# **Information Package for 1st Quarter Financial Results**

April 1, 2016 - June 30, 2016

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### August 9, 2016

Disclaimer:

While every attempt has been made to ensure the accuracy of information, projections / forecasts contained in this package are based on the judgments made with information available as at August 9, 2016, and are subject to risks and uncertainties that may cause the actual results to vary.



Inquiries; Contact IR Group, Corporate Planning Department at ir@ml.kajima.com

### **1. FINANCIAL HIGHLIGHTS**



| Result  |              |          |              |             |              |        | Projection |            |          |             |        | JPY bil    |
|---|--------------|----------|--------------|-------------|--------------|--------|------------|------------|----------|-------------|--------|------------|
|   |              |          | 1st Q        | uarter      |              |        |            |            | Full-    | Year        |        |            |
|   | Consolid     | ated (A) | Nonconso     | lidated (B) | (A) ·        | - (B)  | Consolio   | dated (A)  | Nonconso | lidated (B) | (A) ·  | - (B)      |
|   | FY2015       | FY2016   | FY2015       | FY2016      | FY2015       | FY2016 | FY2015     | FY2016     | FY2015   | FY2016      | FY2015 | FY2016     |
|   | Result       | Result   | Result       | Result      | Result       | Result | Result     | Projection | Result   | Projection  | Result | Projection |
| Revenues  | 360.9        | 390.6    | 250.9        | 257.5       | 110.0        | 133.1  | 1,742.7    | 1,900.0    | 1,166.1  | 1,270.0     | 576.5  | 630.0      |
| Construction                                      | 329.9        | 354.2    | 245.5        | 250.9       | 84.3         | 103.2  | 1,581.0    | 1,700.0    | 1,132.0  | 1,205.0     | 448.9  | 495.0      |
| Real Estate and Other                             | 31.0         | 36.4     | 5.3          | 6.5         | 25.6         | 29.8   | 161.6      | 200.0      | 34.0     | 65.0        | 127.5  | 135.0      |
| Gross Profit                                      | 31.0         | 50.9     | 19.5         | 37.1        | 11.4         | 13.8   | 199.0      | 175.0      | 137.4    | 110.0       | 61.6   | 65.0       |
|   | 8.6%         | 13.0%    | 7.8%         | 14.4%       | 10.4%        | 10.4%  | 11.4%      | 9.2%       | 11.8%    | 8.7%        | 10.7%  | 10.3%      |
| Construction                                      | 26.6         | 44.5     | 19.3         | 36.1        | 7.2          | 8.4    | 172.2      | 140.0      | 134.3    | 99.0        | 37.8   | 41.0       |
|   | 8.1%         | 12.6%    | 7.9%         | 14.4%       | 8.6%         | 8.2%   | 10.9%      | 8.2%       | 11.9%    | 8.2%        | 8.4%   | 8.3%       |
| Real Estate and Other                             | 4.4          | 6.3      | 0.2          | 1.0         | 4.2          | 5.3    | 26.8       | 35.0       | 3.1      | 11.0        | 23.7   | 24.0       |
|   | 14.5%        | 17.5%    | 3.9%         | 15.6%       | 16.6%        | 17.9%  | 16.6%      | 17.5%      | 9.2%     | 16.9%       | 18.6%  | 17.8%      |
| SG&A  | (19.4)       | (20.6)   | (11.3)       | (11.5)      | (8.1)        | (9.0)  | (88.0)     | (90.0)     | (50.5)   | (50.0)      | (37.5) | (40.0)     |
| Operating Income                                  | 11.6         | 30.3     | 8.2          | 25.6        | 3.3          | 4.7    | 111.0      | 85.0       | 86.9     | 60.0        | 24.1   | 25.0       |
| Nonoperating Income                               | 4.2          | 1.7      | 2.2          | 4.0         | 1.9          | (2.2)  | 2.2        | 5.0        | (5.2)    | 0.0         | 7.5    | 5.0        |
| Ordinary Income                                   | 15.8         | 32.1     | 10.5         | 29.7        | 5.3          | 2.4    | 113.3      | 90.0       | 81.6     | 60.0        | 31.6   | 30.0       |
| Extraordinary Income                              | 0.0          | (0.4)    | (0.0)        | (0.4)       | 0.1          | (0.0)  | (4.8)      | (1.0)      | (11.5)   | (1.0)       | 6.6    | 0.0        |
| Income Taxes                                      | (5.2)        | (11.0)   | (4.0)        | (9.4)       | (1.2)        | (1.5)  | (35.7)     | (29.0)     | (31.1)   | (19.0)      | (4.6)  | (10.0)     |
| Net Income  | 10.6         | 20.6     | 6.4          | 19.7        | 4.2          | 0.8    | 72.7       | 60.0       | 39.0     | 40.0        | 33.7   | 20.0       |
| Net Icome Attributable to<br>Owners of the Parent | 10.6         | 20.5     | -            | -           | -            | -      | 72.3       | 60.0       | -        | -           | -      | -          |
| Basic Net Income per Share                        | ¥10.26       | ¥19.80   | ¥6.18        | ¥19.02      | -            | -      | ¥69.66     | ¥57.79     | ¥37.52   | ¥38.47      | -      | -          |
| Construction Contract Awards                      | 497.3        | 624.2    | 324.0        | 539.1       | 173.2        | 85.0   | 1,795.8    | 1,700.0    | 1,188.0  | 1,220.0     | 607.8  | 480.0      |
|   | Mar 31, 2016 |          | Mar 31, 2016 |             | Mar 31, 2016 |        |            |            |          |             |        |            |
| Total Assets                                      | 1,886.7      | 1,756.4  | 1,436.4      | 1,332.8     | 450.3        | 423.6  |            |            |          |             |        |            |
| Total Equity                                      | 474.0        | 464.2    | 308.7        | 306.3       | 165.3        | 157.8  |            |            |          |             |        |            |
| Owners' Equity Ratio                              | 25.0%        | 26.2%    | 21.5%        | 23.0%       | -            | -      |            | -          |          | -           |        | -          |
| Interest-bearing Debt                             | 378.5        | 298.8    | 295.3        | 215.3       | 83.1         | 83.5   | 378.5      | 375.0      | 295.3    | 265.0       | 83.1   | 110.0      |

(Note) No revisions have been made to our projection announced on May 13, 2016.

### 2-1 Contract Awards

#### Nonconsolidated Basis

|                       |        | 1st Quarter |         |        | 1st Half   |         |         | Full-Year  |         |
|-----------------------|--------|-------------|---------|--------|------------|---------|---------|------------|---------|
|                       | FY2015 | FY20        | 016     | FY2015 | FY2        | 016     | FY2015  | FY2        | 016     |
|                       | Result | Result      | Change  | Result | Projection | Change  | Result  | Projection | Change  |
| Civil Engineering     |        |             |         |        |            |         |         |            |         |
| Japan                 | 70.4   | 133.0       | 88.9%   | 111.5  | 135.0      | 21.1%   | 290.6   | 275.0      | (5.4%)  |
| Overseas              | 0.2    | (2.3)       | -       | (3.0)  | 0.0        | -       | (4.7)   | 5.0        | -       |
| Total                 | 70.7   | 130.7       | 84.8%   | 108.4  | 135.0      | 24.4%   | 285.9   | 280.0      | (2.1%)  |
| Building Construction |        |             |         |        |            |         |         |            |         |
| Japan                 | 253.3  | 408.4       | 61.2%   | 458.6  | 590.0      | 28.6%   | 902.0   | 940.0      | 4.2%    |
| Overseas <sup>1</sup> | 0.0    | 0.0         | -       | 0.0    | 0.0        | -       | 0.0     | 0.0        | -       |
| Total                 | 253.3  | 408.4       | 61.2%   | 458.6  | 590.0      | 28.6%   | 902.0   | 940.0      | 4.2%    |
| Construction Total    |        |             |         |        |            |         |         |            |         |
| Japan                 | 323.7  | 541.4       | 67.2%   | 570.1  | 725.0      | 27.2%   | 1,192.7 | 1,215.0    | 1.9%    |
| Overseas              | 0.2    | (2.3)       | -       | (3.0)  | 0.0        | -       | (4.7)   | 5.0        | -       |
| Total                 | 324.0  | 539.1       | 66.4%   | 567.1  | 725.0      | 27.8%   | 1,188.0 | 1,220.0    | 2.7%    |
| Real Estate and Other | 16.9   | 11.6        | (31.5%) | 29.7   | 15.0       | (49.6%) | 48.8    | 30.0       | (38.5%) |
| Grand Total           | 341.0  | 550.7       | 61.5%   | 596.9  | 740.0      | 24.0%   | 1,236.8 | 1,250.0    | 1.1%    |

<sup>1</sup> The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates are not included.

