# Information Package for 2nd Quarter Financial Results

April 1, 2018 - September 30, 2018

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### **November 13, 2018**

#### Disclaimer:

While every attempt has been made to ensure the accuracy of information, forecasts contained in this package are based on the judgments made with information available as at November 13, 2018, and are subject to risks and uncertainties that may cause the actual results to vary.



Inquiries; Contact Corporate Communication Group, Corporate Planning Department at <a href="mailto:ir@ml.kajima.com">ir@ml.kajima.com</a>

### 1. FINANCIAL HIGHLIGHTS

| Result Forecast                                   |              |           |              |             |              |        |           |           | JPY bil  |             |        |          |
|---|--------------|-----------|--------------|-------------|--------------|--------|-----------|-----------|----------|-------------|--------|----------|
|   | 1st Half     |           |              |             |              |        | Full-Year |           |          |             |        |          |
|   | Consolid     | lated (A) | Nonconso     | lidated (B) | (A) -        | · (B)  | Consoli   | dated (A) | Nonconso | lidated (B) | (A)    | - (B)    |
|   | FY2017       | FY2018    | FY2017       | FY2018      | FY2017       | FY2018 | FY2017    | FY2018    | FY2017   | FY2018      | FY2017 | FY2018   |
|   | Result       | Result    | Result       | Result      | Result       | Result | Result    | Forecast  | Result   | Forecast    | Result | Forecast |
| Revenues  | 822.7        | 897.7     | 523.2        | 570.3       | 299.4        | 327.4  | 1,830.6   | 1,960.0   | 1,165.1  | 1,250.0     | 665.4  | 710.0    |
| Construction                                      | 736.6        | 805.3     | 504.9        | 546.2       | 231.6        | 259.0  | 1,645.4   | 1,754.0   | 1,119.2  | 1,200.0     | 526.1  | 554.0    |
| Real Estate and Other                             | 86.0         | 92.4      | 18.3         | 24.0        | 67.7         | 68.3   | 185.1     | 206.0     | 45.9     | 50.0        | 139.2  | 156.0    |
| Gross Profit                                      | 123.0        | 111.1     | 94.6         | 79.6        | 28.4         | 31.4   | 258.9     | 228.0     | 192.4    | 159.0       | 66.4   | 69.0     |
|   | 15.0%        | 12.4%     | 18.1%        | 14.0%       | 9.5%         | 9.6%   | 14.1%     | 11.6%     | 16.5%    | 12.7%       | 10.0%  | 9.7%     |
| Construction                                      | 107.6        | 94.4      | 91.6         | 75.0        | 16.0         | 19.3   | 223.8     | 192.0     | 183.4    | 152.0       | 40.4   | 40.0     |
|   | 14.6%        | 11.7%     | 18.1%        | 13.7%       | 6.9%         | 7.5%   | 13.6%     | 10.9%     | 16.4%    | 12.7%       | 7.7%   | 7.2%     |
| Real Estate and Other                             | 15.4         | 16.7      | 3.0          | 4.6         | 12.4         | 12.0   | 35.1      | 36.0      | 9.0      | 7.0         | 26.0   | 29.0     |
