Information Package for The Financial Results

April 1, 2016 - March 31, 2017

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May 12, 2017

Disclaimer:

While every attempt has been made to ensure the accuracy of information, projections / forecasts contained in this package are based on the judgments made with information available as at May 12, 2017, and are subject to risks and uncertainties that may cause the actual results to vary.



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1. FINANCIAL HIGHLIGHTS



Result							Projection					JPY bil
			Full-	Year				Full-Year				
	Consolid	ated (A)	Nonconso	lidated (B)	(A) -	· (B)	Consolid	dated (A)	Nonconso	lidated (B)	(A)	- (B)
	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016	FY2016	FY2017	FY2016	FY2017	FY2016	FY2017
	Result	Result	Result	Result	Result	Result	Result	Projection	Result	Projection	Result	Projection
Revenues	1,742.7	1,821.8	1,166.1	1,203.8	576.5	617.9	1,821.8	1,830.0	1,203.8	1,140.0	617.9	690.0
Construction	1,581.0	1,602.0	1,132.0	1,132.0	448.9	470.0	1,602.0	1,660.0	1,132.0	1,103.0	470.0	557.0
Real Estate and Other	161.6	219.7	34.0	71.8	127.5	147.9	219.7	170.0	71.8	37.0	147.9	133.0
Gross Profit	199.0	247.0	137.4	178.2	61.6	68.8	247.0	200.0	178.2	133.0	68.8	67.0
	11.4%	13.6%	11.8%	14.8%	10.7%	11.1%	13.6%	10.9%	14.8%	11.7%	11.1%	9.7%
Construction	172.2	205.0	134.3	166.1	37.8	38.8	205.0	168.5	166.1	126.0	38.8	42.5
	10.9%	12.8%	11.9%	14.7%	8.4%	8.3%	12.8%	10.2%	14.7%	11.4%	8.3%	7.6%
Real Estate and Other	26.8	42.0	3.1	12.0	23.7	29.9	42.0	31.5	12.0	7.0	29.9	24.5
	16.6%	19.1%	9.2%	16.8%	18.6%	20.3%	19.1%	18.5%	16.8%	18.9%	20.3%	18.4%
SG&A	(88.0)	(91.6)	(50.5)	(53.7)	(37.5)	(37.9)	(91.6)	(94.0)	(53.7)	(53.0)	(37.9)	(41.0)
Operating Income	111.0	155.3	86.9	124.4	24.1	30.8	155.3	106.0	124.4	80.0	30.8	26.0
Nonoperating Income	2.2	8.0	(5.2)	4.0	7.5	4.0	8.0	14.0	4.0	9.0	4.0	5.0
Ordinary Income	113.3	163.4	81.6	128.5	31.6	34.9	163.4	120.0	128.5	89.0	34.9	31.0
Extraordinary Income	(4.8)	(1.2)	(11.5)	(0.9)	6.6	(0.3)	(1.2)	3.0	(0.9)	(1.0)	(0.3)	4.0
Income Taxes	(35.7)	(55.8)	(31.1)	(45.8)	(4.6)	(10.0)	(55.8)	(40.5)	(45.8)	(28.0)	(10.0)	(12.5)
Net Income	72.7	106.2	39.0	81.7	33.7	24.5	106.2	82.5	81.7	60.0	24.5	22.5
Net Icome Attributable to Owners of the Parent	72.3	104.8	-	-	-	-	104.8	82.0	-	-	-	-
Basic Net Income per Share	¥69.66	¥101.01	¥37.52	¥78.60	-	-	¥101.01	¥79.00	¥78.60	¥57.70	-	-
Construction Contract Awards	1,795.8	1,728.3	1,188.0	1,304.5	607.8	423.7	1,728.3	1,640.0	1,304.5	1,100.0	423.7	540.0
Total Assets	1,886.7	1,992.8	1,436.4	1,529.6	450.3	463.1						
Total Equity	474.0	552.5	308.7	370.4	165.3	182.0						
Owners' Equity Ratio	25.0%	27.5%	21.5%	24.2%	-	-						
Interest-bearing Debt	378.5	372.9	295.3	287.6	83.1	85.2	372.9	370.0	287.6	220.0	85.2	150.0





Nonconsolidated Basis

JPY bil

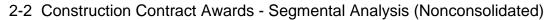
		Full-Year						1st Half		
	FY2015		FY2016		FY2017		FY2016	FY2	2017	
	Result	Projection	Result	YoY Change	Projection	YoY Change	Result	Projection	YoY Change	
Civil Engineering										
Japan	290.6	350.0	390.0	34.2%	295.0	(24.4%)	254.9	130.0	(49.0%)	
Overseas	(4.7)	(20.0)	(25.7)	-	5.0	-	(26.8)	0.0	-	
Total	285.9	330.0	364.3	27.4%	300.0	(17.7%)	228.1	130.0	(43.0%)	
Building Construction										
Japan	902.0	940.0	940.2	4.2%	800.0	(14.9%)	574.0	350.0	(39.0%)	
Overseas ¹	0.0	0.0	0.0	-	0.0	-	0.0	0.0	-	
Total	902.0	940.0	940.2	4.2%	800.0	(14.9%)	574.0	350.0	(39.0%)	
Construction Total										
Japan	1,192.7	1,290.0	1,330.2	11.5%	1,095.0	(17.7%)	829.0	480.0	(42.1%)	
Overseas	(4.7)	(20.0)	(25.7)	-	5.0	-	(26.8)	0.0	-	
Total	1,188.0	1,270.0	1,304.5	9.8%	1,100.0	(15.7%)	802.2	480.0	(40.2%)	
Real Estate and Other	48.8	40.0	45.3	(7.0%)	30.0	(33.9%)	24.6	20.0	(18.9%)	
Grand Total	1,236.8	1,310.0	1,349.9	9.1%	1,130.0	(16.3%)	826.8	500.0	(39.5%)	

¹ The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates are not included.

Consolidated Basis (Construction)

Construction Total						
Japan	1,308.9	1,400.0	1,452.1	10.9%	1,210.0	(16.7%)
Overseas	486.9	240.0	276.1	(43.3%)	430.0	55.7%
Total	1,795.8	1,640.0	1,728.3	(3.8%)	1,640.0	(5.1%)

895.7	530.0	(40.8%)
73.1	200.0	173.4%
968.9	730.0	(24.7%)





Construction Awards

	Full-Year				
	FY2015	FY2016			
	Result	Result	Change		
Civil Engineering	285.9	364.3	27.4%		
Public Sector	178.9	273.5	52.9%		
Private Sector	111.7	116.4	4.2%		
Overseas	(4.7)	(25.7)	-		
Building Construction	902.0	940.2	4.2%		
Public Sector	89.9	101.0	12.3%		
Private Sector	812.1	839.2	3.3%		
Construction Total	1,188.0	1,304.5	9.8%		

Total Amount (Domestic)

	Full-Year				
	FY2015	FY2016			
	Result	Result	Change		
Public Sector	268.8	374.6	39.3%		
Central Gov't	196.5	266.3	35.5%		
Local Gov't	72.3	108.2	49.6%		
Private Sector	923.8	955.6	3.4%		
Manufacturing	259.2	168.5	(35.0%)		
Non-Manufacturing	664.6	787.0	18.4%		
Total - Domestic	1,192.7	1,330.2	11.5%		

