Information Package for The Financial Results

April 1, 2017 - March 31, 2018

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May 15, 2018

Disclaimer:

While every attempt has been made to ensure the accuracy of information, forecasts contained in this package are based on the judgments made with information available as at May 15, 2018, and are subject to risks and uncertainties that may cause the actual results to vary.



Inquiries; Contact Corporate Communication Group, Corporate Planning Department at ir@ml.kajima.com

1. FINANCIAL HIGHLIGHTS



Result							Forecast					JPY bil
		Full-Year				Full-Year						
	Consolid	ated (A)	Nonconso	lidated (B)	(A) ·	· (B)	Consolid	dated (A)	Nonconso	lidated (B)	(A) -	(B)
	FY2016	FY2017	FY2016	FY2017	FY2016	FY2017	FY2017	FY2018	FY2017	FY2018	FY2017	FY2018
	Result	Result	Result	Result	Result	Result	Result	Forecast	Result	Forecast	Result	Forecast
Revenues	1,821.8	1,830.6	1,203.8	1,165.1	617.9	665.4	1,830.6	2,000.0	1,165.1	1,250.0	665.4	750.0
Construction	1,602.0	1,645.4	1,132.0	1,119.2	470.0	526.1	1,645.4	1,810.0	1,119.2	1,212.0	526.1	598.0
Real Estate and Other	219.7	185.1	71.8	45.9	147.9	139.2	185.1	190.0	45.9	38.0	139.2	152.0
Gross Profit	247.0	258.9	178.2	192.4	68.8	66.4	258.9	215.0	192.4	145.0	66.4	70.0
	13.6%	14.1%	14.8%	16.5%	11.1%	10.0%	14.1%	10.8%	16.5%	11.6%	10.0%	9.3%
Construction	205.0	223.8	166.1	183.4	38.8	40.4	223.8	180.0	183.4	138.0	40.4	42.0
	12.8%	13.6%	14.7%	16.4%	8.3%	7.7%	13.6%	9.9%	16.4%	11.4%	7.7%	7.0%
Real Estate and Other	42.0	35.1	12.0	9.0	29.9	26.0	35.1	35.0	9.0	7.0	26.0	28.0
	19.1%	19.0%	16.8%	19.6%	20.3%	18.7%	19.0%	18.4%	19.6%	18.4%	18.7%	18.4%
SG&A	(91.6)	(100.5)	(53.7)	(57.2)	(37.9)	(43.3)	(100.5)	(107.0)	(57.2)	(57.0)	(43.3)	(50.0)
Operating Income	155.3	158.3	124.4	135.1	30.8	23.1	158.3	108.0	135.1	88.0	23.1	20.0
Nonoperating Income	8.0	21.3	4.0	11.0	4.0	10.2	21.3	9.0	11.0	6.0	10.2	3.0
Ordinary Income	163.4	179.7	128.5	146.2	34.9	33.4	179.7	117.0	146.2	94.0	33.4	23.0
Extraordinary Income	(1.2)	(2.0)	(0.9)	(4.7)	(0.3)	2.7	(2.0)	2.0	(4.7)	1.0	2.7	1.0
Income Taxes	(55.8)	(51.0)	(45.8)	(41.1)	(10.0)	(9.9)	(51.0)	(36.7)	(41.1)	(29.0)	(9.9)	(7.7)
Net Income	106.2	126.5	81.7	100.3	24.5	26.2	126.5	82.3	100.3	66.0	26.2	16.3
Net Income Attributable to Owners of the Parent	104.8	126.7	81.7	100.3	23.1	26.4	126.7	82.0	100.3	66.0	26.4	16.0
Basic Net Income per Share	¥101.01	¥122.14	¥78.60	¥96.48	-	-	¥122.14	¥79.00	¥96.48	¥63.48	-	-
Construction Contract Awards	1,728.3	1,685.9	1,304.5	1,148.5	423.7	537.3	1,685.9	1,740.0	1,148.5	1,150.0	537.3	590.0
			_									
Total Assets	1,992.8	2,074.1	1,529.6	1,560.7	463.1	513.3						
Total Equity	552.5	669.7	370.4	464.8	182.0	204.9						
Owners' Equity Ratio	27.5%	32.1%	24.2%	29.8%	-	-						
Interest-bearing Debt	372.9	344.8	287.6	262.8	85.2	82.0	344.8	340.0	262.8	200.0	82.0	140.0

⁽Note) Kajima corporation intends to consolidate its shares at a rate of one share for every two shares, effective October 1, 2018. However, the above forecast of basic net income per share for FY2018 is without considering the effects of the consolidation of shares.

2-1 Contract Awards



Nonconsolidated Basis

JPY bil

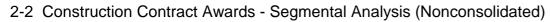
		Full-		Full-	Year	
	FY2016		FY2017		FY2	2018
	Result	Forecast	Result	YoY Change	Forecast	YoY Change
Civil Engineering						
Japan	390.0	295.0	301.4	(22.7%)	295.0	(2.1%)
Overseas	(25.7)	5.0	1.7	-	5.0	182.7%
Total	364.3	300.0	303.2	(16.8%)	300.0	(1.1%)
Building Construction						
Japan	940.2	800.0	845.3	(10.1%)	850.0	0.5%
Overseas ¹	0.0	0.0	0.0	-	0.0	-
Total	940.2	800.0	845.3	(10.1%)	850.0	0.5%
Construction Total						
Japan	1,330.2	1,095.0	1,146.8	(13.8%)	1,145.0	(0.2%)
Overseas	(25.7)	5.0	1.7	-	5.0	182.7%
Total	1,304.5	1,100.0	1,148.5	(12.0%)	1,150.0	0.1%
Real Estate and Other	45.3	40.0	51.5	13.5%	50.0	(2.9%)
Grand Total	1,349.9	1,140.0	1,200.0	(11.1%)	1,200.0	(0.0%)

¹ The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates are not included.