#### **Consolidated Basis (Construction)**

| Construction Total |       |       |         |       |       |         |         |         |         |
|--------------------|-------|-------|---------|-------|-------|---------|---------|---------|---------|
| Japan              | 354.8 | 570.4 | 60.8%   | 631.1 | 750.0 | 18.8%   | 1,308.9 | 1,320.0 | 0.8%    |
| Overseas           | 142.5 | 53.7  | (62.3%) | 221.2 | 150.0 | (32.2%) | 486.9   | 380.0   | (22.0%) |
| Total              | 497.3 | 624.2 | 25.5%   | 852.4 | 900.0 | 5.6%    | 1,795.8 | 1,700.0 | (5.3%)  |





2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated)

| Construction Awards          | <u>s</u> |             |         | Construction Awards by        | Customer ( | Private Sect | tor)    | Construction Awards b           | y Project Ty | <u>/pe</u>  | JPY bil |
|------------------------------|----------|-------------|---------|-------------------------------|------------|--------------|---------|---------------------------------|--------------|-------------|---------|
|                              |          | 1st Quarter |         |                               |            | 1st Quarter  |         |                                 |              | 1st Quarter |         |
|                              | FY2015   | FY2         | 016     |                               | FY2015     | FY2          | 016     |                                 | FY2015       | FY2         | 016     |
|                              | Result   | Result      | Change  |                               | Result     | Result       | Change  |                                 | Result       | Result      | Change  |
| Civil Engineering            | 70.7     | 130.7       | 84.8%   | Manufacturing                 | 86.9       | 59.5         | (31.5%) | Civil Engineering               | 70.7         | 130.7       | 84.8%   |
| Public Sector                | 44.8     | 105.6       | 135.8%  | Food Processing               | 2.9        | 14.6         | 387.7%  | Flood Control                   | 2.3          | 24.6        | 953.1%  |
| Private Sector               | 25.6     | 27.3        | 6.9%    | Petrochemical                 | 8.0        | 21.8         | 170.6%  | Railway                         | 6.6          | 10.2        | 53.8%   |
| Overseas                     | 0.2      | (2.3)       | -       | Steel                         | 1.1        | 0.6          | (46.8%) | Potable / Waste Water           | 1.8          | 0.1         | (93.6%) |
| <b>Building Construction</b> | 253.3    | 408.4       | 61.2%   | Electronics                   | 64.5       | 11.5         | (82.1%) | Land Improvement                | 3.9          | 9.0         | 128.3%  |
| Public Sector                | 14.6     | 20.6        | 41.6%   | Vehicle                       | 1.9        | 2.8          | 46.1%   | Port / Airport                  | (0.8)        | 6.2         | -       |
| Private Sector               | 238.7    | 387.7       | 62.4%   | Machinery                     | 1.9        | 1.0          | (49.8%) | Road                            | 23.0         | 55.0        | 138.4%  |
| Construction Total           | 324.0    | 539.1       | 66.4%   | Others                        | 6.2        | 7.0          | 13.3%   | Others                          | 33.6         | 25.3        | (24.6%) |
|                              |          |             |         | Non-Manufacturing             | 177.4      | 355.5        | 100.4%  | Building Construction           | 253.3        | 408.4       | 61.2%   |
| Total Amount (Domes          | tic)     |             |         | Commercial                    | 7.2        | 182.1        | -       | Office (Public / Private)       | 57.7         | 300.1       | 419.5%  |
|                              |          | 1st Quarter |         | Finance                       | 10.8       | 3.3          | (69.1%) | Lodging                         | 28.4         | 28.8        | 1.4%    |
|                              | FY2015   | FY2         | 016     | Real Estate                   | 30.9       | 102.7        | 231.9%  | Retail                          | 3.6          | 2.4         | (31.8%) |
|                              | Result   | Result      | Change  | Transportation / Distribution | 17.3       | 8.2          | (52.3%) | Power Plant / Factory           | 81.3         | 34.6        | (57.3%) |
| Public Sector                | 59.4     | 126.3       | 112.7%  | Power / Gas                   | 14.9       | 19.7         | 31.7%   | (Manufacuring Plant)            | 73.1         | 29.2        | (60.0%) |
| Central Gov't                | 41.8     | 105.6       | 152.6%  | Information Technology        | 4.0        | 0.0          | (98.6%) | Warehouse / Distribution Center | 9.3          | 1.3         | (85.8%) |
| Local Gov't                  | 17.5     | 20.6        | 17.7%   | Service                       | 71.9       | 37.4         | (48.0%) | Residential                     | 14.2         | 1.0         | (93.0%) |
| Private Sector               | 264.3    | 415.1       | 57.0%   | (Medical / Welfare)           | 9.9        | 3.1          | (68.0%) | Education / Research / Culture  | 18.9         | 29.7        | 57.6%   |
| Manufacturing                | 86.9     | 59.5        | (31.5%) | (Education)                   | 17.8       | 4.6          | (74.0%) | Medical / Welfare               | 12.5         | 4.2         | (66.2%) |
| Non-Manufacturing            | 177.4    | 355.5       | 100.4%  | Others                        | 20.1       | 1.8          | (90.6%) | Others                          | 27.1         | 5.8         | (78.3%) |
| Total - Domestic             | 323.7    | 541.4       | 67.2%   | Total - Private Sector        | 264.3      | 415.1        | 57.0%   | Construction Total              | 324.0        | 539.1       | 66.4%   |

10.6

20.5

9.9

2-3 Income Statements (Consolidated)