Construction Awards by Customer (Private Sector)

	Full-Year				
	FY2015	15 FY2016			
	Result	Result	Change		
Manufacturing	259.2	168.5	(35.0%)		
Food Processing	16.1	33.2	106.1%		
Petrochemical	87.2	50.6	(41.9%)		
Steel	5.0	4.6	(9.2%)		
Electronics	98.9	25.5	(74.2%)		
Vehicle	19.0	15.4	(19.0%)		
Machinery	8.1	7.5	(7.2%)		
Others	24.6	31.5	28.1%		
Non-Manufacturing	664.6	787.0	18.4%		
Commercial	38.2	201.3	426.5%		
Finance	38.4	17.2	(55.2%)		
Real Estate	108.2	246.5	127.7%		
Transportation / Distribution	74.8	39.3	(47.4%)		
Power / Gas	65.3	96.7	48.2%		
Information Technology	24.5	7.1	(71.0%)		
Service	289.8	171.9	(40.7%)		
(Medical / Welfare)	28.5	31.8	11.7%		
(Education)	52.5	31.9	(39.1%)		
Others	25.1	6.8	(72.8%)		
Total - Private Sector	923.8	955.6	3.4%		

Construction Awards by Project Type

JPY bil

	Full-Year					
	FY2015	016				
	Result	Result	Change			
Civil Engineering	285.9	364.3	27.4%			
Flood Control	25.6	64.6	151.7%			
Railway	50.8	48.5	(4.7%)			
Potable / Waste Water	(0.7)	7.2	-			
Land Improvement	29.8	28.7	(3.7%)			
Port / Airport	6.0	13.7	125.1%			
Road	74.6	95.9	28.4%			
Others	99.4	105.4	6.0%			
Building Construction	902.0	940.2	4.2%			
Office (Public / Private)	206.6	413.4	100.1%			
Lodging	69.9	50.4	(27.9%)			
Retail	82.5	21.6	(73.8%)			
Power Plant / Factory	223.7	151.9	(32.1%)			
(Manufacuring Plant)	182.5	96.1	(47.4%)			
Warehouse / Distribution Center	50.2	18.6	(62.8%)			
Residential	67.0	70.3	4.8%			
Education / Research / Culture	87.5	100.2	14.5%			
Medical / Welfare	55.7	55.5	(0.2%)			
Others	58.6	57.9	(1.3%)			
Construction Total	1,188.0	1,304.5	9.8%			



2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated) - continued

Contract Size JPY bil

	Full-Year						
	FY2	2015		_			
	Result	Proportion	Result	Proportion	Change		
5 bil or above	630.3	53.1%	800.3	61.3%	27.0%		
5 bil or below	557.7	46.9%	504.2	38.7%	(9.6%)		
Total	1,188.0	100.0%	1,304.5	100.0%	9.8%		

Refurbishment Projects JPY bil

		Full-Year					
	FY2	.015					
	Result	Proportion	Result	Proportion	Change		
Civil Engineering	31.5	11.0%	24.6	6.8%	(21.7%)		
Building Construction	139.6	15.5%	132.1	14.1%	(5.4%)		
Total	171.1	14.4%	156.8	12.0%	(8.4%)		

Contract Type

FY2016	Civil Engineering	Building Construction	(Private)	Total - Construction			
Designated / Negotiated Contracts	20.9%	65.0%	72.5%	52.7%			
Design-Build Contracts	18.9%	66.3%	70.6%	53.1%			
FY2015							
Designated / Negotiated Contracts	30.1%	51.0%	57.1%	46.0%			
Design-Build Contracts	20.9%	59.5%	65.0%	50.2%			

Contract Backlogs

JPY bil

Contract Backings		01 1 211					
As of	Mar 31, 2016	Mar 31	, 2017				
	Result	Result	Change				
Civil Engineering	520.7	588.1	67.4				
Building Construction	991.0	1,096.1	105.1				
Total	1,511.7	1,684.3	172.5				

2-2 Construction Contract Awards - Segmental Analysis



Geographical Region of Japan (Nonconsolidated)

J	P	Y	bi	I

	-		Full-Year		
	FY2	015		FY2016	
	Result	Proportion	Result	Proportion	Change
Urban	741.7	62.2%	952.0	71.6%	28.3%
Kanto	506.7	42.5%	774.3	58.2%	52.8%
(Metropolitan Tokyo)	447.2	37.5%	722.9	54.3%	61.7%
Tokai	110.2	9.2%	112.5	8.5%	2.2%
Kinki	124.7	10.5%	65.0	4.9%	(47.9%)
Suburban	451.0	37.8%	378.2	28.4%	(16.1%)
Hokkaido	26.4	2.2%	31.4	2.4%	18.8%
Tohoku	191.8	16.1%	193.5	14.6%	0.9%
Hokuriku	103.9	8.7%	33.1	2.5%	(68.1%)
Chugoku	53.2	4.5%	29.0	2.2%	(45.4%)
Shikoku	26.7	2.2%	22.8	1.7%	(14.4%)
Kyusyu	48.7	4.1%	68.1	5.1%	39.8%
Total - Japan	1,192.7	100.0%	1,330.2	100.0%	11.5%

Kanto Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Kinki Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama

Geographical Region of Overseas (Consolidated)

JPY bil

	Full-Year									
	FY2	015	FY2016							
	Result	Proportion	Result	Proportion	Change					
North America	273.7	15.2%	143.5	8.3%	(47.6%)					
Europe	16.4	0.9%	10.5	0.6%	(36.1%)					
Asia	109.1	6.1%	93.6	5.4%	(14.2%)					
Other Regions	87.4	4.9%	28.3	1.7%	(67.6%)					
Total - Overseas	486.9	27.1%	276.1	16.0%	(43.3%)					

[Countries awarded 5 bil or above]

North America	USA	USA
Europe	Poland	Poland
Asia	Singapore	Taiwan
	Thailand	Thailand
	Taiwan	Malaysia
	Malaysia	Singapore
	Indonesia	Vietnam
	Vietnam	
Other Regions	Australia	Australia
	Mexico	

2-3 Income Statements (Consolidated)



Consolidated Basis JPY bil

			Full-	Year		
	FY2015	_	FY2016		FY2	017
	Result	Projection	Result	YoY Change	Projection	YoY Change
Revenues	1,742.7	1,780.0	1,821.8	79.1	1,830.0	8.1
Construction	1,581.0	1,570.0	1,602.0	21.0	1,660.0	57.9
Real Estate and Other	161.6	210.0	219.7	58.0	170.0	(49.7)
(Real Estate)	52.1	95.0	100.5	48.3	58.4	(42.1)
(Other)	109.4	115.0	119.1	9.7	111.6	(7.5)
Gross Profit	199.0	209.0	247.0	47.9	200.0	(47.0)
	11.4%	11.7%	13.6%	2.2%	10.9%	(2.7%)
Construction	172.2	173.0	205.0	32.8	168.5	(36.5)
	10.9%	11.0%	12.8%	1.9%	10.2%	(2.6%)
Real Estate and Other	26.8	36.0	42.0	15.1	31.5	(10.5)
	16.6%	17.1%	19.1%	2.5%	18.5%	(0.6%)
SG&A	(88.0)	(89.0)	(91.6)	(3.6)	(94.0)	(2.3)
Operating Income	111.0	120.0	155.3	44.3	106.0	(49.3)
Nonoperating Income	2.2	4.0	8.0	5.7	14.0	5.9
Financing	3.2	3.7	5.3	2.1	2.2	(3.1)
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	3.8	2.1	2.2	(1.5)	2.2	(0.0)
Ordinary Income	113.3	124.0	163.4	50.0	120.0	(43.4)
Extraordinary Income	(4.8)	(1.0)	(1.2)	3.5	3.0	4.2
Income before Income Taxes	108.5	123.0	162.1	53.6	123.0	(39.1)
Income Taxes	(35.7)	(43.8)	(55.8)	(20.1)	(40.5)	15.3
Net Income	72.7	79.2	106.2	33.5	82.5	(23.7)
Net Income Attributable to Noncontrolling Interests	(0.4)	(1.2)	(1.4)	(0.9)	(0.5)	0.9
Net Income Attributable to Owners of the Parent	72.3	78.0	104.8	32.5	82.0	(22.8)