|   | 18.0%        | 18.1%     | 16.7%        | 19.2%       | 18.3%        | 17.7%  | 19.0%     | 17.5%     | 19.6%    | 14.0%       | 18.7%  | 18.6%    |
| SG&A  | (46.2)       | (50.5)    | (26.3)       | (27.6)      | (19.8)       | (22.8) | (100.5)   | (108.0)   | (57.2)   | (59.0)      | (43.3) | (49.0)   |
| Operating Income                                  | 76.8         | 60.6      | 68.3         | 51.9        | 8.5          | 8.6    | 158.3     | 120.0     | 135.1    | 100.0       | 23.1   | 20.0     |
| Nonoperating Income                               | 7.5          | 11.4      | 8.0          | 11.5        | (0.5)        | (0.0)  | 21.3      | 14.0      | 11.0     | 12.0        | 10.2   | 2.0      |
| Ordinary Income                                   | 84.3         | 72.1      | 76.3         | 63.5        | 8.0          | 8.5    | 179.7     | 134.0     | 146.2    | 112.0       | 33.4   | 22.0     |
| Extraordinary Income                              | 4.6          | 3.3       | 0.2          | 2.7         | 4.3          | 0.5    | (2.0)     | 3.0       | (4.7)    | 2.5         | 2.7    | 0.5      |
| Income Taxes                                      | (24.5)       | (20.7)    | (21.1)       | (17.7)      | (3.4)        | (3.0)  | (51.0)    | (39.9)    | (41.1)   | (32.5)      | (9.9)  | (7.4)    |
| Net Income  | 64.3         | 54.7      | 55.4         | 48.6        | 8.9          | 6.1    | 126.5     | 97.0      | 100.3    | 82.0        | 26.2   | 15.0     |
| Net Icome Attributable to<br>Owners of the Parent | 64.3         | 54.5      | 55.4         | 48.6        | 8.9          | 5.9    | 126.7     | 97.0      | 100.3    | 82.0        | 26.4   | 15.0     |
| Basic Net Income per Share                        | ¥62.02       | ¥52.53    | ¥53.31       | ¥46.75      | -            | -      | ¥122.14   | ¥93.46    | ¥96.48   | ¥78.87      | -      | -        |
| Construction Contract Awards                      | 759.3        | 752.0     | 525.6        | 448.4       | 233.6        | 303.6  | 1,685.9   | 1,780.0   | 1,148.5  | 1,200.0     | 537.3  | 580.0    |
|   | Mar 31, 2018 |           | Mar 31, 2018 |             | Mar 31, 2018 |        |           |           |          |             |        |          |
| Total Assets                                      | 2,051.2      | 1,975.5   | 1,535.1      | 1,456.3     | 516.0        | 519.1  |           |           |          |             |        |          |
| Total Equity                                      | 669.7        | 719.7     | 465.5        | 517.2       | 204.2        | 202.4  |           |           |          |             |        |          |
| Owners' Equity Ratio                              | 32.5%        | 36.3%     | 30.3%        | 35.5%       | -            | -      |           |           | -        |             |        |          |
| Interest-bearing Debt                             | 344.8        | 275.8     | 262.8        | 181.8       | 82.0         | 94.0   | 344.8     | 340.0     | 262.8    | 200.0       | 82.0   | 140.0    |

