)	17.9 11.7%	9.0 6.7%	(8.9) (5.0%)	(2.8) (0.8%)	23.7 7.0%	1.9 0.7%	4.8 1.5%	20.0 6.9%	18.0 6.2%
(Building Construction)	33.5 10.5%	26.5 8.0%	(7.0) (2.5%)	48.9 5.9%	51.8 7.8%	62.0 9.7%	13.1 3.8%	59.5 8.0%	(2.5) (1.7%)
Real Estate and Other	1.2 8.3%	1.5 10.0%	0.2 1.7%	4.7 11.2%	2.5 6.3%	1.5 2.7%	(3.2) (8.5%)	2.5 4.2%	0.9 1.5%
Adjusted Gross Profit 1	3.2	2.5	(0.7)	9.2	5.5	5.0	(4.2)	4.5	(0.5)
SG&A	(27.4)	(28.0)	(0.5)	(58.8)	(58.0)	(57.5)	1.2	(57.0)	0.5
Operating Income	25.3	9.0	(16.3)	(7.9)	20.0	7.9	15.9	25.0	17.0
Non-operating Income	0.1	(2.0)	(2.1)	15.5	0.0	(2.1)	(17.6)	(5.0)	(2.8)
Financing	0.0	(1.1)	(1.1)	13.5	(0.5)	0.3	(13.2)	(3.0)	(3.3)
Recurring Profit	25.4	7.0	(18.4)	7.5	20.0	5.7	(1.7)	20.0	14.2
Extraordinary Profit	(0.3)	(0.5)	(0.1)	18.0	(2.0)	4.4	(13.6)	(1.0)	(5.4)
Income before Income Taxes	25.1	6.5	(18.6)	25.5	18.0	10.2	(15.3)	19.0	8.7
Income Taxes	(8.9)	(3.0)	5.9	(22.4)	(7.0)	(5.7)	16.7	(9.0)	(3.2)
Net Income	16.1	3.5	(12.6)	3.1	11.0	4.5	1.4	10.0	5.4

Adjusted Gross Profit includes dividends from two SPCs (one SPC for FY2011) which are posted as non-operating income on the non-consolidated income statements and gross profit of Kajima Yaesu Kaihatsu Co., Ltd which is a fully consolidated subsidiary.

## 2-3 Income Statements (Consolidated)



JPY bln

	1st Half			Full-Year					
	FY2009	FY2	FY2010 FY2009 FY2010 FY2011		011				
	Result	Projection	YoY Change	Result	Mid-year Projection	Result	YoY Change	Projection	YoY Change
Revenues	651.5	660.0	8.4	1,637.3	1,380.0	1,325.6	(311.6)	1,470.0	144.3
Construction	585.7	590.0	4.2	1,480.3	1,240.0	1,146.1	(334.2)	1,300.0	153.8
Real Estate and Other	65.8	70.0	4.1	157.0	140.0	179.5	22.5	170.0	(9.5)
(Real Estate)	26.9	30.0	3.0	63.5	60.0	89.7	26.2	90.0	0.2
(Other)	38.8	40.0	1.1	93.5	80.0	89.7	(3.7)	80.0	(9.7)
Gross Profit	70.3	54.0	(16.3)	81.8	114.0	102.5	20.6	119.0	16.4
	10.8%	8.2%	(2.6%)	5.0%	8.3%	7.7%	2.7%	8.1%	0.4%
Construction	60.4	45.5	(14.9)	69.3	94.5	86.2	16.8	100.0	13.7
	10.3%	7.7%	(2.6%)	4.7%	7.6%	7.5%	2.8%	7.7%	0.2%
Real Estate and Other	9.8	8.5	(1.3)	12.4	19.5	16.3	3.8	19.0	2.6
	15.0%	12.1%	(2.9%)	7.9%	13.9%	9.1%	1.2%	11.2%	2.1%
SG&A	(41.4)	(42.0)	(0.5)	(88.6)	(88.0)	(85.2)	3.3	(85.0)	0.2
Operating Income	28.9	12.0	(16.9)	(6.7)	26.0	17.2	24.0	34.0	16.7
Non-operating Income	3.3	(1.0)	(4.3)	15.7	(1.0)	0.2	(15.5)	(1.0)	(1.2)
Financing	(1.1)	(2.2)	(1.0)	(3.2)	(5.5)	(3.4)	(0.1)	(4.6)	(1.1)
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	1.0	1.2	0.1	16.7	1.5	2.0	(14.6)	1.7	(0.2)
Recurring Profit	32.2	11.0	(21.2)	9.0	25.0	17.5	8.4	33.0	15.4
Extraordinary Profit	(0.5)	(0.5)	0.0	19.7	(2.0)	8.6	(11.1)	(1.5)	(10.1)
Income before Income Taxes and Minority Interests	31.7	10.5	(21.2)	28.8	23.0	26.1	(2.6)	31.5	5.3
Income Taxes and Minority Interests	(11.4)	(4.5)	6.9	(15.5)	(10.0)	(0.3)	15.2	(14.5)	(14.1)
Net Income	20.2	6.0	(14.2)	13.2	13.0	25.8	12.6	17.0	(8.8)