	1st Half								
FY2016	FY2	2017							
Result	Projection	YoY Change							
813.2	840.0	26.7							
733.6	764.0	30.3							
79.5	76.0	(3.5)							
30.0	26.2	(3.8)							
49.5	49.8	0.2							
116.3	95.0	(21.3)							
14.3%	11.3%	(3.0%)							
101.4	81.5	(19.9)							
13.8%	10.7%	(3.1%)							
14.9	13.5	(1.4)							
18.7%	17.8%	(0.9%)							
(42.6)	(45.0)	(2.3)							
73.7	50.0	(23.7)							
2.7	10.0	7.2							
3.0	1.2	(1.7)							
1.0	1.0	(0.0)							
76.4	60.0	(16.4)							
0.2	4.0	3.7							
76.6	64.0	(12.6)							
(25.5)	(20.8)	4.7							
51.1	43.2	(7.9)							
(0.2)	(0.2)	0.0							
50.9	43.0	(7.9)							

2-3 Income Statements (Nonconsolidated)



Nonconsolidated Basis

JPY bil

						Full-	Year								1st l	Half		
	FY2	015			FY2	016				FY2	017		FY2	016		FY2	2017	
	Res	sult	Proje	ction	Res	sult	YoY Cl	nange	Proje	ction	YoY Ch	ange	Res	sult	Projection		YoY Change	
Revenues		1,166.1		1,210.0		1,203.8		37.6		1,140.0		(63.8)		550.6		540.0		(10.6)
Construction		1,132.0		1,140.0		1,132.0		(0.0)	,	1,103.0		(29.0)		533.0		525.0		(8.0)
(Civil Engineering)		307.9		285.0		296.8		(11.1)		353.0		56.1		130.6		175.0		44.3
(Building Construction)		824.0		855.0		835.1		11.0		750.0		(85.1)		402.4		350.0		(52.4)
(Japan)		1,124.8		1,140.0		1,131.2		6.3		1,100.0		(31.2)		534.9		523.0		(11.9)
(Overseas)		7.1		0.0		0.7		(6.4)		3.0		2.2		(1.9)		2.0		3.9
Real Estate and Other		34.0		70.0		71.8		37.7		37.0		(34.8)		17.6		15.0		(2.6)
Gross Profit	137.4	11.8%	150.0	12.4%	178.2	14.8%	40.7	3.0%	133.0	11.7%	(45.2)	(3.1%)	88.0	16.0%	63.0	11.7%	(25.0)	(4.3%)
Construction	134.3	11.9%	138.0	12.1%	166.1	14.7%	31.7	2.8%	126.0	11.4%	(40.1)	(3.3%)	85.0	16.0%	60.0	11.4%	(25.0)	(4.6%)
(Civil Engineering)	45.0	14.6%	43.0	15.1%	53.9	18.2%	8.8	3.6%	48.5	13.7%	(5.4)	(4.5%)	24.8	19.0%	24.0	13.7%	(0.8)	(5.3%)
(Building Construction)	89.3	10.8%	95.0	11.1%	112.1	13.4%	22.8	2.6%	77.5	10.3%	(34.6)	(3.1%)	60.2	15.0%	36.0	10.3%	(24.2)	(4.7%)
Real Estate and Other	3.1	9.2%	12.0	17.1%	12.0	16.8%	8.9	7.6%	7.0	18.9%	(5.0)	2.1%	2.9	16.9%	3.0	20.0%	0.0	3.1%
Adjusted Gross Profit 1	4.6		13.7		13.9		9.2		8.8		(5.0)		3.8		4.0		0.1	
SG&A		(50.5)		(52.0)		(53.7)		(3.1)		(53.0)		0.7		(24.8)		(25.0)		(0.1)
(Payroll Cost)		(24.8)		(26.0)		(27.5)		(2.6)		(27.0)		0.4		(12.5)		(13.3)		(0.7)
(Other)		(25.6)		(25.9)		(26.1)		(0.5)		(25.9)		0.2		(12.2)		(11.6)		0.6
Operating Income		86.9		98.0		124.4		37.5		80.0		(44.4)		63.1		38.0		(25.1)
Nonoperating Income		(5.2)		2.0		4.0		9.3		9.0		4.9		3.6		8.0		4.3
Financing		1.9		4.6		5.6		3.6		3.5		(2.1)		3.7		2.7		(1.0)
Ordinary Income		81.6		100.0		128.5		46.8		89.0		(39.5)		66.8		46.0		(20.8)
Extraordinary Income		(11.5)		(0.5)		(0.9)		10.6		(1.0)		(0.0)		0.5		(0.5)		(1.0)
Income before Income Taxes		70.1		99.5		127.6		57.4		88.0		(39.6)		67.3		45.5		(21.8)
Income Taxes		(31.1)		(34.5)		(45.8)		(14.7)		(28.0)		17.8		(22.3)		(15.5)		6.8
Net Income		39.0		65.0		81.7		42.7		60.0		(21.7)		44.9		30.0		(14.9)

¹ Adjusted Gross Profit includes dividends from one SPC which are posted as nonoperating income on the nonconsolidated income statements and gross profit of Kajima Yaesu Kaihatsu Co., Ltd which is a fully consolidated subsidiary.