Consolidated Basis (Construction)

Construction Total				
Japan	1,452.1	1,220.0	1,286.2	(11.4%)
Overseas	276.1	390.0	399.7	44.8%
Total	1,728.3	1,610.0	1,685.9	(2.4%)

1,250.0 490.0	(2.8%) 22.6%
1,740.0	3.2%





Construction Awards

JPY bil Construction Awards by Customer (Private Sector) JPY bil

	Full-Year					
	FY2016	FY2016 FY2017				
	Result	Result	Change			
Civil Engineering	364.3	303.2	(16.8%)			
Public Sector	273.5	171.1	(37.4%)			
Private Sector	116.4	130.2	11.8%			
Overseas	(25.7)	1.7	-			
Building Construction	940.2	845.3	(10.1%)			
Public Sector	101.0	83.5	(17.3%)			
Private Sector	839.2	761.7	(9.2%)			
Construction Total	1,304.5	1,148.5	(12.0%)			

Total Amount	(Domestic)

	Full-Year				
	FY2016	FY2017			
	Result	Result Chang			
Public Sector	374.6	254.7	(32.0%)		
Central Gov't	266.3	185.7	(30.3%)		
Local Gov't	108.2	69.0	(36.3%)		
Private Sector	955.6	892.0	(6.7%)		
Manufacturing	168.5	199.5	18.4%		
Non-Manufacturing	787.0	692.4	(12.0%)		
Total - Domestic	1,330.2	1,146.8	(13.8%)		

		Full-Year					
	FY2016	FY2	2017				
	Result	Result	Change				
Manufacturing	168.5	199.5	18.4%	C			
Food Processing	33.2	13.4	(59.7%)	F			
Petrochemical	50.6	51.6	2.1%	R			
Steel	4.6	20.0	334.3%	Р			
Electronics	25.5	20.2	(20.8%)	L			
Vehicle	15.4	10.9	(28.7%)	Р			
Machinery	7.5	12.5	66.2%	R			
Others	31.5	70.6	123.7%	С			
Non-Manufacturing	787.0	692.4	(12.0%)	В			
Commercial	201.3	40.4	(79.9%)	С			
Finance	17.2	21.1	22.7%	L			
Real Estate	246.5	145.3	(41.0%)	R			
Transportation / Distribution	39.3	89.3	127.2%	Р			
Power / Gas	96.7	125.1	29.3%				
Information Technology	7.1	74.4	944.3%	W			
Service	171.9	183.0	6.5%	R			
(Medical / Welfare)	31.8	9.0	(71.6%)	E			
(Education)	31.9	26.6	(16.7%)	Ν			
Others	6.8	13.4	97.7%	С			
Total - Private Sector	955.6	892.0	(6.7%)	C			

Construction Awards by Project Type JPY bil						
		Full-Year				
	FY2016	FY2	2017			
	Result	Result	Change			
Civil Engineering	364.3	303.2	(16.8%)			
Flood Control	64.6	26.4	(59.0%)			
Railway	48.5	33.9	(30.1%)			
Potable / Waste Water	7.2	18.4	153.7%			
Land Improvement	28.7	26.7	(6.9%)			
Port / Airport	13.7	4.2	(69.1%)			
Road	95.9	39.4	(58.9%)			
Others	105.4	153.8	45.9%			
Building Construction	940.2	845.3	(10.1%)			
Office (Public / Private)	413.4	241.0	(41.7%)			
Lodging	50.4	72.2	43.1%			
Retail	21.6	39.0	81.0%			
Power Plant / Factory	151.9	232.2	52.9%			
(Manufacturing Plant)	96.1	170.1	77.0%			
Warehouse / Distribution Center	18.6	21.8	16.9%			
Residential	70.3	43.3	(38.3%)			
Education / Research / Culture	100.2	76.7	(23.5%)			
Medical / Welfare	55.5	47.0	(15.4%)			
Others	57.9	71.7	23.7%			
Construction Total	1,304.5	1,148.5	(12.0%)			



2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated) - continued

Contract Size JPY bil

		Full-Year						
	FY2	016		FY2017	_			
	Result	Proportion	Result	Proportion	Change			
5 bil or above	800.3	61.3%	607.9	52.9%	(24.0%)			
Below 5 bil	504.2	38.7%	540.6	47.1%	7.2%			
Total	1,304.5	100.0%	1,148.5	100.0%	(12.0%)			

Refurbishment Projects JPY bil

		Full-Year					
	FY2	2016	FY2017				
	Result	Proportion	Result	Proportion	Change		
Civil Engineering	24.6	6.8%	24.2	8.0%	(1.6%)		
Building Construction	132.1	14.1%	143.0	16.9%	8.3%		
Total	156.8	12.0%	167.3	14.6%	6.7%		

Contract Type

FY2017	Civil Engineering	Building Construction	(Private)	Total - Construction
Designated / Negotiated Contracts	28.6%	47.1%	50.4%	42.2%
Design-Build Contracts	33.1%	58.2%	61.9%	51.5%
FY2016				
Designated / Negotiated Contracts	20.9%	65.0%	72.5%	52.7%
Design-Build Contracts	18.9%	66.3%	70.6%	53.1%

Contract Backlogs

Contract Backings		0	
As of	Mar 31, 2017	Mar 31, 2018	
	Result	Result	Change
Civil Engineering	588.1	524.8	(63.3)
Building Construction	1,096.1	1,188.8	92.6
Total	1,684.3	1,713.6	29.3

2-2 Construction Contract Awards - Segmental Analysis

Geographical Region of Japan (Nonconsolidated)

JPY bil

Geographical region of Japan (Nonconsolidated)						
		Full-Year				
	FY2	016		FY2017		
	Result	Proportion	Result	Proportion	Change	
Urban	952.0	71.6%	779.2	67.9%	(18.2%)	
Kanto	774.3	58.2%	590.4	51.5%	(23.7%)	
(Metropolitan Tokyo)	722.9	54.3%	547.6	47.8%	(24.2%)	
Tokai	112.5	8.5%	94.3	8.2%	(16.2%)	
Kinki	65.0	4.9%	94.3	8.2%	45.1%	
Suburban	378.2	28.4%	367.6	32.1%	(2.8%)	
Hokkaido	31.4	2.4%	14.1	1.2%	(55.2%)	
Tohoku	193.5	14.6%	185.9	16.2%	(3.9%)	
Hokuriku	33.1	2.5%	39.1	3.5%	18.1%	
Chugoku	29.0	2.2%	42.3	3.7%	45.8%	
Shikoku	22.8	1.7%	26.2	2.3%	14.7%	
Kyusyu	68.1	5.1%	59.7	5.2%	(12.3%)	
Total - Japan	1,330.2	100.0%	1,146.8	100.0%	(13.8%)	

Kanto Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Kinki Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama

KAJIMA CORPORATION

Geographical Region of Overseas (Consolidated)

JPY bil

	Full-Year						
	FY2	016		FY2017			
	Result	Proportion	Result	Proportion	Change		
North America	143.5	8.3%	130.4	7.7%	(9.1%)		
Europe	10.5	0.6%	26.1	1.6%	148.3%		
Asia	93.6	5.4%	126.5	7.5%	35.1%		
Oceania	51.5	3.0%	115.2	6.8%	123.6%		
Other Regions	(23.2)	(1.3%)	1.2	0.1%	-		
Total - Overseas	276.1	16.0%	399.7	23.7%	44.8%		