#### **Consolidated Basis**

Noncontrolling Interests Net Income Attributable to

Owners of the Parent

| Consolidated Basis   |        |             | 1      |        | 4 4 1 1 10 |        |         |            | JP     |
|--|--------|-------------|--------|--------|------------|--------|---------|------------|--------|
| -  |        | 1st Quarter |        |        | 1st Half   |        |         | Full-Year  |        |
|  | FY2015 | FY20        | 016    | FY2015 | FY2        | 016    | FY2015  | FY2        |        |
|  | Result | Result      | Change | Result | Projection | Change | Result  | Projection | Change |
| Revenues   | 360.9  | 390.6       | 29.6   | 783.6  | 870.0      | 86.3   | 1,742.7 | 1,900.0    | 15     |
| Construction   | 329.9  | 354.2       | 24.2   | 713.6  | 790.0      | 76.3   | 1,581.0 | 1,700.0    | 11     |
| Real Estate and Other  | 31.0   | 36.4        | 5.3    | 70.0   | 80.0       | 9.9    | 161.6   | 200.0      | 3      |
| (Real Estate)  | 10.4   | 12.8        | 2.3    | 23.6   | 33.0       | 9.3    | 52.1    | 100.0      | 4      |
| (Other)  | 20.5   | 23.5        | 3.0    | 46.3   | 47.0       | 0.6    | 109.4   | 100.0      | (      |
| Gross Profit   | 31.0   | 50.9        | 19.8   | 73.1   | 77.0       | 3.8    | 199.0   | 175.0      | (2     |
|  | 8.6%   | 13.0%       | 4.4%   | 9.3%   | 8.9%       | (0.4%) | 11.4%   | 9.2%       | (2.    |
| Construction   | 26.6   | 44.5        | 17.9   | 61.9   | 64.0       | 2.0    | 172.2   | 140.0      | (3     |
|  | 8.1%   | 12.6%       | 4.5%   | 8.7%   | 8.1%       | (0.6%) | 10.9%   | 8.2%       | (2.    |
| Real Estate and Other  | 4.4    | 6.3         | 1.8    | 11.1   | 13.0       | 1.8    | 26.8    | 35.0       |        |
|  | 14.5%  | 17.5%       | 3.0%   | 15.9%  | 16.3%      | 0.4%   | 16.6%   | 17.5%      | 0.     |
| SG&A   | (19.4) | (20.6)      | (1.1)  | (41.0) | (42.0)     | (0.9)  | (88.0)  | (90.0)     | (      |
| Operating Income   | 11.6   | 30.3        | 18.7   | 32.1   | 35.0       | 2.8    | 111.0   | 85.0       | (2     |
| Nonoperating Income  | 4.2    | 1.7         | (2.4)  | 4.6    | 2.0        | (2.6)  | 2.2     | 5.0        |        |
| Financing  | 1.2    | 1.9         | 0.6    | 2.3    | 1.0        | (1.2)  | 3.2     | 1.7        | (      |
| Share of Profit of Entities Accounted<br>for Using Equity Method | 1.4    | 0.5         | (0.9)  | 2.8    | 1.4        | (1.3)  | 3.8     | 2.8        | (      |
| Ordinary Income  | 15.8   | 32.1        | 16.2   | 36.7   | 37.0       | 0.2    | 113.3   | 90.0       | (2     |
| Extraordinary Income   | 0.0    | (0.4)       | (0.5)  | (1.1)  | (0.5)      | 0.6    | (4.8)   | (1.0)      |        |
| ncome before Income Taxes  | 15.9   | 31.6        | 15.7   | 35.5   | 36.5       | 0.9    | 108.5   | 89.0       | (1     |
| ncome Taxes  | (5.2)  | (11.0)      | (5.7)  | (12.4) | (12.5)     | (0.0)  | (35.7)  | (29.0)     |        |
| let Income   | 10.6   | 20.6        | 9.9    | 23.1   | 24.0       | 0.8    | 72.7    | 60.0       | (*     |
| Vet Income Attributable to                                       | (0.0)  | (0.0)       | (0.0)  | (0.2)  | 0.0        | 0.2    | (0.4)   | 0.0        |        |



22.9

24.0

1.0

72.3

60.0

(12.3)

2-3 Income Statements (Nonconsolidated)

#### Nonconsolidated Basis

|                            |      |        | 1st Qu | uarter |      |        | 1 [ |      |        | 1st   | Half   |       |        |       |         | Full- | /ear    |        |        |
|----------------------------|------|--------|--------|--------|------|--------|-----|------|--------|-------|--------|-------|--------|-------|---------|-------|---------|--------|--------|
|                            | FY2  | 015    |        | FY2    | 016  |        | 1 [ | FY2  | 015    |       | FY2    | 2016  |        | FY2   | 015     |       | FY2     | 016    |        |
|                            | Res  | sult   | Res    | sult   | Cha  | nge    |     | Res  | sult   | Proje | ction  | Cha   | nge    | Res   | sult    | Proje | ction   | Char   | nge    |
| Revenues                   |      | 250.9  |        | 257.5  |      | 6.5    |     |      | 530.2  |       | 590.0  |       | 59.7   |       | 1,166.1 |       | 1,270.0 |        | 103.8  |
| Construction               |      | 245.5  |        | 250.9  |      | 5.3    |     |      | 516.6  |       | 570.0  |       | 53.3   |       | 1,132.0 |       | 1,205.0 |        | 72.9   |
| (Civil Engineering)        |      | 73.0   |        | 61.3   |      | (11.7) |     |      | 145.1  |       | 130.0  |       | (15.1) |       | 307.9   |       | 315.0   |        | 7.0    |
| (Building Construction)    |      | 172.5  |        | 189.6  |      | 17.1   |     |      | 371.5  |       | 440.0  |       | 68.4   |       | 824.0   |       | 890.0   |        | 65.9   |
| (Japan)                    |      | 243.2  |        | 249.5  |      | 6.3    |     |      | 512.5  |       | 567.0  |       | 54.4   |       | 1,124.8 |       | 1,200.0 |        | 75.1   |
| (Overseas)                 |      | 2.3    |        | 1.3    |      | (0.9)  |     |      | 4.1    |       | 3.0    |       | (1.1)  |       | 7.1     |       | 5.0     |        | (2.1)  |
| Real Estate and Other      |      | 5.3    |        | 6.5    |      | 1.2    |     |      | 13.5   |       | 20.0   |       | 6.4    |       | 34.0    |       | 65.0    |        | 30.9   |
| Gross Profit               | 19.5 | 7.8%   | 37.1   | 14.4%  | 17.5 | 6.6%   | [   | 44.4 | 8.4%   | 50.0  | 8.5%   | 5.5   | 0.1%   | 137.4 | 11.8%   | 110.0 | 8.7%    | (27.4) | (3.1%) |
| Construction               | 19.3 | 7.9%   | 36.1   | 14.4%  | 16.7 | 6.5%   |     | 43.2 | 8.4%   | 48.0  | 8.4%   | 4.7   | 0.0%   | 134.3 | 11.9%   | 99.0  | 8.2%    | (35.3) | (3.7%) |
| (Civil Engineering)        | 10.1 | 13.9%  | 11.4   | 18.6%  | 1.2  | 4.7%   |     | 18.2 | 12.6%  | 13.5  | 10.4%  | (4.7) | (2.2%) | 45.0  | 14.6%   | 33.0  | 10.5%   | (12.0) | (4.1%) |
| (Building Construction)    | 9.2  | 5.4%   | 24.7   | 13.1%  | 15.5 | 7.7%   |     | 24.9 | 6.7%   | 34.5  | 7.8%   | 9.5   | 1.1%   | 89.3  | 10.8%   | 66.0  | 7.4%    | (23.3) | (3.4%) |
| Real Estate and Other      | 0.2  | 3.9%   | 1.0    | 15.6%  | 0.8  | 11.7%  |     | 1.2  | 9.0%   | 2.0   | 10.0%  | 0.7   | 1.0%   | 3.1   | 9.2%    | 11.0  | 16.9%   | 7.8    | 7.7%   |
| SG&A                       |      | (11.3) |        | (11.5) |      | (0.2)  | [   |      | (23.5) |       | (24.0) |       | (0.4)  |       | (50.5)  |       | (50.0)  |        | 0.5    |
| (Payroll Cost)             |      | (5.8)  |        | (6.0)  |      | (0.1)  |     |      | (11.7) |       | (12.1) |       | (0.3)  |       | (24.8)  |       | (24.9)  |        | (0.1)  |
| (Other)                    |      | (5.4)  |        | (5.5)  |      | (0.0)  |     |      | (11.8) |       | (11.8) |       | (0.0)  |       | (25.6)  |       | (25.0)  |        | 0.6    |
| Operating Income           |      | 8.2    |        | 25.6   |      | 17.3   |     |      | 20.8   |       | 26.0   |       | 5.1    |       | 86.9    |       | 60.0    |        | (26.9) |
| Nonoperating Income        |      | 2.2    |        | 4.0    |      | 1.8    |     |      | 0.4    |       | 1.0    |       | 0.5    |       | (5.2)   |       | 0.0     |        | 5.2    |
| Financing                  |      | 1.8    |        | 3.6    |      | 1.7    |     |      | 1.4    |       | 1.5    |       | 0.0    |       | 1.9     |       | 2.1     |        | 0.1    |
| Ordinary Income            |      | 10.5   |        | 29.7   |      | 19.2   |     |      | 21.3   |       | 27.0   |       | 5.6    |       | 81.6    |       | 60.0    |        | (21.6) |
| Extraordinary Income       |      | (0.0)  |        | (0.4)  |      | (0.4)  |     |      | (1.2)  |       | (0.5)  |       | 0.7    |       | (11.5)  |       | (1.0)   |        | 10.5   |
| Income before Income Taxes |      | 10.4   |        | 29.2   |      | 18.7   |     |      | 20.1   |       | 26.5   |       | 6.3    |       | 70.1    |       | 59.0    |        | (11.1) |
| Income Taxes               |      | (4.0)  |        | (9.4)  |      | (5.4)  |     |      | (8.3)  |       | (8.5)  |       | (0.1)  |       | (31.1)  |       | (19.0)  |        | 12.1   |
| Net Income                 |      | 6.4    |        | 19.7   |      | 13.3   |     |      | 11.8   |       | 18.0   |       | 6.1    |       | 39.0    |       | 40.0    |        | 0.9    |