<sup>(</sup>Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018. For comparison purposes, the figures of FY2018 do not reflect the outcome of the consolidation of shares.

<sup>2.</sup> From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the consolidated and nonconsolidated figures for FY2017 were reclassified to reflect this change.

### 2-1 Contract Awards

Nonconsolidated Basis

JPY bil

|                       | 1st Half |        |            |         | Full-Year        |                  |            |  |
|-----------------------|----------|--------|------------|---------|------------------|------------------|------------|--|
|                       | FY2017   | FY2    | FY2018     |         | FY2017 FY2018    |                  |            |  |
|                       | Result   | Result | YoY Change | Result  | Initial Forecast | Updated Forecast | YoY Change |  |
| Civil Engineering     |          |        |            |         |                  |                  |            |  |
| Japan                 | 141.7    | 125.7  | (11.3%)    | 301.4   | 295.0            | 295.0            | (2.1%)     |  |
| Overseas              | 1.4      | (0.0)  | -          | 1.7     | 5.0              | 5.0              | 182.7%     |  |
| Total                 | 143.2    | 125.6  | (12.2%)    | 303.2   | 300.0            | 300.0            | (1.1%)     |  |
| Building Construction |          |        |            |         |                  |                  |            |  |
| Japan                 | 382.4    | 322.7  | (15.6%)    | 845.3   | 850.0            | 900.0            | 6.5%       |  |
| Overseas <sup>1</sup> | -        | -      | -          | -       | -                | -                | -          |  |
| Total                 | 382.4    | 322.7  | (15.6%)    | 845.3   | 850.0            | 900.0            | 6.5%       |  |
| Construction Total    |          |        |            |         |                  |                  |            |  |
| Japan                 | 524.2    | 448.4  | (14.5%)    | 1,146.8 | 1,145.0          | 1,195.0          | 4.2%       |  |
| Overseas              | 1.4      | (0.0)  | -          | 1.7     | 5.0              | 5.0              | 182.7%     |  |
| Total                 | 525.6    | 448.4  | (14.7%)    | 1,148.5 | 1,150.0          | 1,200.0          | 4.5%       |  |
| Real Estate and Other | 25.5     | 30.7   | 20.2%      | 51.5    | 50.0             | 50.0             | (2.9%)     |  |
| Grand Total           | 551.2    | 479.1  | (13.1%)    | 1,200.0 | 1,200.0          | 1,250.0          | 4.2%       |  |

<sup>&</sup>lt;sup>1</sup> The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates a

#### **Consolidated Basis (Construction)**

| Construction Total |       |       |         |
|--------------------|-------|-------|---------|
| Japan              | 604.8 | 508.4 | (15.9%) |
| Overseas           | 154.4 | 243.6 | 57.7%   |
| Total              | 759.3 | 752.0 | (1.0%)  |

| 1,286.2 | 1,250.0 | 1,300.0 | 1.1%  |
|---------|---------|---------|-------|
| 399.7   | 490.0   | 480.0   | 20.1% |
| 1,685.9 | 1,740.0 | 1,780.0 | 5.6%  |

### 2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated)

#### **Construction Awards**

|                              | 1st Half |          |         |  |  |
|------------------------------|----------|----------|---------|--|--|
|                              | FY2017   | 7 FY2018 |         |  |  |
|                              | Result   | Result   | Change  |  |  |
| Civil Engineering            | 143.2    | 125.6    | (12.2%) |  |  |
| Public Sector                | 76.9     | 71.2     | (7.5%)  |  |  |
| Private Sector               | 64.7     | 54.4     | (15.9%) |  |  |
| Overseas                     | 1.4      | (0.0)    | -       |  |  |
| <b>Building Construction</b> | 382.4    | 322.7    | (15.6%) |  |  |
| Public Sector                | 19.0     | 17.3     | (8.8%)  |  |  |
| Private Sector               | 363.3    | 305.3    | (16.0%) |  |  |
| Construction Total           | 525.6    | 448.4    | (14.7%) |  |  |

### Total Amount (Domestic)

|                   |        | 1st Half |         |  |
|-------------------|--------|----------|---------|--|
|                   | FY2017 | FY2018   |         |  |
|                   | Result | Result   | Change  |  |
| Public Sector     | 96.0   | 88.6     | (7.7%)  |  |
| Central Gov't     | 61.1   | 73.5     | 20.4%   |  |
| Local Gov't       | 34.9   | 15.0     | (56.9%) |  |
| Private Sector    | 428.1  | 359.8    | (16.0%) |  |
| Manufacturing     | 98.7   | 125.7    | 27.3%   |  |
| Non-Manufacturing | 329.3  | 234.0    | (28.9%) |  |
| Total - Domestic  | 524.2  | 448.4    | (14.5%) |  |