Subsidiaries and Affiliates Updates

JPY bil

Japan

Japan							
			Full-	Year			
	FY2015		FY2016		FY2	2017	
	Result	Projection	Result	YoY Change	Projection	YoY Change	
Revenues	368.3	355.3	363.3	(5.0)	355.5	(7.7)	
Construction	197.5	184.6	184.8	(12.6)	190.3	5.4	
Real Estate and Other	170.8	170.7	178.4	7.5	165.2	(13.1)	
Gross Profit	38.9	33.0	37.1	(1.8)	32.4	(4.6)	
	10.6%	9.3%	10.2%	(0.4%)	9.1%	(1.1%)	
Construction	21.1	15.8	18.7	(2.4)	15.5	(3.2)	
	10.7%	8.6%	10.1%	(0.6%)	8.1%	(2.0%)	
Real Estate and Other	17.7	17.1	18.3	0.6	16.9	(1.4)	
	10.4%	10.1%	10.3%	(0.1%)	10.3%	0.0%	
SG&A	(18.3)	(17.7)	(17.5)	0.7	(17.8)	(0.2)	
Operating Income	20.5	15.2	19.5	(1.0)	14.6	(4.8)	
Nonoperating Income	1.2	1.7	2.5	1.2	1.3	(1.2)	
Financing	(0.0)	(0.0)	0.0	0.0	(0.0)	(0.0)	
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	1.0	1.5	2.2	1.1	1.1	(1.0)	
Ordinary Income	21.8	17.0	22.1	0.2	16.0	(6.1)	
Extraordinary Income	(6.9)	(0.2)	(0.6)	6.2	(0.1)	0.5	
Income before Income Taxes	14.8	16.7	21.4	6.5	15.8	(5.5)	
Income Taxes	(6.8)	(5.1)	(5.3)	1.5	(5.1)	0.1	
Net Income	8.0	11.5	16.1	8.0	10.7	(5.4)	
Net Income Attributable to Noncontrolling Interests	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0	
Net Income Attributable to Owners of the Parent	8.0	11.5	16.1	8.0	10.7	(5.3	
Construction Contract Awards	197.0	188.5	202.0	4.9	188.3	(13.7)	

Overseas

		Full-	Year		
FY2015		FY2016		FY2	2017
Result	Projection	Result	YoY Change	Projection	YoY Change
367.9	352.2	401.0	33.0	465.3	64.3
336.9	314.7	358.1	21.2	430.2	72.0
31.0	37.5	42.8	11.8	35.1	(7.7)
27.1	26.8	32.1	5.0	30.6	(1.5)
7.4%	7.6%	8.0%	0.6%	6.6%	(1.4%)
17.5	14.9	18.2	0.6	20.0	1.8
5.2%	4.8%	5.1%	(0.1%)	4.7%	(0.4%)
9.5	11.9	13.9	4.3	10.6	(3.3)
30.8%	31.8%	32.5%	1.7%	30.2%	(2.3%)
(19.0)	(18.1)	(20.0)	(0.9)	(23.4)	(3.4)
8.0	8.7	12.1	4.1	7.1	(4.9)
7.5	3.0	5.2	(2.2)	5.2	0.0
2.1	1.2	1.7	(0.4)	0.5	(1.2)
2.9	0.9	0.6	(2.3)	1.5	0.8
15.5	11.7	17.4	1.8	12.4	(4.9)
2.7	0.0	0.0	(2.6)	0.0	0.0
18.2	11.7	17.4	(0.8)	12.4	(4.9)
(4.0)	(3.6)	(4.7)	(0.7)	(4.2)	0.4
14.2	8.1	12.6	(1.5)	8.2	(4.4)
(0.4)	(1.2)	(1.3)	(0.9)	(0.5)	0.8
13.7	6.8	11.2	(2.5)	7.6	(3.6)
491.3	262.3	301.5	(189.8)	430.1	128.5

3-1 Japan



JPY bil

						JPY bil			
		FY2015		FY2016	_	FY2	2017	As of Mar 3	1, 2017
		Result	Projection	Result	YoY Change	Projection	YoY Change		
Taiko Trading Co., Ltd.	Const. Contract Awards	22.7	20.0	27.1	4.4	20.0	(7.1)	Total Assets	56.4
	Revenues	107.7	103.0	113.9	6.2	95.0	(18.9)		
Sale of Building Materials and Equipment / Interior Work	Operating Income	2.0	1.1	1.9	(0.1)	0.5	(1.4)	Capital	750mil
	Ordinary Income	2.0	1.0	1.9	(0.1)	0.5	(1.4)	ı	
(Kajima's ownership: 98.1%)	Net Income Attributable to Owners of the Parent	1.6	0.9	2.0	0.3	0.4	(1.6)	Staff Numbers	273
Kajima Road Co., Ltd.	Const. Contract Awards	108.8	98.9	102.5	(6.2)	101.1	(1.4)	Total Assets	90.1
	Revenues	122.3	119.6	117.1	(5.1)	120.0	2.8		
Road Pavement Work / Sale of Asphalt	Operating Income	8.9	5.6	7.8	(1.0)	6.0	(1.8)	Capital	4,000mil
	Ordinary Income	9.0	5.6	7.8	(1.1)	6.0	(1.8)	ı	
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	5.5	3.5	5.1	(0.4)	4.0	(1.1)	Staff Numbers	1,273
Kajima Tatemono Sogo Kanri Co., Ltd.	Const. Contract Awards	-	-	-	_	-	-	Total Assets	21.0
	Revenues	50.8	50.7	53.2	2.3	52.6	(0.6)	ı	
Facility Management	Operating Income	3.2	3.0	3.5	0.3	3.0	(0.4)	Capital	100mil
	Ordinary Income	3.2	3.0	3.5	0.2	3.0	(0.4)	1	
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	2.0	1.9	2.4	0.3	1.9	(0.4)	Staff Numbers	1,575
Chemical Grouting Co., Ltd.	Const. Contract Awards	28.0	28.5	30.5	2.5	27.0	(3.5)	Total Assets	26.3
	Revenues	31.5	27.0	26.7	(4.7)	26.0	(0.7)	1	
Construction Foundation Work	Operating Income	3.4	2.3	2.2	(1.1)	1.9	(0.2)	Capital	300mil
	Ordinary Income	3.3	2.5	2.5	(8.0)	2.2	(0.3)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	2.2	1.5	1.7	(0.5)	1.4	(0.3)	Staff Numbers	288
Kajima Leasing Corporation	Const. Contract Awards	-	-	-	-	-	-	Total Assets	35.1
	Revenues	6.9	7.6	7.9	0.9	8.6	0.6		
Leasing / Financing	Operating Income	1.1	1.2	1.1	(0.0)	1.3	0.1	Capital	400mil
	Ordinary Income	1.1	1.3	1.1	(0.0)	1.3	0.1		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.7	0.8	0.7	0.0	0.8	0.1	Staff Numbers	50

3-1 Japan - continued



.IPY bil

						JPY bil			
		FY2015		FY2016	_	FY2	2017	As of Mar 31	, 2017
		Result	Projection	Result	YoY Change	Projection	YoY Change		
Ilya Corporation	Const. Contract Awards	8.0	8.2	8.6	0.5	8.2	(0.4)	Total Assets	4.9
	Revenues	7.6	8.0	7.9	0.3	8.2	0.2		
Interior Work	Operating Income	0.0	0.2	0.5	0.4	0.2	(0.2)	Capital	50mil
	Ordinary Income	0.1	0.2	0.5	0.4	0.2	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.0	0.1	0.3	0.2	0.1	(0.1)	Staff Numbers	178
Kajima Mechatro Engineering Co., Ltd.	Const. Contract Awards	10.0	11.9	11.9	1.9	10.0	(1.9)	Total Assets	5.8
	Revenues	10.9	10.5	9.2	(1.6)	14.0	4.7		
Manufacturing of Construction Machinery	Operating Income	0.0	0.0	0.1	0.0	0.0	(0.0)	Capital	400mil
	Ordinary Income	0.0	0.0	0.0	0.0	0.0	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.0	0.0	0.0	(0.0)	0.0	(0.0)	Staff Numbers	179
Clima-Teq Co., Ltd.	Const. Contract Awards	19.3	21.0	21.1	1.8	22.0	0.8	Total Assets	9.7
	Revenues	21.3	19.0	17.2	(4.0)	21.0	3.7		
MEP Work	Operating Income	0.6	0.4	0.8	0.2	0.3	(0.5)	Capital	300mil
	Ordinary Income	0.6	0.4	0.8	0.2	0.3	(0.5)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.3	0.3	0.5	0.2	0.2	(0.3)	Staff Numbers	371
3 Other Consolidated Subsidiaries	Const. Contract Awards	-	-	-		-	-	Total Assets	38.1
	Revenues	9.0	9.7	9.7	0.7	10.1	0.3		
	Operating Income	1.1	1.1	1.4	0.2	1.2	(0.1)	Capital	250mil
	Ordinary Income	1.0	1.0	1.4	0.3	1.1	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	(5.7)	0.6	0.9	6.6	0.5	(0.3)	Staff Numbers	255