## 3. SUBSIDIARIES AND AFFILIATES UPDATES

3-1 Japan

#### Subsidiaries and Affiliates Updates

|  |        | 1st Quarter |        |        | Full-Year  |        |
|--|--------|-------------|--------|--------|------------|--------|
|  | FY2015 | FY2         | 016    | FY2015 | FY2        | 016    |
|  | Result | Result      | Change | Result | Projection | Change |
| Revenues   | 76.8   | 73.3        | (3.5)  | 368.3  | 347.0      | (21.2) |
| Construction   | 38.2   | 34.0        | (4.1)  | 197.5  | 185.8      | (11.6) |
| Real Estate and Other  | 38.6   | 39.2        | 0.6    | 170.8  | 161.2      | (9.5)  |
| Gross Profit   | 6.2    | 6.5         | 0.2    | 38.9   | 32.0       | (6.8)  |
|  | 8.2%   | 8.9%        | 0.7%   | 10.6%  | 9.2%       | (1.4%) |
| Construction   | 3.2    | 3.1         | (0.1)  | 21.1   | 15.2       | (5.9)  |
|  | 8.5%   | 9.1%        | 0.6%   | 10.7%  | 8.2%       | (2.5%) |
| Real Estate and Other  | 3.0    | 3.4         | 0.4    | 17.7   | 16.8       | (0.9)  |
|  | 7.8%   | 8.8%        | 1.0%   | 10.4%  | 10.4%      | 0.0%   |
| SG&A   | (4.1)  | (4.3)       | (0.2)  | (18.3) | (17.3)     | 0.9    |
| Operating Income   | 2.1    | 2.1         | 0.0    | 20.5   | 14.6       | (5.8)  |
| Nonoperating Income  | 0.4    | 0.4         | 0.0    | 1.2    | 1.3        | 0.0    |
| Financing  | 0.0    | 0.0         | 0.0    | (0.0)  | (0.0)      | (0.0)  |
| Share of Profit of Entities Accounted<br>for Using Equity Method | 0.2    | 0.4         | 0.2    | 1.0    | 1.1        | 0.1    |
| Ordinary Income  | 2.5    | 2.6         | 0.1    | 21.8   | 16.0       | (5.8)  |
| Extraordinary Income   | 0.0    | (0.0)       | (0.0)  | (6.9)  | (0.0)      | 6.9    |
| Income before Income Taxes                                       | 2.5    | 2.6         | 0.1    | 14.8   | 15.9       | 1.1    |
| Income Taxes   | (0.6)  | (0.4)       | 0.1    | (6.8)  | (5.2)      | 1.6    |
| Net Income   | 1.8    | 2.1         | 0.3    | 8.0    | 10.7       | 2.7    |
| Net Income Attributable to<br>Noncontrolling Interests           | (0.0)  | (0.0)       | (0.0)  | (0.0)  | (0.0)      | 0.0    |
| Net Income Attributable to<br>Owners of the Parent               | 1.8    | 2.1         | 0.3    | 8.0    | 10.7       | 2.7    |
|  |        |             |        |        |            |        |
| Construction Contract Awards                                     | 52.6   | 48.8        | (3.7)  | 197.0  | 188.2      | (8.8)  |

|                                      |  |        |            | JPY bi |
|--------------------------------------|--|--------|------------|--------|
|                                      |  |        | Full-Year  |        |
|                                      |  | FY2015 | FY2        | 016    |
|                                      |  | Result | Projection | Change |
| Taiko Trading Co., Ltd.              | Const. Contract Awards                             | 22.7   | 20.0       | (2.7   |
|                                      | Revenues   | 107.7  | 95.0       | (12.7  |
|                                      | Operating Income                                   | 2.0    | 0.5        | (1.5   |
|                                      | Ordinary Income                                    | 2.0    | 0.5        | (1.5   |
| (Kajima's ow nership: 98.1%)         | Net Income Attributable to<br>Owners of the Parent | 1.6    | 0.4        | (1.2   |
| Kajima Road Co., Ltd.                | Const. Contract Awards                             | 108.8  | 100.3      | (8.5   |
|                                      | Revenues   | 122.3  | 120.0      | (2.3   |
|                                      | Operating Income                                   | 8.9    | 6.4        | (2.4   |
|                                      | Ordinary Income                                    | 9.0    | 6.5        | (2.5   |
| (Kajima's ow nership: 100%)          | Net Income Attributable to<br>Owners of the Parent | 5.5    | 4.2        | (1.3   |
| Kajima Tatemono Sogo Kanri Co., Ltd. | Revenues   | 50.8   | 49.1       | (1.7   |
|                                      | Operating Income                                   | 3.2    | 3.0        | (0.1   |
|                                      | Ordinary Income                                    | 3.2    | 3.0        | (0.1   |
| (Kajima's ow nership: 100%)          | Net Income Attributable to<br>Owners of the Parent | 2.0    | 1.9        | (0.1   |
| Chemical Grouting Co., Ltd.          | Const. Contract Awards                             | 28.0   | 27.0       | (1.0   |
|                                      | Revenues   | 31.5   | 26.0       | (5.5   |
|                                      | Operating Income                                   | 3.4    | 1.8        | (1.5   |
|                                      | Ordinary Income                                    | 3.3    | 2.0        | (1.3   |
| (Kajima's ow nership: 100%)          | Net Income Attributable to<br>Owners of the Parent | 2.2    | 1.3        | (0.9   |
| Kajima Leasing Corporation           | Revenues   | 6.9    | 7.6        | 0.7    |
|                                      | Operating Income                                   | 1.1    | 1.3        | 0.1    |
|                                      | Ordinary Income                                    | 1.1    | 1.3        | 0.1    |
| (Kajima's ow nership: 100%)          | Net Income Attributable to<br>Owners of the Parent | 0.7    | 0.8        | 0.1    |
|                                      |  |        |            |        |



## 3. SUBSIDIARIES AND AFFILIATES UPDATES

3-2 Overseas

#### Subsidiaries and Affiliates Updates

|  |        | 1st Quarter |        |        | Full-Year  |        |
|--|--------|-------------|--------|--------|------------|--------|
|  | FY2015 | FY2         | 016    | FY2015 | FY2        | 016    |
|  | Result | Result      | Change | Result | Projection | Change |
| Revenues   | 69.1   | 90.2        | 21.0   | 367.9  | 446.5      | 78.5   |
| Construction   | 63.1   | 83.0        | 19.9   | 336.9  | 403.8      | 66.9   |
| Real Estate and Other  | 6.0    | 7.1         | 1.1    | 31.0   | 42.6       | 11.5   |
| Gross Profit   | 5.3    | 6.6         | 1.3    | 27.1   | 30.6       | 3.5    |
|  | 7.7%   | 7.3%        | (0.4%) | 7.4%   | 6.9%       | (0.5%) |
| Construction   | 3.0    | 3.9         | 0.8    | 17.5   | 18.0       | 0.4    |
|  | 4.9%   | 4.8%        | (0.1%) | 5.2%   | 4.5%       | (0.7%) |
| Real Estate and Other  | 2.2    | 2.6         | 0.4    | 9.5    | 12.6       | 3.0    |
|  | 36.7%  | 37.2%       | 0.5%   | 30.8%  | 29.6%      | (1.2%) |
| SG&A   | (4.0)  | (4.6)       | (0.5)  | (19.0) | (21.1)     | (2.0)  |
| Operating Income   | 1.2    | 2.0         | 0.7    | 8.0    | 9.4        | 1.4    |
| Nonoperating Income  | 1.9    | 0.0         | (1.9)  | 7.5    | 4.5        | (2.9)  |
| Financing  | 0.2    | 0.2         | 0.0    | 2.1    | 0.6        | (1.5)  |
| Share of Profit of Entities Accounted<br>for Using Equity Method | 0.5    | 0.2         | (0.2)  | 2.9    | 1.7        | (1.1)  |
| Ordinary Income  | 3.2    | 2.0         | (1.1)  | 15.5   | 14.0       | (1.5)  |
| Extraordinary Income   | 0.0    | (0.0)       | (0.0)  | 2.7    | 0.1        | (2.5)  |
| Income before Income Taxes                                       | 3.3    | 2.0         | (1.2)  | 18.2   | 14.2       | (4.0)  |
| Income Taxes   | (0.5)  | (0.6)       | (0.0)  | (4.0)  | (4.3)      | (0.3)  |
| Net Income   | 2.7    | 1.3         | (1.3)  | 14.2   | 9.8        | (4.3)  |
| Net Income Attributable to<br>Noncontrolling Interests           | (0.0)  | (0.0)       | (0.0)  | (0.4)  | (0.8)      | (0.4)  |
| Net Income Attributable to<br>Owners of the Parent               | 2.6    | 1.2         | (1.3)  | 13.7   | 8.9        | (4.8)  |
|  |        |             | _      |        |            |        |