### **Construction Awards by Customer (Private Sector)**

|                               | 1st Half |        |         |  |  |
|-------------------------------|----------|--------|---------|--|--|
|                               | FY2017   | FY2    | 018     |  |  |
|                               | Result   | Result | Change  |  |  |
| Manufacturing                 | 98.7     | 125.7  | 27.3%   |  |  |
| Food Processing               | 1.9      | 6.9    | 252.0%  |  |  |
| Petrochemical                 | 32.1     | 43.9   | 37.0%   |  |  |
| Steel                         | 5.9      | 13.6   | 128.3%  |  |  |
| Electronics                   | 12.9     | 25.8   | 100.2%  |  |  |
| Vehicle                       | 7.1      | 9.1    | 28.2%   |  |  |
| Machinery                     | 9.0      | 15.0   | 66.3%   |  |  |
| Others                        | 29.6     | 11.0   | (62.6%) |  |  |
| Non-Manufacturing             | 329.3    | 234.0  | (28.9%) |  |  |
| Commercial                    | 12.2     | 19.4   | 58.6%   |  |  |
| Finance                       | 11.7     | 6.7    | (42.5%) |  |  |
| Real Estate                   | 76.1     | 54.8   | (28.0%) |  |  |
| Transportation / Distribution | 51.2     | 29.3   | (42.7%) |  |  |
| Power / Gas                   | 58.4     | 41.2   | (29.4%) |  |  |
| Information Technology        | 29.0     | 9.7    | (66.5%) |  |  |
| Service                       | 79.0     | 65.9   | (16.6%) |  |  |
| (Medical / Welfare)           | 5.0      | 1.8    | (64.0%) |  |  |
| (Education)                   | 8.4      | 5.1    | (38.4%) |  |  |
| Others                        | 11.4     | 6.8    | (40.5%) |  |  |
| Total - Private Sector        | 428.1    | 359.8  | (16.0%) |  |  |

#### **Construction Awards by Project Type**

|                                 | 1st Half |        |         |  |  |
|---------------------------------|----------|--------|---------|--|--|
|                                 | FY2017   | FY2    | 018     |  |  |
|                                 | Result   | Result | Change  |  |  |
| Civil Engineering               | 143.2    | 125.6  | (12.2%) |  |  |
| Flood Control                   | 8.2      | 27.6   | 233.3%  |  |  |
| Railway                         | 11.0     | 17.4   | 57.0%   |  |  |
| Potable / Waste Water           | 16.7     | 0.2    | (98.5%) |  |  |
| Land Improvement                | 14.4     | 6.8    | (52.4%) |  |  |
| Port / Airport                  | 2.6      | 2.7    | 1.9%    |  |  |
| Road                            | 16.9     | 20.8   | 23.3%   |  |  |
| Others                          | 72.9     | 49.8   | (31.7%) |  |  |
| Building Construction           | 382.4    | 322.7  | (15.6%) |  |  |
| Office (Public / Private)       | 77.0     | 86.0   | 11.7%   |  |  |
| Lodging                         | 68.0     | 41.6   | (38.9%) |  |  |
| Retail                          | 26.3     | 5.5    | (78.9%) |  |  |
| Power Plant / Factory           | 96.3     | 104.4  | 8.3%    |  |  |
| (Manufacuring Plant)            | 75.8     | 85.9   | 13.3%   |  |  |
| Warehouse / Distribution Center | 12.8     | 10.6   | (17.2%) |  |  |
| Residential                     | 19.8     | 7.8    | (60.4%) |  |  |
| Education / Research / Culture  | 41.0     | 36.1   | (11.9%) |  |  |
| Medical / Welfare               | 21.8     | 3.8    | (82.3%) |  |  |
| Others                          | 19.0     | 26.5   | 39.8%   |  |  |
| Construction Total              | 525.6    | 448.4  | (14.7%) |  |  |

2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated) - continued

| Contract Size | JPY bil |
|---------------|---------|
|---------------|---------|

|                |        | 1st Half   |        |            |         |  |  |
|----------------|--------|------------|--------|------------|---------|--|--|
|                | FY2    | 2017       |        | FY2018     | _       |  |  |
|                | Result | Proportion | Result | Proportion | Change  |  |  |
| 5 bil or above | 267.9  | 51.0%      | 151.3  | 33.7%      | (43.5%) |  |  |
| 5 bil or below | 257.6  | 49.0%      | 297.1  | 66.3%      | 15.3%   |  |  |
| Total          | 525.6  | 100.0%     | 448.4  | 100.0%     | (14.7%) |  |  |