[Countries awarded 5 bil or above]

North America	USA	USA
Europe	Poland	Poland
		Czech
Asia	Taiwan	Singapore
	Thailand	Malaysia
	Malaysia	Vietnam
	Singapore	Taiwan
	Vietnam	Indonesia
		Thailand
		Philippines
Oceania	Australia	Australia
		New Zealand

2-3 Income Statements (Consolidated)



Consolidated Basis

		Full-Year					
	FY2016		FY2017				
	Result	Forecast	Result	YoY Change			
Revenues	1,821.8	1,830.0	1,830.6	8.8			
Construction	1,602.0	1,640.0	1,645.4	43.4			
Real Estate and Other	219.7	190.0	185.1	(34.5)			
(Real Estate)	100.5	61.0	60.1	(40.4)			
(Other)	119.1	129.0	125.0	5.8			
Gross Profit	247.0	236.0	258.9	11.8			
	13.6%	12.9%	14.1%	0.5%			
Construction	205.0	203.5	223.8	18.8			
	12.8%	12.4%	13.6%	0.8%			
Real Estate and Other	42.0	32.5	35.1	(6.9)			
	19.1%	17.1%	19.0%	(0.1%)			
SG&A	(91.6)	(100.0)	(100.5)	(8.8)			
Operating Income	155.3	136.0	158.3	2.9			
Nonoperating Income	8.0	14.0	21.3	13.2			
Financing	5.3	3.7	4.9	(0.4)			
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	2.2	2.0	3.4	1.1			
Equity in Earnings of Partnership	2.2	4.8	5.2	3.0			
Ordinary Income	163.4	150.0	179.7	16.2			
Extraordinary Income	(1.2)	4.0	(2.0)	(0.8)			
Income before Income Taxes	162.1	154.0	177.6	15.4			
Income Taxes	(55.8)	(45.5)	(51.0)	4.8			
Net Income	106.2	108.5	126.5	20.2			
Net Income Attributable to Noncontrolling Interests	(1.4)	(0.5)	0.2	1.6			
Net Income Attributable to Owners of the Parent	104.8	108.0	126.7	21.9			

JPY b	i	
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	0
Full-	Year
FY2	2018
Forecast	YoY Change
2,000.0	169.3
1,810.0	164.5
190.0	4.8
73.0	12.8
117.0	(8.0)
215.0	(43.9)
10.8%	(3.3%)
180.0	(43.8)
9.9%	(3.7%)
35.0	(0.1)
18.4%	(0.6%)
(107.0)	(6.4)
108.0	(50.3)
9.0	(12.3)
3.5	(1.3)
3.2	(0.2)
3.6	(1.5)
117.0	(62.7)
2.0	4.0
119.0	(58.6)
(36.7)	14.3
82.3	(44.2)
(0.3)	(0.5)
82.0	(44.7)

2-3 Income Statements (Nonconsolidated)



Nonconsolidated Basis

				Full-	-Year				
	FY20	16		FY2017					
	Resu	ult	Fore	cast	Res	sult	YoY Cha	ange	
Revenues		1,203.8		1,150.0		1,165.1		(38.6)	
Construction		1,132.0		1,103.0		1,119.2		(12.7)	
(Civil Engineering)		296.8		353.0		366.5		69.7	
(Building Construction)		835.1		750.0		752.6		(82.4)	
(Japan)		1,131.2		1,080.0		1,095.6		(35.5)	
(Overseas)		0.7		23.0		23.5		22.8	
Real Estate and Other		71.8		47.0		45.9		(25.9)	
Gross Profit	178.2	14.8%	172.0	15.0%	192.4	16.5%	14.2	1.7%	
Construction	166.1	14.7%	165.0	15.0%	183.4	16.4%	17.2	1.7%	
(Civil Engineering)	53.9	18.2%	70.0	19.8%	77.8	21.2%	23.9	3.0%	
(Building Construction)	112.1	13.4%	95.0	12.7%	105.5	14.0%	(6.6)	0.6%	
Real Estate and Other	12.0	16.8%	7.0	14.9%	9.0	19.6%	(3.0)	2.8%	
SG&A		(53.7)		(56.0)		(57.2)		(3.5)	
(Payroll Cost)		(27.5)		(29.2)		(29.2)		(1.7)	
(Other)		(26.1)		(26.7)		(27.9)		(1.7)	
Operating Income		124.4		116.0		135.1		10.6	
Nonoperating Income		4.0		9.0		11.0		7.0	
Financing		5.6		7.7		7.7		2.0	
Ordinary Income		128.5		125.0		146.2		17.7	
Extraordinary Income		(0.9)		(1.0)		(4.7)		(3.8)	
Income before Income Taxes		127.6		124.0		141.4		13.8	
Income Taxes		(45.8)		(36.0)		(41.1)		4.7	
Net Income		81.7		88.0		100.3		18.5	

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	Full-	Year	
	FY2	018	
Fore	cast	YoY Cl	nange
	1,250.0		84.8
	1,212.0		92.7
	312.0		(54.5)
	900.0		147.3
	1,210.0		114.3
	2.0		(21.5)
	38.0		(7.9)
145.0	11.6%	(47.4)	(4.9%)
138.0	11.4%	(45.4)	(5.0%)
47.0	15.1%	(30.8)	(6.1%)
91.0	10.1%	(14.5)	(3.9%)
7.0	18.4%	(2.0)	(1.2%)
	(57.0)		0.2
	(28.3)		0.9
	(28.6)		(0.6)
	88.0		(47.1)
	6.0		(5.0)
	7.3		(0.4)
	94.0		(52.2)
	1.0		5.7
	95.0		(46.4)
	(29.0)		12.1
	66.0		(34.3)