3-2 Overseas



JPY bil

				Full-	Year				JPY DII
		FY2015		FY2016		FY2	017	As of De	c 31, 2016
		Result	Projection	Result	YoY Change	Projection	YoY Change		
Kajima U.S.A. Inc. ("KUSA")	Const. Contract Awards	279.9	128.9	146.1	(133.7)	182.8	36.7	Total Assets	145.2
	Revenues	206.1	188.0	222.0	15.9	209.6	(12.3)		
Construction / Real Estate Development in North America	Operating Income	3.6	3.6	4.7	1.0	1.2	(3.4)	Capital	US\$5mil
	Ordinary Income	5.6	5.0	6.9	1.2	4.4	(2.4)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	3.6	2.4	3.8	0.1	2.7	(1.1)	Staff Numbers	1,036
Exchange rates:		¥120.61	¥101.12	¥116.49		¥116.49			
Kajima Overseas Asia Pte. Ltd. ("KOA")	Const. Contract Awards	97.3	60.7	64.3	(32.9)	120.9	56.5	Total Assets	146.4
	Revenues	99.2	88.0	94.4	(4.7)	111.7	17.2		
Construction / Real Estate Development in Asia	Operating Income	4.5	4.7	6.8	2.2	5.8	(0.9)	Capital	S\$230mil
	Ordinary Income	8.3	5.9	9.7	1.3	6.7	(3.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	5.2	4.0	7.2	1.9	4.3	(2.9)	Staff Numbers	2,547
Exchange rates:		¥85.39	¥74.01	¥80.63		¥80.63		1	
Kajima Europe Ltd. ("KEL")	Const. Contract Awards	16.4	8.7	10.5	(5.9)	14.1	3.6	Total Assets	26.8
	Revenues	18.6	14.0	15.4	(3.1)	16.8	1.4	Capital	£81mil(KEL)
Construction / Real Estate Development in Europe	Operating Income	(0.4)	(0.2)	(0.1)	0.3	(0.5)	(0.4)	:	€286mil(KEBV)
	Ordinary Income	1.0	0.5	0.6	(0.4)	0.3	(0.2)	£2	213mil(KEUKH)
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	4.4	0.5	0.5	(3.9)	0.3	(0.1)	Staff Numbers	257
Exchange rates:	•	¥178.78	¥131.00	¥143.00		¥143.00		<u> </u>	
Chung-Lu Construction Co., Ltd.	Const. Contract Awards	13.3	16.1	28.9	15.5	21.6	(7.2)	Total Assets	12.9
	Revenues	17.3	11.6	14.7	(2.5)	15.9	1.1		
Construction / Real Estate Development in Taiwan	Operating Income	0.9	0.3	0.4	(0.4)	0.1	(0.2)	Capital	NT\$800mil
	Ordinary Income	0.9	0.3	0.7	(0.2)	0.2	(0.4)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.7	0.2	0.5	(0.2)	0.1	(0.3)	Staff Numbers	195
Exchange rates:		¥3.6725	¥3.2225	¥3.6067		¥3.6067			
Kajima Australia Pty Ltd. ("KA")	Const. Contract Awards	84.2	47.8	51.5	(32.7)	90.4	38.9	Total Assets	18.1
	Revenues	26.6	50.3	54.2	27.6	111.1	56.8		
Construction / Real Estate Development in Australia	Operating Income	(0.6)	0.1	0.2	0.9	0.4	0.2	Capital	A\$60mil
	Ordinary Income	(0.5)	0.1	0.3	0.9	0.6	0.3		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	(0.3)	(0.0)	0.0	0.4	0.0	(0.0)	Staff Numbers	334
Exchange rates:		¥87.92	¥77.04	¥84.36		¥84.36		•	

4. SUPPLEMENTARY INFORMATION



Performance by Management Approach Segment

- 1	PΥ	hil

Performance by Ma	nagement A	pproacii se	giiieiii			JPYDII	
		Full-Year					
	FY2015		FY2016		FY2	FY2017	
	Result	Projection	Result	YoY Change	Projection	YoY Change	
Civil Engineering							
Revenues	307.9	285.0	296.8	(11.1)	353.0	56.1	
Operating Income	28.8	25.8	35.9	7.1	30.5	(5.4)	
Building Construction	ı						
Revenues	824.0	855.0	835.1	11.0	750.0	(85.1)	
Operating Income	57.4	62.2	78.6	21.1	44.6	(33.9)	
Real Estate and Oth	er						
Revenues	34.0	70.0	71.8	37.7	37.0	(34.8)	
Operating Income	0.6	9.8	9.8	9.1	4.7	(5.1)	
Domestic Subsidiarie	es and Affilia	tes					
Revenues	364.6	355.3	361.1	(3.4)	355.5	(5.6)	
Operating Income	20.6	15.2	19.5	(1.0)	14.6	(4.9)	
Overseas Subsidiari	es and Affilia	tes					
Revenues	367.9	352.2	400.9	33.0	465.3	64.3	
Operating Income	7.5	8.7	11.6	4.1	7.1	(4.4)	
Reconciliations							
Revenues	(156.0)	(137.5)	(144.2)	11.8	(130.9)	13.2	
Operating Income	(4.0)	(1.9)	(0.3)	3.6	4.1	4.5	
Consolidated							
Revenues	1,742.7	1,780.0	1,821.8	79.1	1,830.0	8.1	
Operating Income	111.0	120.0	155.3	44.3	106.0	(49.3)	

Overseas Revenues

JPY bil

	Full-Year						
	FY2015 Result Proportion		FY2016				
			Result	Proportion	Change		
North America	202.6	11.6%	218.2	12.0%	15.6		
Europe	19.0	1.1%	15.8	0.9%	(3.1)		
Asia	122.3	7.0%	113.3	6.2%	(9.0)		
Other Regions	31.8	1.9%	55.0	3.0%	23.1		
Total	375.8	21.6%	402.5	22.1%	26.6		

	Full-Year					
	FY2016					
	Result	Proportion	Projection	Proportion	Change	
Total	402.5	22.1%	465.0	25.4%	62.4	

Staff Numbers

NO.