| Construction Contract Awards 142.1 55.7 (86.4) 491.3 381.6 (109) |
|--|
|--|

|   |  |         | Full-Year  |        |  |
|---|--|---------|------------|--------|--|
|   |  | FY2015  | 015 FY2016 |        |  |
|   |  | Result  | Projection | Change |  |
| Kajima U.S.A. Inc. ("KUSA")             | Const. Contract Awards                             | 279.9   | 192.3      | (87.5  |  |
|   | Revenues   | 206.1   | 229.1      | 23.0   |  |
|   | Operating Income                                   | 3.6     | 3.3        | (0.2   |  |
|   | Ordinary Income                                    | 5.6     | 5.4        | (0.2   |  |
| (Kajima's ow nership: 100%)             | Net Income Attributable to<br>Owners of the Parent | 3.6     | 2.9        | (0.7   |  |
| Kajima Overseas Asia Pte. Ltd. ("KOA")  | Const. Contract Awards                             | 97.3    | 106.8      | 9.5    |  |
|   | Revenues   | 99.2    | 109.1      | 9.8    |  |
|   | Operating Income                                   | 4.5     | 6.5        | 2.0    |  |
|   | Ordinary Income                                    | 8.3     | 7.9        | (0.4   |  |
| (Kajima's ow nership: 100%)             | Net Income Attributable to<br>Owners of the Parent | 5.2     | 5.4        | 0.1    |  |
| Kajima Europe Ltd. ("KEL")              | Const. Contract Awards                             | 16.4    | 11.0       | (5.4   |  |
| Kajima Europe B.V. ("KEBV")             | Revenues   | 18.6    | 17.0       | (1.5   |  |
| Kajima Europe UK Holding Ltd. ("KEUKH") | Operating Income                                   | (0.4)   | (0.8)      | (0.4   |  |
|   | Ordinary Income                                    | 1.0     | 0.3        | (0.7   |  |
| (Kajima's ow nership: 100%)             | Net Income Attributable to<br>Owners of the Parent | 4.4     | 0.5        | (3.9   |  |
| Chung-Lu Construction Co., Ltd.         | Const. Contract Awards                             | 13.3    | 18.3       | 5.0    |  |
|   | Revenues   | 17.3    | 15.2       | (2.1   |  |
|   | Operating Income                                   | 0.9     | 0.3        | (0.6   |  |
|   | Ordinary Income                                    | 0.9     | 0.3        | (0.6   |  |
| (Kajima's ow nership: 100%)             | Net Income Attributable to<br>Owners of the Parent | 0.7     | 0.2        | (0.4   |  |
| Kajima Australia Pty Ltd. ("KA")        | Const. Contract Awards                             | 84.2    | 53.0       | (31.2  |  |
|   | Revenues   | 26.6    | 75.9       | 49.2   |  |
|   | Operating Income                                   | (0.6)   | 0.0        | 0.7    |  |
|   | Ordinary Income                                    | (0.5)   | 0.1        | 0.6    |  |
| (Kajima's ow nership: 100%)             | Net Income Attributable to<br>Owners of the Parent | (0.3)   | (0.0)      | 0.2    |  |
| Exchange rates:                         | US\$=  | ¥120.61 | ¥120.61    |        |  |



### 4. SUPPLEMENTARY INFORMATION



JPY bil

#### Performance by Management Approach Segment

| i chiefinanee by me  | inagement /    |             | ginone |         |            |        |
|----------------------|----------------|-------------|--------|---------|------------|--------|
|                      |                | 1st Quarter |        |         | Full-Year  |        |
|                      | FY2015         | FY2         | 016    | FY2015  | FY2        | 016    |
|                      | Result         | Result      | Change | Result  | Projection | Change |
| Civil Engineering    |                |             |        |         |            |        |
| Revenues             | 73.0           | 61.3        | (11.7) | 307.9   | 315.0      | 7.0    |
| Operating Income     | 6.6            | 7.6         | 1.0    | 28.8    | 16.9       | (11.8) |
| Building Constructio | n              |             |        |         |            |        |
| Revenues             | 172.5          | 189.6       | 17.1   | 824.0   | 890.0      | 65.9   |
| Operating Income     | 1.9            | 17.4        | 15.4   | 57.4    | 34.1       | (23.2) |
| Real Estate and Oth  | er             |             |        |         |            |        |
| Revenues             | 5.3            | 6.5         | 1.2    | 34.0    | 65.0       | 30.9   |
| Operating Income     | (0.2)          | 0.5         | 0.8    | 0.6     | 8.8        | 8.1    |
| Domestic Subsidiari  | es and Affilia | tes         |        |         |            |        |
| Revenues             | 75.9           | 72.8        | (3.0)  | 364.6   | 347.0      | (17.5) |
| Operating Income     | 2.1            | 2.2         | 0.0    | 20.6    | 14.6       | (5.9)  |
| Overseas Subsidiari  | es and Affilia | tes         |        |         |            |        |
| Revenues             | 69.1           | 90.2        | 21.0   | 367.9   | 446.5      | 78.5   |
| Operating Income     | 1.2            | 1.8         | 0.5    | 7.5     | 9.4        | 1.9    |
| Adjustments          |                |             |        |         |            |        |
| Revenues             | (35.0)         | (30.0)      | 5.0    | (156.0) | (163.6)    | (7.6)  |
| Operating Income     | 0.0            | 0.6         | 0.6    | (4.0)   | 0.8        | 4.8    |
| Total                |                |             |        |         |            |        |
| Revenues             | 360.9          | 390.6       | 29.6   | 1,742.7 | 1,900.0    | 157.2  |
| Operating Income     | 11.6           | 30.3        | 18.7   | 111.0   | 85.0       | (26.0) |

#### **Overseas Revenues**

|       | Full-Year         |       |            |            |        |  |  |  |
|-------|-------------------|-------|------------|------------|--------|--|--|--|
|       | FY2               | 2015  |            |            |        |  |  |  |
|       | Result Proportion |       | Projection | Proportion | Change |  |  |  |
| Total | 375.8             | 21.6% | 450.0      | 23.7%      | 74.1   |  |  |  |

| Staff Numbers             |              |        | NO.     |
|---------------------------|--------------|--------|---------|
| As at                     | Mar 31, 2016 | Jun 30 | ), 2016 |
|                           | Result       | Result | Change  |
| Kajima Corp               | 7,527        | 7,770  | 243     |
| Consolidated Subsidiaries | 8,283        | 8,709  | 426     |
| - Japan                   | 4,144        | 4,539  | 395     |
| - Overseas                | 4,139        | 4,170  | 31      |
| Total                     | 15,810       | 16,479 | 669     |

### 4. SUPPLEMENTARY INFORMATION



| Costs on Development Projects in Progress JPY bil |              |              |        |  |  |  |  |
|---|--------------|--------------|--------|--|--|--|--|
| As at   | Mar 31, 2016 | Jun 30, 2016 |        |  |  |  |  |
|   | Result       | Result       | Change |  |  |  |  |
| Consolidated                                      | 34.3         | 40.5         | 6.1    |  |  |  |  |
| Kajima Corp                                       | 20.8         | 25.0         | 4.1    |  |  |  |  |
| Subsidiaries                                      | 13.4         | 15.5         | 2.0    |  |  |  |  |