Subsidiaries and Affiliates Updates

JPY bil

Japan

Japan								
		Full-Year						
	FY2016		FY2017	_	FY2018			
	Result	Forecast	Result	YoY Change	Forecast	YoY Change		
Revenues	363.3	363.4	366.7	3.3	383.9	17.2		
Construction	184.8	192.5	189.1	4.2	199.6	10.4		
Real Estate and Other	178.4	170.9	177.5	(0.8)	184.3	6.7		
Gross Profit	37.1	33.3	34.4	(2.7)	33.3	(1.0		
	10.2%	9.2%	9.4%	(0.8%)	8.7%	(0.7%		
Construction	18.7	15.8	16.3	(2.3)	16.3	0.0		
	10.1%	8.2%	8.6%	(1.5%)	8.2%	(0.4%		
Real Estate and Other	18.3	17.5	18.0	(0.3)	16.9	(1.1		
	10.3%	10.3%	10.2%	(0.1%)	9.2%	(1.0%		
SG&A	(17.5)	(18.6)	(18.1)	(0.5)	(19.1)	(0.9		
Operating Income	19.5	14.7	16.2	(3.2)	14.1	(2.0		
Nonoperating Income	2.5	2.1	3.2	0.6	1.8	(1.4		
Financing	0.0	0.0	0.0	0.0	0.0	(0.0)		
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	2.2	1.3	1.9	(0.2)	1.5	(0.4)		
Equity in Earnings of Partnership	0.0	0.0	0.0	0.0	0.0	0.0		
Ordinary Income	22.1	16.9	19.4	(2.6)	16.0	(3.4		
Extraordinary Income	(0.6)	(0.0)	(0.4)	0.2	1.4	1.8		
Income before Income Taxes	21.4	16.8	19.0	(2.3)	17.4	(1.6		
Income Taxes	(5.3)	(4.7)	(4.7)	0.5	(5.3)	(0.6		
Net Income	16.1	12.0	14.3	(1.8)	12.0	(2.2		
Net Income Attributable to Noncontrolling Interests	(0.0)	(0.0)	(0.0)	0.0	(0.0)	0.0		
Net Income Attributable to Owners of the Parent	16.1	12.0	14.3	(1.7)	12.0	(2.2		
Construction Contract Awards	202.0	203.1	210.3	8.3	186.8	(23.5		

Overseas

Full-Year								
FY2016		FY2017		FY2	.018			
Result	Forecast	Result	YoY Change	Forecast	YoY Change			
401.0	460.0	437.1	36.1	527.0	89.9			
358.1	423.9	401.8	43.7	481.0	79.2			
42.8	36.1	35.3	(7.5)	45.9	10.6			
32.1	30.2	27.1	(5.0)	37.0	9.9			
8.0%	6.6%	6.2%	(1.8%)	7.0%	0.8%			
18.2	19.3	16.1	(2.0)	23.1	7.0			
5.1%	4.6%	4.0%	(1.1%)	4.8%	0.8%			
13.9	10.9	11.0	(2.9)	13.9	2.8			
32.5%	30.2%	31.2%	(1.3%)	30.3%	(0.9%)			
(20.0)	(25.3)	(24.6)	(4.6)	(29.2)	(4.5)			
12.1	4.9	2.4	(9.6)	7.8	5.3			
5.2	6.1	8.2	2.9	5.7	(2.5)			
1.7	0.1	1.5	(0.2)	0.2	(1.2)			
0.6	1.1	1.6	0.9	2.1	0.4			
2.2	4.8	5.2	3.0	3.6	(1.5)			
17.4	11.0	10.7	(6.6)	13.6	2.8			
0.0	0.4	0.1	0.0	0.1	0.0			
17.4	11.4	10.8	(6.5)	13.7	2.9			
(4.7)	(4.1)	(3.2)	1.5	(3.8)	(0.5)			
12.6	7.2	7.6	(5.0)	9.9	2.3			
(1.3)	(0.4)	0.2	1.6	(0.3)	(0.5)			
11.2	6.8	7.8	(3.4)	9.6	1.7			
301.5	392.9	397.7	96.2	493.3	95.6			

3-1 Japan



.IPY bil

				Full-	Year				JPY bil
		FY2016		FY2017		FY2	2018	As of Mar 3	1, 2018
		Result	Forecast	Result	YoY Change	Forecast	YoY Change		
Taiko Trading Co., Ltd.	Const. Contract Awards	27.1	20.0	23.5	(3.5)	22.0	(1.5)	Total Assets	56.0
	Revenues	113.9	100.0	105.2	(8.7)	110.0	4.7		
Sale of Building Materials and Equipment / Interior Work	Operating Income	1.9	0.9	1.1	(0.7)	0.8	(0.3)	Capital	750mil
	Ordinary Income	1.9	0.9	1.2	(0.7)	0.8	(0.3)	ı	
(Kajima's ownership: 98.1%)	Net Income Attributable to Owners of the Parent	2.0	0.9	1.1	(0.8)	0.5	(0.5)	Staff Numbers	283
Kajima Road Co., Ltd.	Const. Contract Awards	102.5	113.8	119.1	16.5	96.8	(22.3)	Total Assets	99.3
	Revenues	117.1	124.5	125.8	8.6	130.0	4.1		
Road Pavement Work / Sale of Asphalt	Operating Income	7.8	6.0	6.7	(1.0)	6.4	(0.3)	Capital	4,000mil
	Ordinary Income	7.8	6.2	6.8	(0.9)	6.5	(0.3)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	5.1	4.5	4.9	(0.1)	4.3	(0.5)	Staff Numbers	1,318
Kajima Tatemono Sogo Kanri Co., Ltd.	Const. Contract Awards		-	-	-	-	-	Total Assets	23.6
	Revenues	53.2	53.6	54.6	1.3	57.0	2.3		
Facility Management	Operating Income	3.5	3.0	3.3	(0.1)	3.5	0.1	Capital	100mil
	Ordinary Income	3.5	3.0	3.3	(0.1)	3.5	0.1		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	2.4	1.9	2.4	0.0	2.4	(0.0)	Staff Numbers	1,717
Chemical Grouting Co., Ltd.	Const. Contract Awards	30.5	27.0	25.5	(4.9)	26.0	0.4	Total Assets	26.9
	Revenues	26.7	26.0	24.3	(2.4)	27.0	2.6		
Construction Foundation Work	Operating Income	2.2	1.5	0.8	(1.3)	1.1	0.2	Capital	300mil
	Ordinary Income	2.5	2.2	2.0	(0.4)	1.4	(0.6)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.7	1.4	1.4	(0.2)	0.9	(0.4)	Staff Numbers	287
Kajima Leasing Corporation	Const. Contract Awards	-	-	-	-	-	-	Total Assets	33.4
	Revenues	7.9	8.5	8.5	0.6	8.1	(0.4)		
Leasing / Financing	Operating Income	1.1	1.3	1.4	0.3	0.6	(0.8)	Capital	400mil
	Ordinary Income	1.1	1.3	1.4	0.3	0.6	(0.8)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.7	0.8	0.7	(0.0)	0.3	(0.3)	Staff Numbers	51