As of	Mar 31, 2016	Mar 31, 2017		
	Result	Result	Change	
Kajima Corp	7,527	7,611	84	
Consolidated Subsidiaries	8,283	8,811	528	
- Japan	4,144	4,442	298	
- Overseas	4,139	4,369	230	
Total	15,810	16,422	612	

4. SUPPLEMENTARY INFORMATION



<u>Inventories - Development Projects in Progress</u>

As of	Mar 31, 2016	Mar 31, 2017	
	Result	Result	Change
Consolidated	34.3	32.6	(1.7)
Kajima Corp	20.8	16.8	(4.0)
Subsidiaries	13.4	15.7	2.3

Inventories - Real Estate for Sale

JPY bil

JPY bil

JPY bil

As of	Mar 31, 2016	Mar 31, 2017	
	Result	Result Chang	
Consolidated	57.2	58.0	0.7
Kajima Corp	24.1	32.0	7.8
Subsidiaries	33.1	26.0	(7.1)

Real Estate for Rent and Other (Consolidated)

As of	Mar 31, 2016	Mar 31, 2017		
	Result	Result	Change	
Book Value (A)	164.8	163.0	(1.8)	
Market Value (B)	301.3	313.8	12.4	
(B) - (A)	136.4	150.7	14.2	

JPY bil

Provision for Loss on Construction Projects in Progress

Trevioletties 2000 on Content action 1 to jours militagrace						
As of	Mar 31, 2016	Mar 31, 2017				
	Result	Result Change				
Consolidated	(45.4)	(13.7)	31.6			
Kajima Corp	(45.3)	(13.6)	31.7			
Subsidiaries	(0.0)	(0.1)	(0.0)			

Interest-bearing Debt

JPY bil

As of	Mar 31, 2016	Mar 31, 2017			Mar 31	, 2018
	Result	Projection	Result	YoY Change	Projection	YoY Change
Consolidated	378.5	375.0	372.9	(5.5)	370.0	(2.9)
Kajima Corp	295.3	265.0	287.6	(7.6)	220.0	(67.6)
Subsidiaries	83.1	110.0	85.2	2.0	150.0	64.7
			·		·	

D/E Ratio 0.80 0.68

<u>Cash Flows</u> JPY bil

	Full-Year					
	FY2015	FY2	FY2017			
	Result	Result	Result	Projection		
Operating	36.3	187.5	151.1	40.0		
Investing	(27.8)	(31.9)	(4.1)	(70.0)		
Financing	(13.1)	(20.5)	(7.4)	(30.0)		
Cash and Cash Equivalents, end of Period	234.8	367.4	132.6	-		

Other Data

JPY bil

		Full-Year										
	FY2015		FY2017									
	Result	Projection	Result	YoY Change	Projection	YoY Change						
R&D	7.8	7.8	8.2	0.3	8.8	0.5						
- Kajima Corp	7.2	7.2	7.5	0.2	8.2	0.6						
Capital Expenditure ¹	32.9	27.0	29.4	(3.5)	27.0	(2.4)						
- Kajima Corp	11.5	9.4	13.4	1.9	6.7	(6.7)						
Depreciation / Amortization ¹	19.5	18.0	19.3	(0.2)	19.0	(0.3)						
- Kajima Corp	8.5	8.3	8.3	(0.2)	8.2	(0.0)						

The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.

Tables & Graphs of the Selected Financial Data



Consolidated Basis											JPY bil
	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Full-Year										
	Result	Projection									
Construction Contract Awards	1,677.2	1,585.4	1,138.3	1,188.4	1,296.0	1,333.2	1,573.5	1,474.8	1,795.8	1,728.3	1,640.0
Revenues	1,894.0	1,948.5	1,637.3	1,325.6	1,457.7	1,485.0	1,521.1	1,693.6	1,742.7	1,821.8	1,830.0
Operating Income	18.0	19.6	(6.7)	17.2	29.4	18.4	23.0	12.6	111.0	155.3	106.0
Ordinary Income	29.4	15.9	9.0	17.5	41.3	24.6	27.0	21.3	113.3	163.4	120.0
Net Income Attributable to Owners of the Parent	40.7	(6.2)	13.2	25.8	3.8	23.4	20.7	15.1	72.3	104.8	82.0
Basic Net Income per Share	¥39.13	(¥6.20)	¥13.03	¥24.87	¥3.69	¥22.55	¥19.98	¥14.58	¥69.66	¥101.01	¥79.00
ROE	12.8%	(2.4%)	5.4%	10.0%	1.5%	8.1%	6.0%	3.8%	16.0%	20.6%	-
Operating Income Margin	1.0%	1.0%	(0.4%)	1.3%	2.0%	1.2%	1.5%	0.7%	6.4%	8.5%	5.8%
Total Assets	1,918.3	1,885.4	1,796.8	1,644.9	1,686.2	1,686.0	1,789.4	1,839.2	1,886.7	1,992.8	-
Owners' Equity	297.2	231.1	261.8	252.8	256.7	320.4	368.2	434.9	471.2	548.5	-
Total Equity	305.4	239.0	262.1	253.2	256.7	318.1	364.1	436.9	474.0	552.5	-
Owners' Equity Ratio	15.5%	12.3%	14.6%	15.4%	15.2%	19.0%	20.6%	23.6%	25.0%	27.5%	-
Owners' Equity per Share	¥292.63	¥227.56	¥251.97	¥243.35	¥247.12	¥308.49	¥354.62	¥418.86	¥453.93	¥528.46	-
Interest-bearing Debt	473.8	540.5	620.0	558.9	525.7	480.1	444.7	385.0	378.5	372.9	370.0
D/E Ratio	1.59	2.34	2.37	2.21	2.05	1.50	1.21	0.89	0.80	0.68	-
Cash Dividends per Share	¥7.0	¥6.0	¥6.0	¥6.0	¥5.0	¥5.0	¥5.0	¥5.0	¥12.0	¥20.0	¥20.0
Cash Flows - Operating Activities	(52.5)	16.1	(76.9)	64.0	81.7	58.4	32.9	59.2	36.3	187.5	40.0
Cash Flows - Investing Activities	3.0	(30.5)	(5.7)	2.9	(38.7)	36.7	17.3	8.3	(27.8)	(31.9)	(70.0)
Cash Flows - Financing Activities	(7.6)	74.6	71.9	(50.5)	(37.7)	(58.6)	(17.1)	(70.7)	(13.1)	(20.5)	(30.0)
Staff Numbers	14,934	15,608	15,189	15,083	15,149	15,468	15,391	15,383	15,810	16,422	