### 2-4 Supplementary Information



**Cash Flows** 

JPY bln

FY2010 Result

Operating	Investing	Financing	Cash and Cash Equivalents at the end of the Period	
64.0	2.9	(50.5)	156.3	

FY2011 Projection

Operating	Investing	Financing	
10.0	(40.0)	(10.0)	

### **Interest-bearing Debt**

JPY bln

As at	Mar 31, 2010		Mar 31, 2012		
	Result	Mid-year Projection	Result	YoY Change	Projection
Consolidated	620.0	580.0	558.9	(61.0)	560.0
Kajima Corp	453.8	430.0	439.0	(14.7)	440.0
Subsidiaries	166.2	150.0	119.8	(46.3)	120.0

### **Provision for Loss on Construction Contracts**

JPY bln

As at	Mar 31, 2010	Mar 31, 2011		
	Result	Result	YoY Change	
Non-Consolidated (Kajima Corp)	(17.8)	(20.7)	(2.8)	

#### **Staff Numbers**

NO.

As at	Kajima Corp (Parent)	Subsidiaries (Japan)	Subsidiaries (Overseas)	Total
Mar 31, 2010	8,452	3,711	3,026	15,189
Mar 31, 2011	8,164	3,760	3,159	15,083
Change	(288)	49	133	(106)

#### **Overseas Revenues**

JPY bln

		Full-Year								
	FY2	2009		FY2010	_					
	Result	Proportion	Result	Proportion	YoY Change					
North America	91.9	5.6%	76.6	5.8%	(15.2)					
Europe	8.8	0.6%	4.1	0.3%	(4.7)					
Asia	105.1	6.4%	86.8	6.6%	(18.3)					
Other Regions	78.9	4.8%	26.9	2.0%	(52.0)					
Total	284.9	17.4%	194.5	14.7%	(90.3)					

Other Data JPY bln

		Full-Year								
	FY2009		FY2010							
	Result	Mid-year Projection	Result	YoY Change	Projection					
Research and Development	10.0	9.8	9.7	(0.3)	10.1					
Capital Expenditure <sup>1</sup>	23.8	26.0	22.9	(0.8)	32.0					
Depreciation / Amortization <sup>1</sup>	20.0	19.0	18.9	(1.1)	19.0					
Loans Guaranteed	19.9	-	13.2	(6.7)	-					

<sup>&</sup>lt;sup>1</sup> The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.

### SG&A (Selling, General and Administrative Expenses) - Non-Consolidated Basis

Total	58.8	58.0	57.5	(1.2)	57.0
- Payroll Cost	27.3	27.6	27.4	0.1	28.3
- Other	31.5	30.4	30.1	(1.3)	28.6

### 2-4 Supplementary Information - continued

## CORPORATION

JPY bln

#### Performance by Management Approach Segment

JPY bln

#### FY2009 Result

	Civil Engineering	Building Construction	Real Estate and Other	Domestic Subsidiaries and Affiliates	Overseas Subsidiaries and Affiliates	Adjustments	Total
Revenues	366.8	834.8	42.6	333.0	192.7	(132.8)	1,637.3
Operating	(20.9)	11.5	1.4	4.6	(2.3)	(1.0)	(6.7)
Income	(5.7%)	1.4%	3.4%	1.4%	(1.2%)	-	(0.4%)