3-1 Japan - continued



				Full-	-Year				JPY bil
		FY2016		FY2017		FY2	2018	As of Mar 31	, 2018
		Result	Forecast	Result	YoY Change	Forecast	YoY Change		
Ilya Corporation	Const. Contract Awards	8.6	8.2	9.2	0.6	8.5	(0.7)	Total Assets	5.6
	Revenues	7.9	8.2	8.9	0.9	9.0	0.0		
Interior Work	Operating Income	0.5	0.3	0.6	0.1	0.4	(0.2)	Capital	50mil
	Ordinary Income	0.5	0.3	0.6	0.1	0.4	(0.2)	r	
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.3	0.2	0.4	0.0	0.2	(0.1)	Staff Numbers	178
Kajima Mechatro Engineering Co., Ltd.	Const. Contract Awards	11.9	10.0	8.2	(3.7)	10.5	2.2	Total Assets	8.3
	Revenues	9.2	12.5	10.5	1.2	11.2	0.6		
Manufacturing of Construction Machinery	Operating Income	0.1	0.0	0.0	(0.0)	0.0	(0.0)	Capital	400mil
	Ordinary Income	0.0	0.0	0.0	(0.0)	0.0	(0.0)	,	
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.0	0.0	0.0	0.0	0.0	(0.0)	Staff Numbers	188
Clima-Teq Co., Ltd.	Const. Contract Awards	21.1	24.0	24.6	3.4	23.0	(1.6)	Total Assets	11.3
	Revenues	17.2	20.0	18.4	1.1	22.0	3.5		
MEP Work	Operating Income	0.8	0.2	0.4	(0.3)	0.4	(0.0)	Capital	300mil
	Ordinary Income	0.8	0.2	0.4	(0.3)	0.4	(0.0)	1	
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.5	0.1	0.3	(0.2)	0.2	(0.0)	Staff Numbers	372
3 Other Consolidated Subsidiaries	Const. Contract Awards	-	-	-	-	-	-	Total Assets	34.3
	Revenues	9.7	10.1	10.1	0.3	9.5	(0.5)	•	
	Operating Income	1.4	1.3	1.4	0.0	0.8	(0.6)	Capital	250mil
	Ordinary Income	1.4	1.2	1.4	(0.0)	0.7	(0.6)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.9	0.6	0.8	(0.0)	1.3	0.4	Staff Numbers	280

3-2 Overseas



				Full-	-Year				JPY bil
		FY2016		FY2017		FY2	2018	As of Dec	31, 2017
		Result	Forecast	Result	YoY Change	Forecast	YoY Change	-	
Kajima U.S.A. ("KUSA")	Const. Contract Awards	146.1	140.9	129.2	(16.8)	200.0	70.7	Total Assets	149.5
	Revenues	222.0	196.1	177.9	(44.0)	220.3	42.4		
Construction / Real Estate Development in North America	Operating Income	4.7	0.1	(0.5)	(5.3)	1.6	2.2	Capital	US\$5mil
	Ordinary Income	6.9	4.7	4.7	(2.2)	4.8	0.1		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	3.8	2.9	3.5	(0.3)	3.5	(0.0)	Staff Numbers	1,023
Exchange rates:	US\$=	¥116.49	¥112.73	¥113.00		¥113.00		l .	
Kajima Overseas Asia ("KOA")	Const. Contract Awards	64.3	119.7	113.8	49.4	88.8	(24.9)	Total Assets	170.0
	Revenues	94.4	109.0	107.0	12.5	103.5	(3.5)		
Construction / Real Estate Development in Asia	Operating Income	6.8	5.1	5.7	(1.1)	6.2	0.5	Capital	S\$430mil
	Ordinary Income	9.7	5.6	7.4	(2.2)	6.9	(0.5)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	7.2	3.7	5.2	(1.9)	4.6	(0.5)	Staff Numbers	2,646
FY2016		¥80.63	¥83.05	¥84.49		¥84.49	_	•	
Kajima Europe ("KE")	Const. Contract Awards	10.5	19.9	26.1	15.6	27.6	1.5	Total Assets	38.2
	Revenues	15.4	22.7	21.6	6.1	29.1	7.4	Capital	£81mil(KEL)
Construction / Real Estate Development in Europe	Operating Income	(0.1)	(0.3)	0.0	0.1	(0.5)	(0.6)	ŧ	€286mil(KEBV)
	Ordinary Income	0.6	0.4	1.2	0.5	0.7	(0.4)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.5	0.4	1.0	0.4	0.7	(0.2)	Staff Numbers	287
Exchange rates:	£ =	¥143.00	¥151.37	¥151.95	_	¥151.95		•	
Kajima Australia ("KA")	Const. Contract Awards	51.5	99.3	116.4	64.9	150.3	33.8	Total Assets	41.1
	Revenues	54.2	118.2	115.7	61.4	153.2	37.5		
Construction / Real Estate Development in Australia	Operating Income	0.2	(0.2)	(2.9)	(3.2)	0.2	3.1	Capital	A\$144mil
	Ordinary Income	0.3	(0.1)	(2.9)	(3.2)	0.4	3.3		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.0	(0.4)	(2.1)	(2.1)	0.1	2.2	Staff Numbers	1,202
Exchange rates:	A\$=	¥84.36	¥88.47	¥88.17		¥88.17		•	
Chung-Lu Construction Co., Ltd.	Const. Contract Awards	28.9	12.9	12.0	(16.8)	26.5	14.4	Total Assets	14.2
	Revenues	14.7	13.8	14.8	0.0	20.7	5.9		
Construction / Real Estate Development in Taiwan	Operating Income	0.4	0.2	0.3	(0.1)	0.3	0.0	Capital	NT\$800mil
	Ordinary Income	0.7	0.2	0.3	(0.3)	0.3	0.0		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.5	0.2	0.2	(0.2)	0.2	0.0	Staff Numbers	212
Exchange rates:		¥3.6067	¥3.7106	¥3.7890		¥3.7890		-	

4. SUPPLEMENTARY INFORMATION



5.9%

1.3%

25.2%

JPY bil

53.5

23.0

58.9

Performance by Management Approach Segment

1,821.8

155.3

Revenues

Operating Income

1,830.0

136.0

1,830.6

158.3

8.8

2.9

2,000.0

108.0

JPY bil

	Full-Year							
	FY2	2016		FY2017	_			
	Result	Proportion	Result	Proportion	YoY Change			
North America	218.2	12.0%	180.7	9.9%	(37.5)			
Europe	15.8	0.9%	22.0	1.2%	6.1			
Asia	113.3	6.2%	127.0	6.9%	13.6			