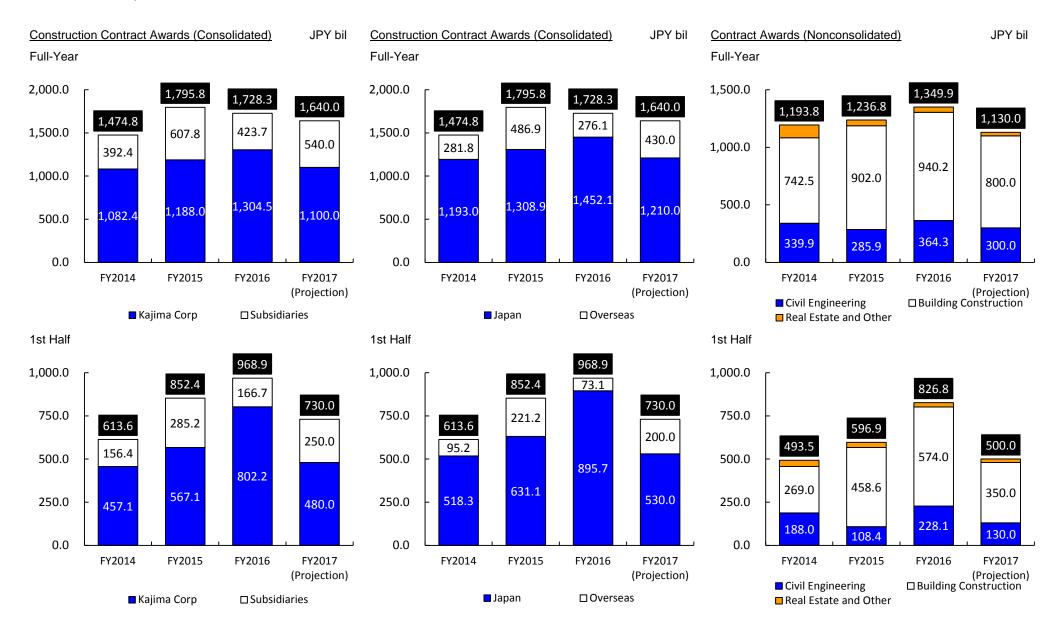


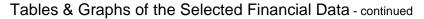


Nonconsolidated Basis											JPY bil
	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Full-Year										
	Result	Projection									
Contract Awards	1,463.6	1,387.6	944.0	1,023.9	1,101.1	1,053.6	1,264.6	1,193.8	1,236.8	1,349.9	1,130.0
Construction Contract Awards	1,397.8	1,305.6	918.8	957.9	1,053.0	996.0	1,211.0	1,082.4	1,188.0	1,304.5	1,100.0
Revenues	1,423.1	1,491.9	1,244.4	970.4	1,100.4	1,069.9	1,046.0	1,141.0	1,166.1	1,203.8	1,140.0
Operating Income	4.6	9.3	(7.9)	7.9	17.6	1.3	5.1	(18.0)	86.9	124.4	80.0
Ordinary Income	5.1	11.7	7.5	5.7	23.8	12.2	9.5	1.6	81.6	128.5	89.0
Net Income	5.8	(7.5)	3.1	4.5	(7.1)	8.7	5.0	8.0	39.0	81.7	60.0
Basic Net Income per Share	¥5.62	(¥7.40)	¥3.07	¥4.36	(¥6.82)	¥8.39	¥4.83	¥7.73	¥37.52	¥78.60	¥57.70
Total Assets	1,534.3	1,530.3	1,440.6	1,327.4	1,356.2	1,345.4	1,422.9	1,413.8	1,436.4	1,529.6	
Owners' Equity	265.0	215.9	232.2	208.2	205.0	241.6	254.0	297.8	308.7	370.4	-
Total Equity	265.0	215.9	232.2	208.2	205.0	241.6	254.0	297.8	308.7	370.4	-
Owners' Equity Ratio	17.3%	14.1%	16.1%	15.7%	15.1%	18.0%	17.9%	21.1%	21.5%	24.2%	-
Owners' Equity per Share	¥259.85	¥211.79	¥223.01	¥200.04	¥197.04	¥232.30	¥244.29	¥286.45	¥296.91	¥356.30	-
Interest-bearing Debt	314.2	396.2	453.8	439.0	417.9	384.9	374.6	305.9	295.3	287.6	220.0
Gross Profit Margin - All Segments	5.0%	5.0%	4.1%	6.8%	6.8%	5.4%	5.5%	2.7%	11.8%	14.8%	11.7%
Construction	4.1%	4.1%	3.8%	7.0%	7.1%	5.5%	5.4%	0.8%	11.9%	14.7%	11.4%
- Civil Engineering	5.4%	3.6%	(0.8%)	0.7%	8.1%	3.5%	17.2%	(0.1%)	14.6%	18.2%	13.7%
- Building Construction	3.6%	4.4%	5.9%	9.7%	6.7%	6.2%	0.3%	1.1%	10.8%	13.4%	10.3%
Real Estate and Other	14.1%	21.3%	11.2%	2.7%	2.1%	3.3%	6.8%	27.7%	9.2%	16.8%	18.9%
Staff Numbers	8,817	8,705	8,452	8,164	7,925	7,737	7,657	7,546	7,527	7,611	