#### FY2010 Mid-year Projection

	Civil Engineering	Building Construction	Real Estate and Other	Domestic Subsidiaries and Affiliates	Overseas Subsidiaries and Affiliates	Adjustments	Total
Revenues	340.0	660.0	40.0	333.2	153.5	(146.7)	1,380.0
Operating	5.2	15.3	(0.5)	6.8	2.5	(3.3)	26.0
Income	1.5%	2.3%	(1.3%)	2.0%	1.6%	-	1.9%

#### FY2010 Result

	Civil Engineering	Building Construction	Real Estate and Other	Domestic Subsidiaries and Affiliates	Overseas Subsidiaries and Affiliates	Adjustments	Total
Revenues	273.9	639.4	57.1	332.1	155.8	(132.7)	1,325.6
Operating	(16.0)	25.3	(1.2)	3.8	2.9	2.5	17.2
Income	(5.9%)	4.0%	(2.2%)	1.1%	1.9%	-	1.3%

### FY2011 Projection

	Civil Engineering	Building Construction	Real Estate and Other	Domestic Subsidiaries and Affiliates	Overseas Subsidiaries and Affiliates	Adjustments	Total
Revenues	290.0	740.0	60.0	322.8	194.2	(137.0)	1,470.0
Operating	1.5	23.6	0.0	6.5	1.9	0.4	34.0
Income	0.5%	3.2%	0.0%	2.0%	1.0%	-	2.3%

#### **Income Statements of Domestic Subsidiaries and Affiliates**

			Full-Year			
	FY2009		FY2010		FY2011	
	Result	Result Mid-year Projection Result YoY Change				
Revenues	336.3	333.2	334.3	(2.0)	322.8	
Gross Profit	23.2	23.3	19.5	(3.7)	22.7	
	6.9%	7.0%	5.9%	(1.0%)	7.1%	
SG&A	(17.1)	(16.5)	(16.5)	0.5	(16.2)	
Operating Income	6.1	6.8	2.9	(3.1)	6.5	
Non-Operating Income	4.9	(0.2)	0.4	(4.5)	0.0	
(Equity in Earnings of Unconsolidated Subsidiaries and Affiliates)	2.1	0.1	0.4	(1.7)	0.3	
Recurring Profit	11.1	6.5	3.4	(7.6)	6.6	

### Income Statements of Overseas Subsidiaries and Affiliates JPY bln

			Full-Year			
	FY2009		FY2010		FY2011	
	Result	Mid-year Projection	Result	YoY Change	Projection	
Revenues	192.7	153.5	155.8	(36.9)	194.2	
Gross Profit	11.9	14.9	14.6	2.7	13.6	
	6.2%	9.7%	9.4%	3.2%	7.0%	
SG&A	(13.8)	(12.4)	(11.6)	2.1	(11.6)	
Operating Income	(1.9)	2.5	2.9	4.9	1.9	
Non-Operating Income	12.3	4.2	5.1	(7.1)	4.6	
(Equity in Earnings of Unconsolidated Subsidiaries and Affiliates)	14.1	1.1	1.3	(12.7)	1.5	
Recurring Profit	10.3	6.7	8.1	(2.2)	6.6	