3.0%

0.0%

22.1%

	FY2016		FY2017		FY2	2018
	Result	Forecast	Result	YoY Change	Forecast	YoY Change
Civil Engineering						
Revenues	296.8	353.0	366.5	69.7	312.0	(54.5)
Operating Income	35.9	50.1	57.4	21.4	26.5	(30.8)
Building Constructio	n					
Revenues	835.1	750.0	752.6	(82.4)	900.0	147.3
Operating Income	78.6	61.1	70.9	(7.6)	56.7	(14.1)
Real Estate and Oth	er					
Revenues	71.8	47.0	45.9	(25.9)	38.0	(7.9)
Operating Income	9.8	4.7	6.8	(3.0)	4.6	(2.1)
Domestic Subsidiari	es and Affilia	tes				
Revenues	361.1	363.4	363.9	2.7	383.9	19.9
Operating Income	19.5	14.7	16.2	(3.2)	14.1	(2.1)
Overseas Subsidiari	es and Affilia	tes				
Revenues	400.9	460.0	437.1	36.1	527.0	89.9
Operating Income	11.6	4.9	1.6	(9.9)	7.8	6.1
Reconciliations						
Revenues	(144.2)	(143.5)	(135.6)	8.5	(161.0)	(25.3)
Operating Income	(0.3)	0.3	5.1	5.5	(2.0)	(7.2)
Consolidated						

Full-Year

	Full-Year						
	FY2017			FY2018	_		
	Result	Proportion	Forecast	Proportion	YoY Change		
Total	461.4	25.2%	525.0	26.2%	63.5		

Staff Numbers

Oceania

Total

Other Regions

NO.

107.8

23.8

461.4

As of	Mar 31, 2017	Mar 31, 2018		
	Result	Result	Change	
Kajima Corp	7,611	7,686	75	
Consolidated Subsidiaries	8,811	10,044	1,233	
- Japan	4,442	4,674	232	
- Overseas	4,369	5,370	1,001	
Total	16,422	17,730	1,308	

54.2

0.7

402.5

169.3

(50.3)

4. SUPPLEMENTARY INFORMATION



Inventories - Development Projects in Progress

As of	Mar 31, 2017	Mar 31, 2018	
	Result	Result	Change
Consolidated	32.6	35.8	3.2
Kajima Corp	16.8	23.2	6.3
Subsidiaries	15.7	12.6	(3.1)

Inventories - Real Estate for Sale

JPY bil

JPY bil

JPY bil

As of	Mar 31, 2017	Mar 31	, 2018
	Result	Result	Change
Consolidated	58.0	71.2	13.2
Kajima Corp	32.0	32.1	0.1
Subsidiaries	26.0	39.0	13.0

Real Estate for Rent and Other (Consolidated)

As of	As of Mar 31, 2017		, 2018
	Result	Result	Change
Book Value (A)	163.0	156.9	(6.0)
Market Value (B)	313.8	322.1	8.2
(B) - (A)	150.8	165.1	14.3

JPY bil

Provision for Loss on Construction Projects in Progress

As of	Mar 31, 2017	Mar 31	, 2018
	Result	Result	Change
Consolidated	(13.7)	(14.7)	(0.9)
Kajima Corp	(13.6)	(14.7)	(1.0)
Subsidiaries	(0.1)	(0.0)	0.0

Interest-bearing Debt

JPY bil

As of	Mar 31, 2017	_	Mar 31, 2018	Mar 31, 2019				
	Result	Forecast	Result	Change	Forecast	Change		
Consolidated	372.9	370.0	344.8	(28.0)	340.0	(4.8)		
Kajima Corp	287.6	220.0	262.8	(24.8)	200.0	(62.8)		
Subsidiaries	85.2	150.0	82.0	(3.2)	140.0	57.9		

JPY bil

D/E Ratio 0.68 0.52

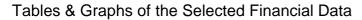
<u>Cash Flows</u>

	Full-Year										
	FY2016	FY2	FY2018								
	Result	Result	YoY Change	Forecast							
Operating	187.5	120.4	(67.0)	20.0							
Investing	(31.9)	(47.3)	(15.4)	(80.0)							
Financing	(20.5)	(53.0)	(32.5)	(30.0)							
Cash and Cash Equivalents, end of Period	367.4	389.3	21.8	-							

Other Data JPY bil

	Full-Year												
	FY2016		FY2018										
	Result	Forecast	Result	YoY Change	Forecast	YoY Change							
R&D	8.2	10.3	10.3	2.1	12.0	1.7							
- Kajima Corp	7.5	9.5	9.5	2.0	11.3	1.7							
Capital Expenditure ¹	29.4	21.0	16.1	(13.2)	33.0	16.8							
- Kajima Corp	13.4	6.7	5.0	(8.4)	7.3	2.2							
Depreciation / Amortization ¹	19.3	19.0	19.3	0.0	18.5	(0.8)							
- Kajima Corp	8.3	8.0	7.9	(0.3)	7.6	(0.3)							

¹ The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.