### Refurbishment Projects JPY bil

|                       |        | 1st Half   |        |            |        |  |
|-----------------------|--------|------------|--------|------------|--------|--|
|                       | FY2    | 2017       |        | FY2018     | _      |  |
|                       | Result | Proportion | Result | Proportion | Change |  |
| Civil Engineering     | 11.5   | 8.0%       | 12.8   | 10.2%      | 11.6%  |  |
| Building Construction | 61.2   | 16.0%      | 98.0   | 30.4%      | 60.0%  |  |
| Total                 | 72.7   | 13.8%      | 110.8  | 24.7%      | 52.4%  |  |

#### **Contract Type**

| FY2018 1st Half                   | Civil Engineering | Building Construction | (Private) | Total - Construction |
|-----------------------------------|-------------------|-----------------------|-----------|----------------------|
| Designated / Negotiated Contracts | 29.4%             | 60.1%                 | 63.3%     | 51.5%                |
| Design-Build Contracts            | 20.1%             | 56.4%                 | 57.8%     | 46.2%                |
| FY2017 Full-Year                  |                   |                       |           |                      |
| Designated / Negotiated Contracts | 28.6%             | 47.1%                 | 50.4%     | 42.2%                |
| Design-Build Contracts            | 33.1%             | 58.2%                 | 61.9%     | 51.5%                |

#### Contract Backlogs

| <u></u>               |              |              |        |  |  |  |  |
|-----------------------|--------------|--------------|--------|--|--|--|--|
| As of                 | Mar 31, 2018 | Sep 30, 2018 |        |  |  |  |  |
|                       | Result       | Result       | Change |  |  |  |  |
| Civil Engineering     | 524.8        | 518.6        | (6.2)  |  |  |  |  |
| Building Construction | 1,188.8      | 1,097.1      | (91.6) |  |  |  |  |
| Total                 | 1,713.6      | 1,615.7      | (97.8) |  |  |  |  |

### 2-2 Construction Contract Awards - Segmental Analysis

### **Geographical Region of Japan (Nonconsolidated)**

JPY bil

|                      | 1st Half |            |        |            |         |  |  |
|----------------------|----------|------------|--------|------------|---------|--|--|
|                      | FY2      | 017        |        | FY2018     |         |  |  |
|                      | Result   | Proportion | Result | Proportion | Change  |  |  |
| Urban                | 383.1    | 73.1%      | 277.4  | 61.9%      | (27.6%) |  |  |
| Kanto                | 284.4    | 54.3%      | 177.2  | 39.5%      | (37.7%) |  |  |
| (Metropolitan Tokyo) | 259.8    | 49.6%      | 154.8  | 34.5%      | (40.4%) |  |  |
| Tokai                | 42.0     | 8.0%       | 35.4   | 7.9%       | (15.7%) |  |  |
| Kinki                | 56.6     | 10.8%      | 64.8   | 14.5%      | 14.4%   |  |  |
| Suburban             | 141.0    | 26.9%      | 170.9  | 38.1%      | 21.2%   |  |  |
| Hokkaido             | 2.5      | 0.5%       | 14.0   | 3.1%       | 460.7%  |  |  |
| Tohoku               | 86.9     | 16.6%      | 74.8   | 16.7%      | (13.9%) |  |  |
| Hokuriku             | 13.6     | 2.6%       | 10.3   | 2.3%       | (24.2%) |  |  |
| Chugoku              | 10.1     | 1.9%       | 29.1   | 6.5%       | 187.6%  |  |  |
| Shikoku              | 5.5      | 1.1%       | 7.0    | 1.6%       | 26.6%   |  |  |
| Kyusyu               | 22.1     | 4.2%       | 35.4   | 7.9%       | 59.8%   |  |  |
| Total - Japan        | 524.2    | 100.0%     | 448.4  | 100.0%     | (14.5%) |  |  |