#### Real Estate for Sale

JPY bil

| As at        | Mar 31, 2016 | Jun 30, 2016 |        |  |
|--------------|--------------|--------------|--------|--|
|              | Result       | Result       | Change |  |
| Consolidated | 57.2         | 55.0         | (2.2)  |  |
| Kajima Corp  | 24.1         | 24.0         | (0.0)  |  |
| Subsidiaries | 33.1         | 30.9         | (2.1)  |  |

| Provision for Loss on Construction Projects JPY b |              |              |        |  |  |  |  |
|---|--------------|--------------|--------|--|--|--|--|
| As at   | Mar 31, 2016 | Jun 30, 2016 |        |  |  |  |  |
|   | Result       | Result       | Change |  |  |  |  |
| Consolidated                                      | (45.4)       | (40.3)       | 5.0    |  |  |  |  |
| Kajima Corp                                       | (45.3)       | (40.3)       | 5.0    |  |  |  |  |
| Subsidiaries                                      | (0.0)        | (0.0)        | 0.0    |  |  |  |  |

#### Interest-bearing Debt

| As at        | Mar 31, 2016 | Jun 30 | ), 2016 | Mar 31     | , 2017 |  |  |
|--------------|--------------|--------|---------|------------|--------|--|--|
|              | Result       | Result | Change  | Projection | Change |  |  |
| Consolidated | 378.5        | 298.8  | (79.6)  | 375.0      | (3.5)  |  |  |
| Kajima Corp  | 295.3        | 215.3  | (80.0)  | 265.0      | (30.3) |  |  |
| Subsidiaries | 83.1         | 83.5   | 0.3     | 110.0      | 26.8   |  |  |
| D/E Ratio    | 0.80         | 0.65   |         |            |        |  |  |

Tables & Graphs of the Selected Financial Data



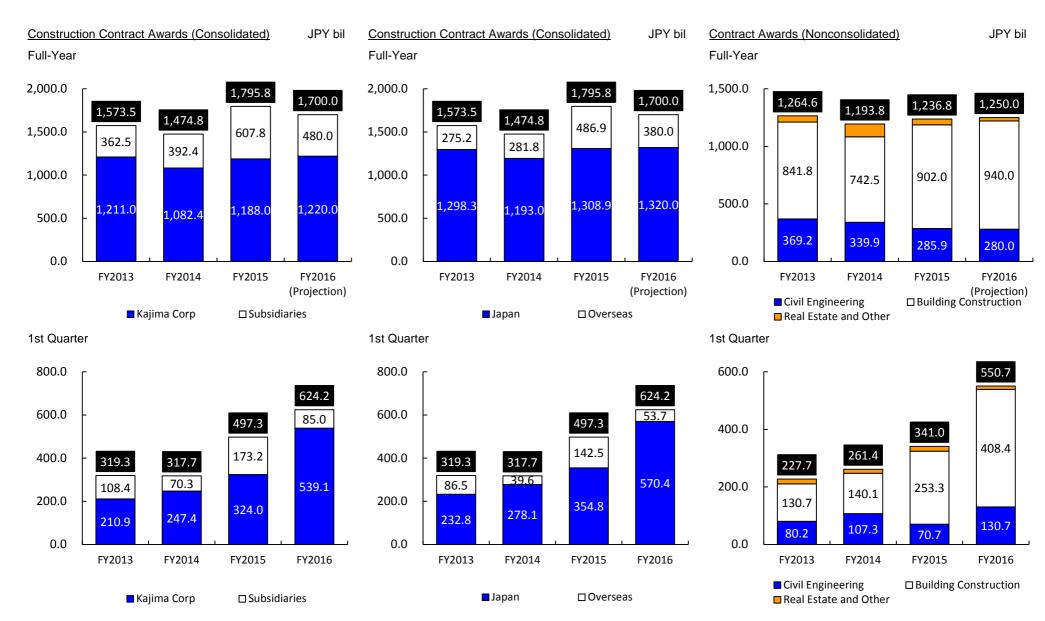
| Consolidated Basis                              |           |             |           |             |           |             |           |             |           |             | JPY bil    |
|---|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|------------|
|   | FY2011    | FY2012      | FY2012    | FY2013      | FY2013    | FY2014      | FY2014    | FY2015      | FY2015    | FY2016      | FY2016     |
|   | Full-Year | 1st Quarter | Full-Year  |
|   | Result    | Result      | Projection |
| Construction Contract Awards                    | 1,296.0   | 274.7       | 1,333.2   | 319.3       | 1,573.5   | 317.7       | 1,474.8   | 497.3       | 1,795.8   | 624.2       | 1,700.0    |
|   | ,         |             | •         |             |           |             | •         |             |           |             | ·          |
| Revenues  | 1,457.7   | 330.8       | 1,485.0   | 320.8       | 1,521.1   | 347.8       | 1,693.6   | 360.9       | 1,742.7   | 390.6       | 1,900.0    |
| Operating Income                                | 29.4      | 5.6         | 18.4      | 2.7         | 23.0      | 6.6         | 12.6      | 11.6        | 111.0     | 30.3        | 85.0       |
| Ordinary Income                                 | 41.3      | 6.7         | 24.6      | 5.2         | 27.0      | 8.3         | 21.3      | 15.8        | 113.3     | 32.1        | 90.0       |
| Net Income Attributable to Owners of the Parent | 3.8       | 3.3         | 23.4      | 3.7         | 20.7      | 4.4         | 15.1      | 10.6        | 72.3      | 20.5        | 60.0       |
| Basic Net Income per Share                      | ¥3.69     | ¥3.24       | ¥22.55    | ¥3.60       | ¥19.98    | ¥4.30       | ¥14.58    | ¥10.26      | ¥69.66    | ¥19.80      | ¥57.79     |
| ROE   | 1.5%      | -           | 8.1%      | -           | 6.0%      | -           | 3.8%      | -           | 16.0%     | -           | -          |
| Operating Income Margin                         | 2.0%      | 1.7%        | 1.2%      | 0.8%        | 1.5%      | 1.9%        | 0.7%      | 3.2%        | 6.4%      | 7.8%        | 4.5%       |
|   |           |             |           |             |           |             |           |             |           |             |            |
| Total Assets                                    | 1,686.2   | 1,603.4     | 1,686.0   | 1,667.3     | 1,789.4   | 1,675.8     | 1,839.2   | 1,753.1     | 1,886.7   | 1,756.4     | -          |
| Owners' Equity                                  | 256.7     | 258.6       | 320.4     | 338.6       | 368.2     | 380.2       | 434.9     | 440.4       | 471.2     | 460.9       | -          |
| Total Equity                                    | 256.7     | 257.3       | 318.1     | 336.1       | 364.1     | 376.2       | 436.9     | 442.5       | 474.0     | 464.2       | -          |
| Owners' Equity Ratio                            | 15.2%     | 16.1%       | 19.0%     | 20.3%       | 20.6%     | 22.7%       | 23.6%     | 25.1%       | 25.0%     | 26.2%       | -          |
| Owners' Equity per Share                        | ¥247.12   | ¥249.00     | ¥308.49   | ¥325.98     | ¥354.62   | ¥366.24     | ¥418.86   | ¥424.20     | ¥453.93   | ¥443.98     | -          |
| Interest-bearing Debt                           | 525.7     | 483.9       | 480.1     | 464.3       | 444.7     | 351.2       | 385.0     | 343.0       | 378.5     | 298.8       | 375.0      |
| D/E Ratio                                       | 2.05      | 1.87        | 1.50      | 1.37        | 1.21      | 0.92        | 0.89      | 0.78        | 0.80      | 0.65        | -          |
| Staff Numbers                                   | 15.149    | 15,438      | 15,468    | 15,655      | 15,391    | 15.613      | 15,383    | 15,725      | 15,810    | 16,479      |            |