Consolidated Basis

JPY bil

Consolidated basis											JPYDII
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
	Full-Year										
	Result	Forecast									
Construction Contract Awards	1,585.4	1,138.3	1,188.4	1,296.0	1,333.2	1,573.5	1,474.8	1,795.8	1,728.3	1,685.9	1,740.0
Revenues	1,948.5	1,637.3	1,325.6	1,457.7	1,485.0	1,521.1	1,693.6	1,742.7	1,821.8	1,830.6	2,000.0
Operating Income	19.6	(6.7)	17.2	29.4	18.4	23.0	12.6	111.0	155.3	158.3	108.0
Ordinary Income	15.9	9.0	17.5	41.3	24.6	27.0	21.3	113.3	163.4	179.7	117.0
Net Income Attributable to Owners of the Parent	(6.2)	13.2	25.8	3.8	23.4	20.7	15.1	72.3	104.8	126.7	82.0
Basic Net Income per Share	(¥6.20)	¥13.03	¥24.87	¥3.69	¥22.55	¥19.98	¥14.58	¥69.66	¥101.01	¥122.14	¥79.00
ROE	(2.4%)	5.4%	10.0%	1.5%	8.1%	6.0%	3.8%	16.0%	20.6%	20.9%	-
Operating Income Margin	1.0%	(0.4%)	1.3%	2.0%	1.2%	1.5%	0.7%	6.4%	8.5%	8.7%	5.4%
Total Assets	1,885.4	1,796.8	1,644.9	1,686.2	1,686.0	1,789.4	1,839.2	1,886.7	1,992.8	2,074.1	
Owners' Equity	231.1	261.8	252.8	256.7	320.4	368.2	434.9	471.2	548.5	666.0	
Total Equity	239.0	262.1	253.2	256.7	318.1	364.1	436.9	474.0	552.5	669.7	-
Owners' Equity Ratio	12.3%	14.6%	15.4%	15.2%	19.0%	20.6%	23.6%	25.0%	27.5%	32.1%	-
Owners' Equity per Share	¥227.56	¥251.97	¥243.35	¥247.12	¥308.49	¥354.62	¥418.86	¥453.93	¥528.46	¥641.69	-
Interest-bearing Debt	540.5	620.0	558.9	525.7	480.1	444.7	385.0	378.5	372.9	344.8	340.0
D/E Ratio	2.34	2.37	2.21	2.05	1.50	1.21	0.89	0.80	0.68	0.52	-
Cash Dividends per Share	¥6.0	¥6.0	¥6.0	¥5.0	¥5.0	¥5.0	¥5.0	¥12.0	¥20.0	¥24.0	¥24.0
Cash Flows - Operating Activities	16.1	(76.9)	64.0	81.7	58.4	32.9	59.2	36.3	187.5	120.4	20.0
Cash Flows - Investing Activities	(30.5)	(5.7)	2.9	(38.7)	36.7	17.3	8.3	(27.8)	(31.9)	(47.3)	(80.0)
Cash Flows - Financing Activities	74.6	71.9	(50.5)	(37.7)	(58.6)	(17.1)	(70.7)	(13.1)	(20.5)	(53.0)	(30.0)
Staff Numbers	15,608	15,189	15,083	15,149	15,468	15,391	15,383	15,810	16,422	17,730	
(A) () T)		, , ,	., , ,	f F)/0010	***						

(Note)The above forecast of basic net income per share and cash dividends per share for FY2018 are without considering the effects of the consolidation of shares.

Staff Numbers





JPY bil Nonconsolidated Basis FY2008 FY2009 FY2010 FY2011 FY2012 FY2013 FY2014 FY2015 FY2016 FY2017 FY2018 Full-Year Result Forecast Contract Awards 1,387.6 944.0 1,023.9 1,101.1 1,053.6 1,264.6 1,193.8 1,236.8 1,349.9 1,200.0 1,200.0 **Construction Contract Awards** 1,305.6 918.8 957.9 1.053.0 996.0 1.211.0 1.082.4 1,188.0 1,304.5 1,148.5 1,150.0 Revenues 970.4 1,100.4 1,046.0 1,250.0 1,491.9 1,244.4 1.069.9 1,141.0 1,166.1 1,203.8 1.165.1 Operating Income 9.3 86.9 135.1 0.88 (7.9)7.9 17.6 1.3 5.1 (18.0)124.4 Ordinary Income 11.7 7.5 5.7 23.8 12.2 9.5 1.6 81.6 128.5 146.2 94.0 Net Income 3.1 8.7 5.0 8.0 39.0 81.7 (7.5)4.5 (7.1)100.3 66.0 Basic Net Income per Share ¥3.07 ¥4.36 ¥8.39 ¥4.83 ¥7.73 ¥37.52 ¥78.60 ¥96.48 ¥63.48 (¥7.40)(¥6.82)**Total Assets** 1,529.6 1,530.3 1,440.6 1.327.4 1,356.2 1.345.4 1,422.9 1.413.8 1,436.4 1.560.7 Owners' Equity 232.2 208.2 205.0 254.0 297.8 308.7 370.4 464.8 215.9 241.6 **Total Equity** 215.9 232.2 208.2 205.0 241.6 254.0 297.8 308.7 370.4 464.8 Owners' Equity Ratio 14.1% 16.1% 15.7% 15.1% 18.0% 17.9% 21.1% 21.5% 24.2% 29.8% Owners' Equity per Share ¥211.79 ¥223.01 ¥200.04 ¥197.04 ¥232.30 ¥244.29 ¥286.45 ¥296.91 ¥356.30 ¥447.10 Interest-bearing Debt 396.2 453.8 439.0 417.9 384.9 374.6 305.9 295.3 287.6 262.8 200.0 Gross Profit Margin - All Segments 5.0% 4.1% 6.8% 6.8% 5.4% 5.5% 2.7% 11.8% 14.8% 16.5% 11.6% Construction 16.4% 4.1% 3.8% 7.0% 7.1% 5.5% 5.4% 0.8% 11.9% 14.7% 11.4% Civil Engineering 3.6% (0.8%)0.7% 8.1% 3.5% 17.2% (0.1%)14.6% 18.2% 21.2% 15.1% - Building Construction 4.4% 5.9% 9.7% 6.7% 6.2% 0.3% 1.1% 10.8% 13.4% 14.0% 10.1% Real Estate and Other 21.3% 11.2% 2.7% 2.1% 3.3% 6.8% 27.7% 9.2% 16.8% 19.6% 18.4%

(Note) The above forecast of basic net income per share for FY2018 is without considering the effects of the consolidation of shares.