## 2-5 Quarterly Data



#### **Non-Consolidated Basis**

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Non-Consolidated Basis	_						1						1 1 1011
		FY2	2010			FY2010				FY2	2011		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st Half	2nd Half	Full-Year	1:	t Half	2nd	Half	Full-	Year
	Result	Result	Result	Result	Result	Result	Result	Pro	jection	Proje	ection	Proje	ection
Revenues	241.7	244.9	225.5	258.2	486.6	483.7	970.4		480.0		610.0	1	,090.0
Construction	234.9	236.4	219.1	222.8	471.3	441.9	913.3		465.0		565.0	1	,030.0
(Civil Engineering)	84.1	69.0	62.6	58.0	153.1	120.7	273.9		135.0		155.0		290.0
(Building Construction)	150.7	167.3	156.4	164.7	318.1	321.2	639.4		330.0		410.0		740.0
Real Estate and Other	6.8	8.5	6.3	35.3	15.3	41.7	57.1		15.0		45.0		60.0
Gross Profit	22.7 9.4%	30.0 12.3%	19.0 8.5%	(6.2) (2.4%)	52.7 10.8%	12.8 2.6%	65.5 6.8%	37.0	7.7%	45.0	7.4%	82.0	7.5%
Construction	22.7 9.7%	28.7 12.2%	18.5 8.5%	(6.0) (2.7%)	51.4 10.9%	12.5 2.8%	64.0 7.0%	35.5	7.6%	44.0	7.8%	79.5	7.7%
(Civil Engineering)	9.3 11.1%	8.6 12.5%	4.4 7.0%	(20.4) (35.2%)	17.9 11.7%	(16.0) (13.3%)	1.9 0.7%	9.0	6.7%	11.0	7.1%	20.0	6.9%
(Building Construction)	13.3 8.9%	20.1 12.0%	14.1 9.1%	14.3 8.7%	33.5 10.5%	28.5 8.9%	62.0 9.7%	26.5	8.0%	33.0	8.0%	59.5	8.0%
Real Estate and Other	0.0 0.2%	1.2 14.8%	0.4 7.6%	(0.2) (0.6%)	1.2 8.3%	0.2 0.6%	1.5 2.7%	1.5	10.0%	1.0	2.2%	2.5	4.2%
SG&A	(13.0)	(14.4)	(13.7)	(16.4)	(27.4)	(30.1)	(57.5)		(28.0)		(29.0)		(57.0)
Operating Income	9.7	15.5	5.3	(22.6)	25.3	(17.3)	7.9		9.0		16.0		25.0
Contract Awards	203.7	205.7	239.1	375.3	409.4	614.5	1,023.9		410.0		655.0	1	,065.0
Construction	190.7	195.7	223.6	347.8	386.4	571.5	957.9		390.0		635.0	1	,025.0
(Civil Engineering)	41.8	44.3	57.1	82.6	86.2	139.7	226.0		90.0		185.0		275.0
(Building Construction)	148.8	151.3	166.5	265.1	300.2	431.7	731.9		300.0		450.0		750.0
Real Estate and Other	12.9	10.0	15.4	27.5	22.9	42.9	65.9		20.0		20.0		40.0

#### **Consolidated Basis**

Revenues	307.9	343.5	301.4	372.6
Gross Profit	29.3 9.5%	40.9 11.9%	28.0 9.3%	4.0 1.1%
SG&A	(20.0)	(21.3)	(20.3)	(23.4)
Operating Income	9.2	19.6	7.7	(19.4)

	651.5		674.0		,325.6
70.3	10.8%	32.1	4.8%	102.5	7.7%
	(41.4)		(43.8)		(85.2)
	28.9		(11.6)		17.2

	660.0		810.0	1,470.0			
54.0	8.2%	65.0	8.0%	119.0	8.1%		
	(42.0)		(43.0)		(85.0)		
	12.0		22.0		34.0		