Tables & Graphs of the Selected Financial Data - continued



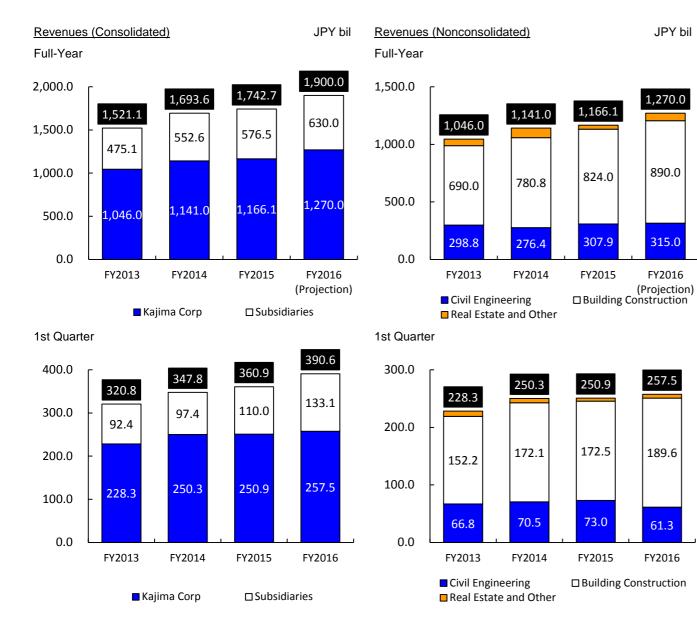
| Nonconsolidated Basis              |           |             |           |             |           |             |           |             |           |             | JPY bil    |
|------------------------------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|------------|
|                                    | FY2011    | FY2012      | FY2012    | FY2013      | FY2013    | FY2014      | FY2014    | FY2015      | FY2015    | FY2016      | FY2016     |
|                                    | Full-Year | 1st Quarter | Full-Year  |
|                                    | Result    | Result      | Projection |
| Contract Awards                    | 1,101.1   | 203.6       | 1,053.6   | 227.7       | 1,264.6   | 261.4       | 1,193.8   | 341.0       | 1,236.8   | 550.7       | 1,250.0    |
| Construction Contract Awards       | 1,053.0   | 188.8       | 996.0     | 210.9       | 1,211.0   | 247.4       | 1,082.4   | 324.0       | 1,188.0   | 539.1       | 1,220.0    |
| Revenues                           | 1,100.4   | 252.9       | 1,069.9   | 228.3       | 1,046.0   | 250.3       | 1,141.0   | 250.9       | 1,166.1   | 257.5       | 1,270.0    |
| Operating Income                   | 17.6      | 5.4         | 1.3       | 2.2         | 5.1       | 4.6         | (18.0)    | 8.2         | 86.9      | 25.6        | 60.0       |
| Ordinary Income                    | 23.8      | 6.9         | 12.2      | 5.6         | 9.5       | 6.2         | 1.6       | 10.5        | 81.6      | 29.7        | 60.0       |
| Net Income                         | (7.1)     | 3.3         | 8.7       | 4.6         | 5.0       | 3.3         | 8.0       | 6.4         | 39.0      | 19.7        | 40.0       |
| Basic Net Income per Share         | (¥6.82)   | ¥3.19       | ¥8.39     | ¥4.45       | ¥4.83     | ¥3.20       | ¥7.73     | ¥6.18       | ¥37.52    | ¥19.02      | ¥38.47     |
| Total Assets                       | 1,356.2   | 1,276.9     | 1,345.4   | 1,311.5     | 1,422.9   | 1,326.3     | 1,413.8   | 1,341.2     | 1,436.4   | 1,332.8     |            |
| Owners' Equity                     | 205.0     | 200.8       | 241.6     | 253.1       | 254.0     | 267.4       | 297.8     | 301.5       | 308.7     | 306.3       |            |
| Total Equity                       | 205.0     | 200.8       | 241.6     | 253.1       | 254.0     | 267.4       | 297.8     | 301.5       | 308.7     | 306.3       |            |
| Equity Ratio                       | 15.1%     | 15.7%       | 18.0%     | 19.3%       | 17.9%     | 20.2%       | 21.1%     | 22.5%       | 21.5%     | 23.0%       |            |
| Equity per Share                   | ¥197.04   | ¥193.09     | ¥232.30   | ¥243.34     | ¥244.29   | ¥257.20     | ¥286.45   | ¥289.97     | ¥296.91   | ¥294.63     |            |
| Interest-bearing Debt              | 417.9     | 367.3       | 384.9     | 354.3       | 374.6     | 279.5       | 305.9     | 252.1       | 295.3     | 215.3       | 265.0      |
| Gross Profit Margin - All Segments | 6.8%      | 7.3%        | 5.4%      | 6.4%        | 5.5%      | 6.5%        | 2.7%      | 7.8%        | 11.8%     | 14.4%       | 8.7%       |
| Construction                       | 7.1%      | 7.4%        | 5.5%      | 6.6%        | 5.4%      | 6.4%        | 0.8%      | 7.9%        | 11.9%     | 14.4%       | 8.2%       |
| - Civil Engineering                | 8.1%      | 2.0%        | 3.5%      | 16.0%       | 17.2%     | 10.9%       | (0.1%)    | 13.9%       | 14.6%     | 18.6%       | 10.5%      |
| - Building Construction            | 6.7%      | 9.6%        | 6.2%      | 2.4%        | 0.3%      | 4.6%        | 1.1%      | 5.4%        | 10.8%     | 13.1%       | 7.4%       |
| Real Estate and Other              | 2.1%      | 5.2%        | 3.3%      | 2.7%        | 6.8%      | 9.0%        | 27.7%     | 3.9%        | 9.2%      | 15.6%       | 16.9%      |
| Staff Numbers                      | 7,925     | 8,019       | 7,737     | 7,867       | 7,657     | 7,748       | 7,546     | 7,731       | 7,527     | 7,770       |            |

Tables & Graphs of the Selected Financial Data - continued





Tables & Graphs of the Selected Financial Data - continued



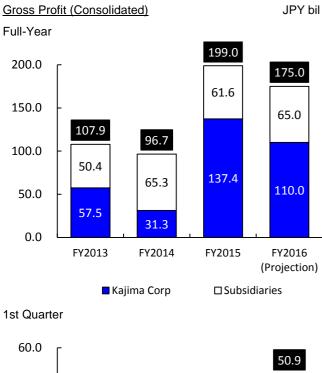


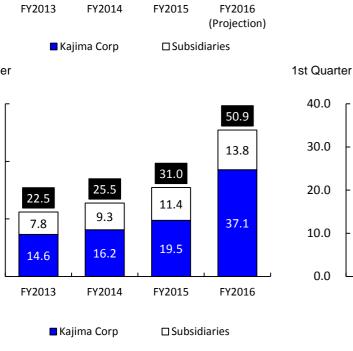
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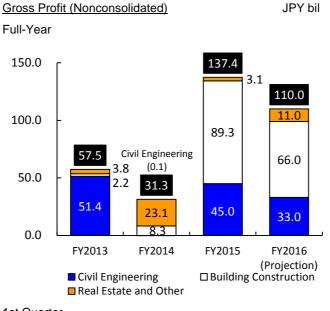
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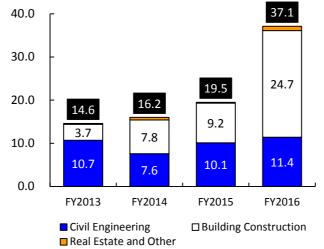
0.0

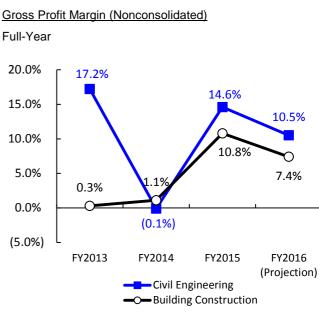
Tables & Graphs of the Selected Financial Data - continued