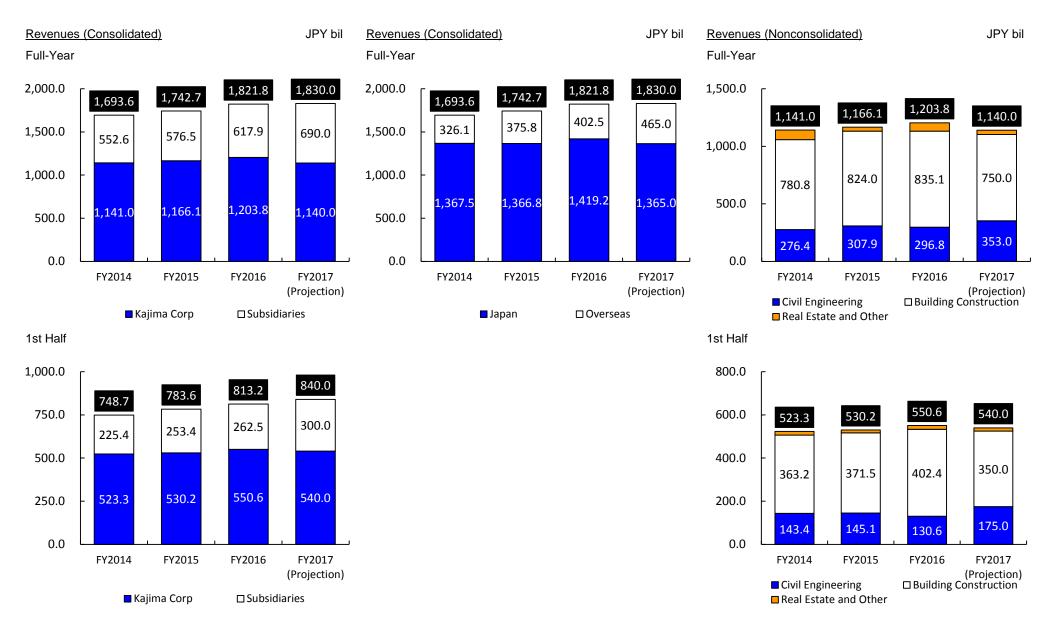


Tables & Graphs of the Selected Financial Data - continued



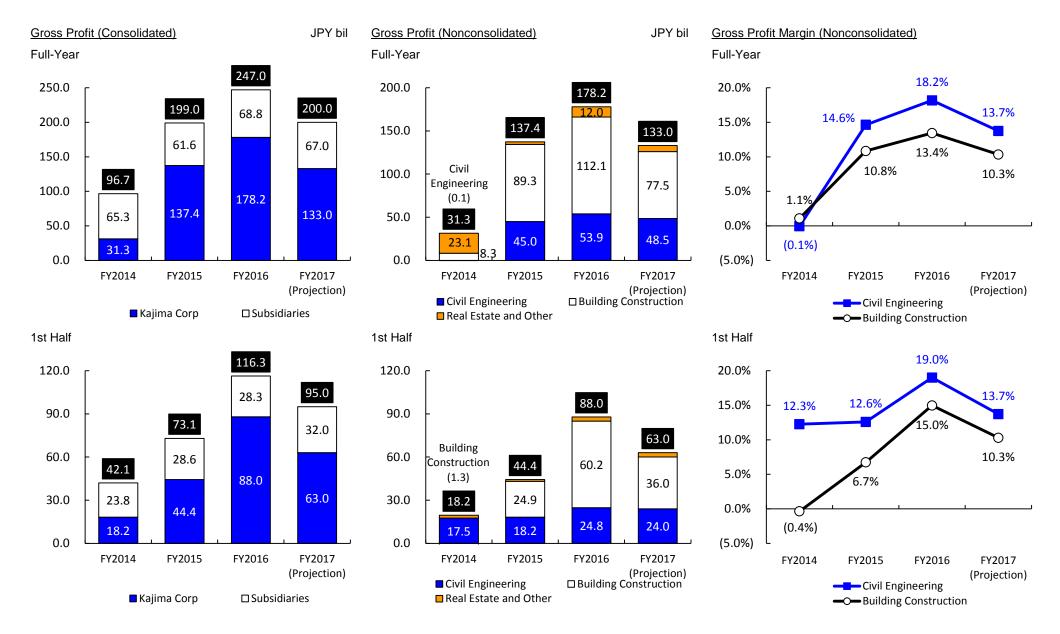






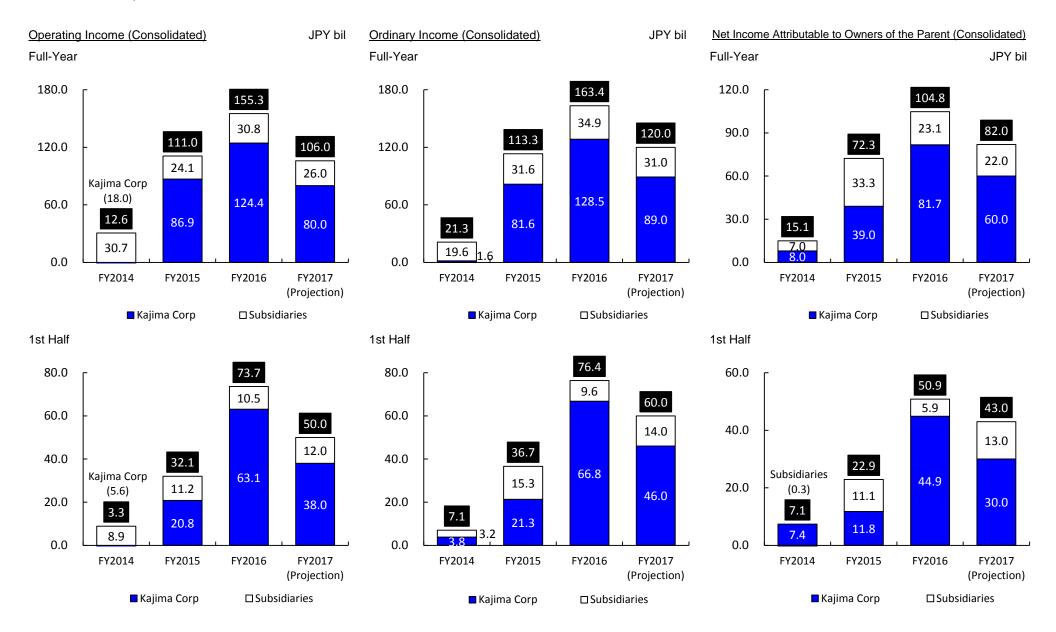








Tables & Graphs of the Selected Financial Data - continued



Quarterly Data



Nonconsolidated Basis

Construction Contract Awards

624.2

344.7

367.1

JPY	bil
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1,640.0

730.0

910.0

		FY2	016	FY2016				FY2017			
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st Half	2nd Half	Full-Year		1st Half	2nd Half	Full-Year
	Result		Projection	Projection	Projection						
Revenues	257.5	293.1	286.1	367.0	550.6	653.1	1,203.8		540.0	600.0	1,140.0
Construction	250.9	282.0	279.5	319.4	533.0	598.9	1,132.0		525.0	578.0	1,103.0
(Civil Engineering)	61.3	69.2	76.2	90.0	130.6	166.2	296.8		175.0	178.0	353.0
(Building Construction)	189.6	212.8	203.3	229.3	402.4	432.7	835.1		350.0	400.0	750.0
Real Estate and Other	6.5	11.0	6.6	47.6	17.6	54.2	71.8		15.0	22.0	37.0
Gross Profit	37.1 14.4%	50.8 17.4%	34.3 12.0%	55.8 15.2%	88.0 16.0%	90.1 13.8%	178.2 14.8%		63.0 11.7%	70.0 11.7%	133.0 11.7%
Construction	36.1 14.4%	48.9 17.3%	33.5 12.0%	47.5 14.9%	85.0 16.0%	81.0 13.5%	166.1 14.7%		60.0 11.4%	66.0 11.4%	126.0 11.4%
(Civil Engineering)	11.4 18.6%	13.4 19.4%	9.7 12.8%	19.3 21.5%	24.8 19.0%	29.1 17.5%	53.9 18.2%		24.0 13.7%	24.5 13.8%	48.5 13.7%
(Building Construction)	24.7 13.1%	35.5 16.7%	23.7 11.7%	28.1 12.3%	60.2 15.0%	51.9 12.0%	112.1 13.4%		36.0 10.3%	41.5 10.4%	77.5 10.3%
Real Estate and Other	1.0 15.6%	1.9 17.7%	0.8 12.2%	8.3 17.4%	2.9 16.9%	9.1 16.8%	12.0 16.8%		3.0 20.0%	4.0 18.2%	7.0 18.9%
SG&A	(11.5)	(13.3)	(12.8)	(15.9)	(24.8)	(28.8)	(53.7)		(25.0)	(28.0)	(53.0)
Operating Income	25.6	37.5	21.4	39.8	63.1	61.3	124.4		38.0	42.0	80.0
Contract Awards	550.7	276.1	290.3	232.7	826.8	523.1	1,349.9		500.0	630.0	1,130.0
Construction	539.1	263.0	280.9	221.4	802.2	502.3	1,304.5		480.0	620.0	1,100.0
(Civil Engineering)	130.7	97.3	49.9	86.2	228.1	136.1	364.3		130.0	170.0	300.0
(Building Construction)	408.4	165.6	230.9	135.2	574.0	366.1	940.2		350.0	450.0	800.0
Real Estate and Other	11.6	13.0	9.3	11.3	24.6	20.7	45.3		20.0	10.0	30.0
Consolidated Basis											
Revenues	390.6	422.5	424.0	584.5	813.2	1,008.5	1,821.8		840.0	990.0	1,830.0
Gross Profit	50.9 13.0%	65.4 15.5%	48.7 11.5%	81.8 14.0%	116.3 14.3%	130.6 13.0%	247.0 13.6%		95.0 11.3%	105.0 10.6%	200.0 10.9%
SG&A	(20.6)	(22.0)	(21.1)	(27.8)	(42.6)	(49.0)	(91.6)		(45.0)	(49.0)	(94.0)
Operating Income	30.3	43.4	27.6	54.0	73.7	81.6	155.3		50.0	56.0	106.0

968.9

759.3

1,728.3

392.1