## 3. SUBSIDIARIES AND AFFILIATES UPDATES

## 3-1 Japan



JPY mil

	1	Т					T	JPY MII	
		Full-Year							
		FY2009	FY2010			FY2011	As at Mar	r 31, 2011	
		Result	Mid-year Projection	Result	YoY Change	Projection			
Taiko Trading Co., Ltd.	Const. Contract Awards	23,473	38,000	22,271	(1,201)	40,000	Total Assets	JPY 39.3 bln	
	Revenues	100,745	105,000	93,174	(7,570)	100,000			
Sale of Building Materials and Equipment / Interior Work	Operating Income	278	30	(333)	(612)	140	Capital	JPY 750 mil	
	Recurring Profit	358	55	(243)	(602)	158			
(Kajima's ownership: 98.1%)	Net Income	428	40	(244)	(672)	138	Staff Numbers	284	
Kajima Road Co., Ltd.	Const. Contract Awards	80,966	76,200	74,176	(6,789)	81,000	Total Assets	JPY 73.7 bln	
	Revenues	115,761	108,000	102,175	(13,585)	100,000			
Road Pavement Work / Sale of Asphalt	Operating Income	3,247	1,561	2,154	(1,092)	1,600	Capital	JPY 4,000 mil	
	Recurring Profit	3,073	1,500	2,229	(844)	1,500			
(Kajima's ownership: 100%)	Net Income	1,807	600	1,085	(722)	450	Staff Numbers	1,022	
Kajima Tatemono Sogo Kanri Co., Ltd.	Const. Contract Awards	-	-	-	-	-	Total Assets	JPY 12.7 bln	
	Revenues	35,037	35,700	36,742	1,704	36,900			
Facility Management	Operating Income	1,422	1,330	1,553	130	1,400	Capital	JPY 100 mil	
	Recurring Profit	1,428	1,360	1,528	99	1,400			
(Kajima's ownership: 100%)	Net Income	802	715	851	49	760	Staff Numbers	1,191	
Chemical Grouting Co., Ltd.	Const. Contract Awards	25,532	25,000	25,685	153	24,500	Total Assets	JPY 22.3 bln	
	Revenues	26,169	25,000	27,825	1,656	25,000			
Construction Foundation Work	Operating Income	674	450	981	307	420	Capital	JPY 300 mil	
	Recurring Profit	906	575	1,150	244	525			
(Kajima's ownership: 100%)	Net Income	385	305	610	224	310	Staff Numbers	284	
Kajima Leasing Corporation	Const. Contract Awards	-	-	-	-	-	Total Assets	JPY 36.1 bln	
	Revenues	7,238	7,700	7,982	743	8,200			
Leasing / Financing	Operating Income	593	640	669	76	460	Capital	JPY 400 mil	
	Recurring Profit	595	640	667	72	600			
(Kajima's ownership: 100%)	Net Income	1,106	250	297	(809)	220	Staff Numbers	36	

## 3. SUBSIDIARIES AND AFFILIATES UPDATES

### 3-1 Japan - continued



JPY mil

		Full-Year						
		FY2009 FY2010 FY2		FY2011	As at Mar 31, 2011			
		Result	Mid-year Projection	Result	YoY Change	Projection		
Ilya Corporation	Const. Contract Awards	6,738	7,500	8,142	1,403	7,700	Total Assets	JPY 2.6 bln
	Revenues	5,883	8,500	8,411	2,527	7,700		
Interior Work	Operating Income	(206)	85	40	246	55	Capital	JPY 50 mil
	Recurring Profit	(199)	87	44	243	50		
(Kajima's ownership: 100%)	Net Income	(108)	47	16	125	17	Staff Numbers	158
Kajima Mechatro Engineering Co., Ltd.	Const. Contract Awards	9,202	10,500	10,482	1,279	11,300	Total Assets	JPY 6.9 bln
	Revenues	11,685	10,500	10,291	(1,393)	10,700		
Manufacturing of Construction Machinery	Operating Income	191	35	(265)	(456)	85	Capital	JPY 400 mil
	Recurring Profit	190	30	(262)	(452)	80		
(Kajima's ownership: 100%)	Net Income	97	9	(169)	(267)	28	Staff Numbers	160
Clima-Teq Co., Ltd.	Const. Contract Awards	18,703	18,063	21,598	2,894	21,000	Total Assets	JPY 10.1 bln
	Revenues	21,576	20,400	21,477	(98)	22,000		
MEP Work	Operating Income	442	342	82	(360)	219	Capital	JPY 300 mil
	Recurring Profit	465	356	97	(367)	227		
(Kajima's ownership: 100%)	Net Income	304	173	(26)	(331)	120	Staff Numbers	362
4 Other Consolidated Subsidiaries	Const. Contract Awards	-	-	-	-	-	Total Assets	JPY 58.3 bln
	Revenues	12,295	12,435	26,260	13,964	12,337		
	Operating Income	(528)	2,335	(1,891)	(1,362)	2,203	Capital	JPY 11,850 mil
	Recurring Profit	2,106	1,840	(2,184)	(4,290)	1,828		
(Kajima's ownership: 100%)	Net Income	1,115	778	(3,494)	(4,610)	1,021	Staff Numbers	263
	Const. Contract Awards	164,617	175,263	162,357	(2,260)	185,500		
Total	Revenues	336,393	333,235	334,341	(2,052)	322,837		
(Japan)	Operating Income	6,114	6,809	2,990	(3,124)	6,582		
	Recurring Profit	11,113	6,585	3,470	(7,643)	6,675		
(The total include financial performance of unconsolidated domestic subsidiaries and affiliates accounted for using equity method.)	Net Income before Minority Interests	8,128	3,059	(629)	(8,757)	3,371		
Substitution and anniates accounted for using equity method.)	Net Income	7,195	3,058	(624)	(7,820)	3,368		