8,164

8,452

8,705

7,737

7,657

7,546

7,527

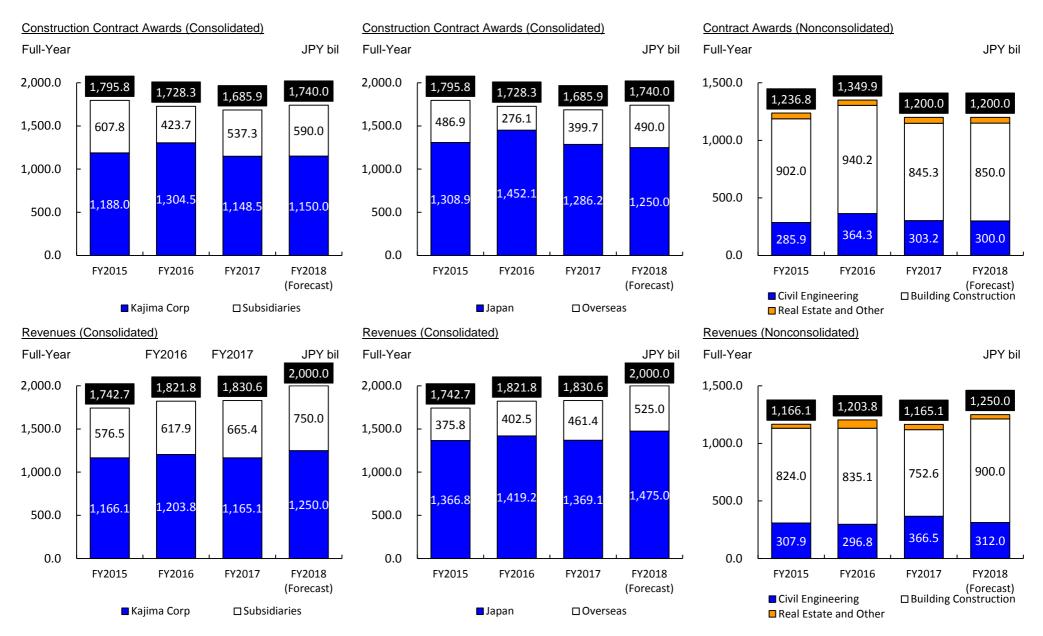
7,611

7,686

7,925

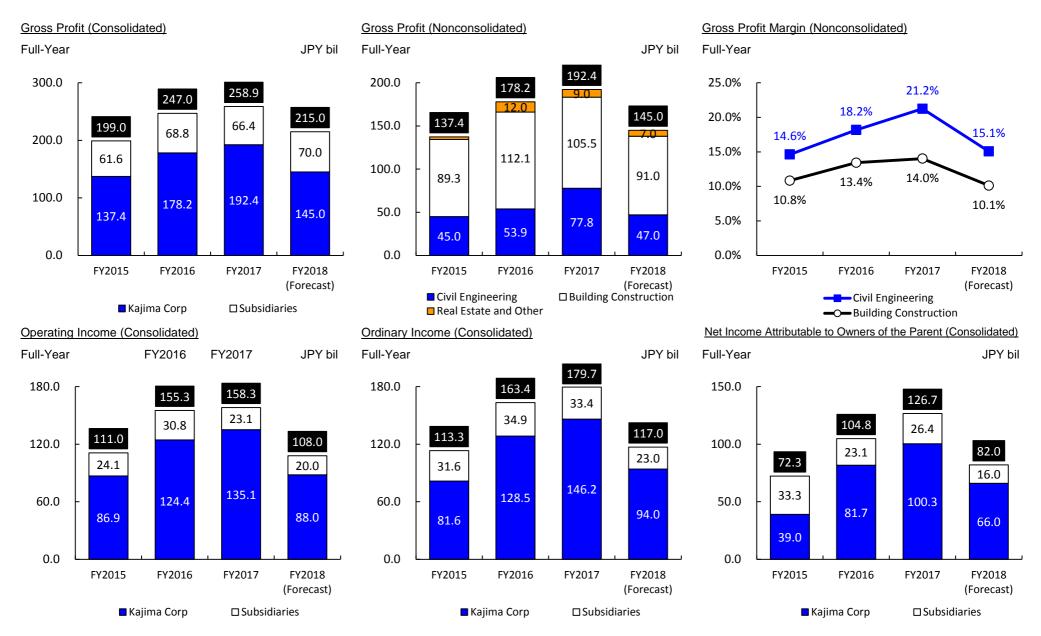








Tables & Graphs of the Selected Financial Data - continued



Quarterly Data



Nonconsolidated Basis

Nonconsolidated basis																		JP Y DII
				FY2	2017		FY2017								018			
	1st Quarter 2nd Quarter			ıarter	3rd Quarter		4th Quarter			1st F	lalf	2nd Half		Full-Year			Full-	′ear
	Result		Res	ult	Res	sult	Res	ult		Result		Result		Result			Fore	cast
Revenues	2	68.2		255.0		330.5		311.3			523.2		641.9 1,165.1			1,250		
Construction	2	60.7		244.1		320.6		293.6			504.9		614.3		1,119.2			1,212.0
(Civil Engineering)		86.2		66.7		134.5		79.0			153.0		213.5		366.5			312.0
(Building Construction)	1	74.4		177.4		186.1		214.6			351.9		400.7		752.6			900.0
Real Estate and Other		7.4		10.8		9.9		17.6			18.3		27.5		45.9			38.0
Gross Profit	53.0 19	9.8%	41.6	16.3%	44.1	13.4%	53.5	17.2%		94.6	18.1%	97.7	15.2%	192.4	16.5%		145.0	11.6%
Construction	52.0 20	0.0%	39.5	16.2%	42.1	13.2%	49.6	16.9%		91.6	18.1%	91.7	14.9%	183.4	16.4%		138.0	11.4%
(Civil Engineering)	24.8 28	8.8%	16.4	24.6%	19.3	14.4%	17.2	21.8%		41.3	27.0%	36.5	17.1%	77.8	21.2%		47.0	15.1%
(Building Construction)	27.1 1	5.6%	23.1	13.0%	22.8	12.3%	32.4	15.1%		50.3	14.3%	55.2	13.8%	105.5	14.0%		91.0	10.1%
Real Estate and Other	1.0 13	3.7%	2.0	18.8%	1.9	20.0%	3.9	22.5%		3.0	16.7%	5.9	21.6%	9.0	19.6%		7.0	18.4%
SG&A	(12.2)		(14.0)		(13.6)		(17.2)			(26.3)		(30.8)		(57.2)			(57.0)
Operating Income		40.7		27.5		30.4		36.3			68.3		66.8		135.1			88.0
Contract Awards	2	60.1		291.0		261.5		387.3			551.2		648.8		1,200.0			1,200.0
Construction	2	48.5		277.1		250.0		372.9			525.6		622.9		1,148.5			1,150.0
(Civil Engineering)		77.6		65.5		62.8		97.1			143.2		160.0		303.2			300.0
(Building Construction)	1	70.8		211.5		187.2		275.7			382.4		462.9		845.3			850.0
Real Estate and Other		11.6		13.9		11.5		14.3			25.5		25.9		51.5			50.0
Consolidated Basis									-							· •		
Revenues	4	8.00		421.9		508.7		499.1			822.7		1,007.8		1,830.6			2,000.0
Gross Profit	65.5 10	6.4%	57.5	13.6%	64.5	12.7%	71.2	14.3%		123.0	15.0%	135.8	13.5%	258.9	14.1%		215.0	10.8%
SG&A	(2	21.5)		(24.6)		(24.3)		(29.9)			(46.2)		(54.2)		(100.5)			(107.0)
Operating Income		43.9		32.8		40.2		41.3			76.8		81.5		158.3			108.0
Construction Contract Awards	3	72.2		387.1		414.9		511.7			759.3		926.6		1,685.9			1,740.0