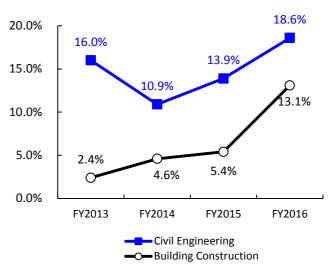






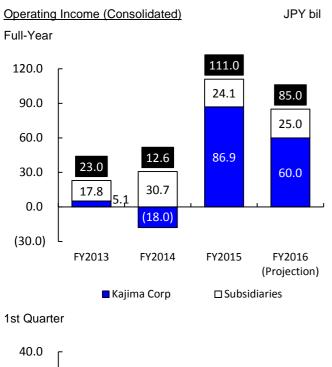


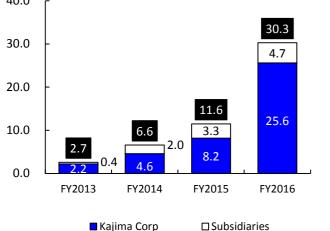
#### 1st Quarter

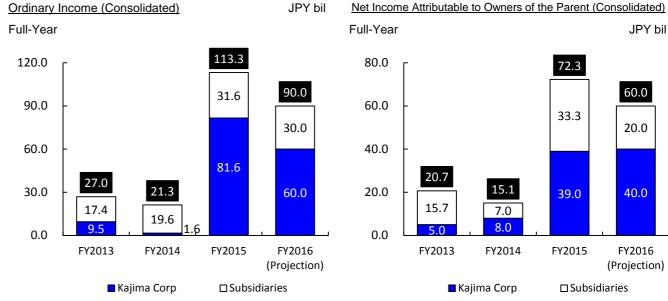




Tables & Graphs of the Selected Financial Data - continued







1st Quarter

40.0

30.0

20.0

10.0

0.0

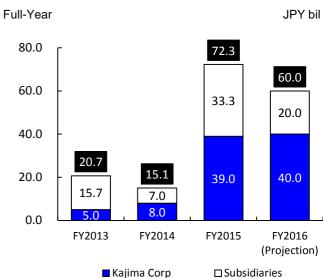
(10.0)

5.2

5.6

(0.4)

FY2013



#### 1st Quarter

32.1

29.7

FY2016

15.8

5.3

10.5

FY2015

□ Subsidiaries

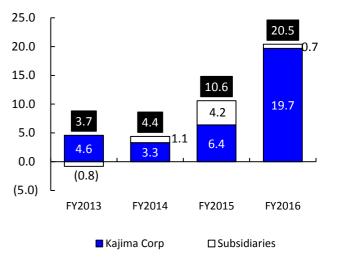
2.0ר

6.2

FY2014

Kajima Corp

72 4





Quarterly Data

#### Nonconsolidated Basis

|                         | FY2016      |
|-------------------------|-------------|
|                         | 1st Quarter |
|                         | Result      |
| Revenues                | 257.5       |
| Construction            | 250.9       |
| (Civil Engineering)     | 61.3        |
| (Building Construction) | 189.6       |
| Real Estate and Other   | 6.5         |
| Gross Profit            | 37.1 14.4%  |
| Construction            | 36.1 14.4%  |
| (Civil Engineering)     | 11.4 18.6%  |
| (Building Construction) | 24.7 13.1%  |
| Real Estate and Other   | 1.0 15.6%   |
| SG&A                    | (11.5)      |
| Operating Income        | 25.6        |
| Contract Awards         | 550.7       |
| Construction            | 539.1       |
| (Civil Engineering)     | 130.7       |
| (Building Construction) | 408.4       |
| Real Estate and Other   | 11.6        |

#### **Consolidated Basis**

| Revenues                     |      | 390.6  |
|------------------------------|------|--------|
| Gross Profit                 | 50.9 | 13.0%  |
| SG&A                         |      | (20.6) |
| Operating Income             |      | 30.3   |
| Construction Contract Awards |      | 624.2  |
| 2                            |      | 0_11_  |



JPY bil

| FY2015   |        |          |        |           |         |  |  |
|----------|--------|----------|--------|-----------|---------|--|--|
| 1st Half |        | 2nd Half |        | Full-Year |         |  |  |
| Result   |        | Result   |        | Result    |         |  |  |
|          | 530.2  |          | 635.9  |           | ,166.1  |  |  |
|          | 516.6  |          | 615.3  |           | 1,132.0 |  |  |
|          | 145.1  |          | 162.8  |           | 307.9   |  |  |
| 371.5    |        | 452.5    |        | 824.0     |         |  |  |
| 13.5     |        | 20.5     |        | 34.0      |         |  |  |
| 44.4     | 8.4%   | 93.0     | 14.6%  | 137.4     | 11.8%   |  |  |
| 43.2     | 8.4%   | 91.1     | 14.8%  | 134.3     | 11.9%   |  |  |
| 18.2     | 12.6%  | 26.7     | 16.5%  | 45.0      | 14.6%   |  |  |
| 24.9     | 6.7%   | 64.3     | 14.2%  | 89.3      | 10.8%   |  |  |
| 1.2      | 9.0%   | 1.9      | 9.3%   | 3.1       | 9.2%    |  |  |
|          | (23.5) |          | (26.9) |           | (50.5)  |  |  |
|          | 20.8   |          | 66.0   |           | 86.9    |  |  |
| 596.9    |        | 639.9    |        | 1,236.8   |         |  |  |
| 567.1    |        | 620.8    |        | 1,188.0   |         |  |  |
| 108.4    |        | 177.4    |        | 285.9     |         |  |  |
| 458.6    |        | 443.4    |        | 902.0     |         |  |  |
|          | 29.7   |          | 19.0   |           | 48.8    |  |  |

| 112010     |        |            |        |            |         |  |
|------------|--------|------------|--------|------------|---------|--|
| 1st Half   |        | 2nd Half   |        | Full-Year  |         |  |
| Projection |        | Projection |        | Projection |         |  |
| 590.0      |        | 680.0      |        | 1,270.0    |         |  |
|            | 570.0  |            | 635.0  |            | 1,205.0 |  |
|            | 130.0  |            | 185.0  |            | 315.0   |  |
|            | 440.0  |            | 450.0  |            | 890.0   |  |
|            | 20.0   |            | 45.0   |            | 65.0    |  |
| 50.0       | 8.5%   | 60.0       | 8.8%   | 110.0      | 8.7%    |  |
| 48.0       | 8.4%   | 51.0       | 8.0%   | 99.0       | 8.2%    |  |
| 13.5       | 10.4%  | 19.5       | 10.5%  | 33.0       | 10.5%   |  |
| 34.5       | 7.8%   | 31.5       | 7.0%   | 66.0       | 7.4%    |  |
| 2.0        | 10.0%  | 9.0        | 20.0%  | 11.0       | 16.9%   |  |
|            | (24.0) |            | (26.0) |            | (50.0)  |  |
|            | 26.0   |            | 34.0   |            | 60.0    |  |
| 740.0      |        | 510.0      |        | 1,250.0    |         |  |
| 725.0      |        | 495.0      |        | 1,220.0    |         |  |
| 135.0      |        | 145.0      |        | 280.0      |         |  |
| 590.0      |        | 350.0      |        | 940.0      |         |  |
| 15.0       |        | 15.0       |        | 30.0       |         |  |
|            |        |            |        |            |         |  |

FY2016

|      | 783.6  |       | 959.0  | 1,742.7 |        |
|------|--------|-------|--------|---------|--------|
| 73.1 | 9.3%   | 125.9 | 13.1%  | 199.0   | 11.4%  |
|      | (41.0) |       | (46.9) |         | (88.0) |
|      | 32.1   |       | 78.9   |         | 111.0  |
|      | 852.4  |       | 943.4  | 1       | ,795.8 |

|      | 870.0  |      | 1,030.0 |       | 1,900.0 |  |
|------|--------|------|---------|-------|---------|--|
| 77.0 | 8.9%   | 98.0 | 9.5%    | 175.0 | 9.2%    |  |
|      | (42.0) |      | (48.0)  |       | (90.0)  |  |
|      | 35.0   |      | 50.0    |       | 85.0    |  |
|      | 900.0  |      | 800.0   | 1     | ,700.0  |  |