## 3. SUBSIDIARIES AND AFFILIATES UPDATES

#### 3-2 Overseas



Overseas subsidiaries and affiliates: Building Construction Projects / Real Estate Development

Kajima Corporation: Civil Engineering Projects JPY mil

	Kajima Corporation:	Civil Engineering Projects					JPY MII	
		Full-Year						
		FY2009 <u>FY2010</u>			FY2011	As at Mar 31, 2011		
		Result	Mid-year Projection	Result	YoY Change	Projection		
Kajima U.S.A. Inc. ("KUSA")	Const. Contract Awards	62,982	72,280	64,978	1,995	68,910	Total Assets	JPY 110.2 bln
	Revenues	91,936	78,670	76,679	(15,256)	96,050		
Construction / Real Eatate Development in North America / Hawaii	Operating Income	(4,413)	(1,020)	(926)	3,486	(1,640)	Capital	US\$ 5 mil
	Recurring Profit	(6,109)	1,540	2,736	8,846	1,600		
(Kajima's ownership: 100%)	Net Income	(3,637)	50	542	4,179	150	Staff Numbers	869
Kajima Overseas Asia Pte. Ltd. ("KOA")	Const. Contract Awards	56,528	56,610	63,861	7,332	62,770	Total Assets	JPY 75.7 bln
	Revenues	80,781	65,010	69,721	(11,060)	79,370		
Construction / Real Estate Development in Asia	Operating Income	4,963	4,260	4,400	(563)	4,050	Capital	S\$ 230 mil
	Recurring Profit	18,688	5,150	5,152	(13,535)	4,640		
(Kajima's ownership: 100%)	Net Income	17,151	3,940	3,827	(13,324)	3,150	Staff Numbers	1,931
Kajima Europe Ltd. ("KEL")	Const. Contract Awards	2,225	5,450	3,272	1,046	7,960	Total Assets	JPY 19.6 bln
Kajima Europe B.V. ("KEBV")	Revenues	8,331	4,050	3,555	(4,775)	9,460	Cap.(KEL)	£ 81 mil
Kajima Europe UK Holding Ltd. ("KEUKH")	Operating Income	(3,042)	(1,120)	(973)	2,069	(760)	Cap.(KEBV)	€286 mil
Construction / Real Estate Development in Europe	Recurring Profit	(2,820)	(330)	(165)	2,654	(150)	Cap.(KEUKH)	£ 213 mil
(Kajima's ownership: 100%)	Net Income	(2,280)	40	114	2,394	10	Staff Numbers	209
Chung-Lu Construction Co., Ltd.	Const. Contract Awards	10,309	18,620	7,646	(2,662)	19,210	Total Assets	JPY 6.3 bln
	Revenues	11,724	5,760	5,901	(5,823)	9,350		
Construction / Real Estate Development in Taiwan	Operating Income	563	400	482	(80)	300	Capital	NT\$ 500 mil
	Recurring Profit	620	440	481	(138)	300		
(Kajima's ownership: 100%)	Net Income	434	320	364	(70)	210	Staff Numbers	150
Tetal	Const. Contract Awards	132,045	152,980	139,758	7,712	158,870		
Total (Overseas)	Revenues	192,773	153,500	155,858	(36,915)	194,250		
(0 vei 3ea3)	Operating Income	(1,928)	2,520	2,983	4,911	1,930		
(The total include financial performance of unconsolidated overseas	Recurring Profit	10,392	6,740	8,144	(2,247)	6,600		
subsidiaries and affiliates accounted for using equity method.)	Net Income	11,970	4,320	4,787	(7,182)	3,750		

Exchange rates: US\$= JPY92.10 JPY83.82 JPY81.49 JPY81.49