Kanto Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Kinki Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama

### **Geographical Region of Overseas (Consolidated)**

JPY bil

|                  | 1st Half |            |        |            |         |  |  |
|------------------|----------|------------|--------|------------|---------|--|--|
|                  | FY2      | 017        |        | FY2018     |         |  |  |
|                  | Result   | Proportion | Result | Proportion | Change  |  |  |
| North America    | 52.0     | 6.8%       | 95.3   | 12.7%      | 83.2%   |  |  |
| Europe           | 14.9     | 2.0%       | 24.1   | 3.2%       | 61.8%   |  |  |
| Asia             | 45.8     | 6.0%       | 56.1   | 7.5%       | 22.3%   |  |  |
| Oceania          | 40.4     | 5.3%       | 68.0   | 9.1%       | 68.5%   |  |  |
| Other Regions    | 1.2      | 0.2%       | 0.0    | 0.0%       | (98.1%) |  |  |
| Total - Overseas | 154.4    | 20.3%      | 243.6  | 32.5%      | 57.7%   |  |  |

#### [Countries awarded 5 bil or above]

| North America | USA         | USA      |
|---------------|-------------|----------|
| Europe        | Poland      | Poland   |
| Asia          | Malaysia    | Taiwan   |
|               | Indonesia   | Thailand |
|               | Philippines | Malaysia |
|               |             | China    |
|               |             |          |
|               |             |          |

| Oceania       | Australia | Australia |
|---------------|-----------|-----------|
| Other Regions |           |           |

### 2-3 Income Statements (Consolidated)

Consolidated Basis

JPY bil

|   | 1st Half |        |            |  |  |  |  |
|---|----------|--------|------------|--|--|--|--|
|   | FY2017   | FY2    | 018        |  |  |  |  |
|   | Result   | Result | YoY Change |  |  |  |  |
| Revenues  | 822.7    | 897.7  | 75.0       |  |  |  |  |
| Construction  | 736.6    | 805.3  | 68.6       |  |  |  |  |
| Real Estate and Other   | 86.0     | 92.4   | 6.3        |  |  |  |  |
| (Real Estate)   | 32.4     | 39.0   | 6.5        |  |  |  |  |
| (Other)   | 53.6     | 53.3   | (0.2)      |  |  |  |  |
| Gross Profit  | 123.0    | 111.1  | (11.9)     |  |  |  |  |
|   | 15.0%    | 12.4%  | (2.6%)     |  |  |  |  |
| Construction  | 107.6    | 94.4   | (13.1)     |  |  |  |  |
|   | 14.6%    | 11.7%  | (2.9%)     |  |  |  |  |
| Real Estate and Other   | 15.4     | 16.7   | 1.2        |  |  |  |  |
|   | 18.0%    | 18.1%  | 0.1%       |  |  |  |  |
| SG&A  | (46.2)   | (50.5) | (4.2)      |  |  |  |  |
| Operating Income  | 76.8     | 60.6   | (16.1)     |  |  |  |  |
| Nonoperating Income   | 7.5      | 11.4   | 3.9        |  |  |  |  |
| Financing   | 2.6      | 3.7    | 1.1        |  |  |  |  |
| Equity in Earnings of Unconsolidated<br>Subsidiaries and Affiliates | 1.0      | 1.2    | 0.2        |  |  |  |  |
| Equity in Earnings of Partnership                                   | 0.2      | 1.9    | 1.6        |  |  |  |  |
| Ordinary Income   | 84.3     | 72.1   | (12.2)     |  |  |  |  |
| Extraordinary Income  | 4.6      | 3.3    | (1.2)      |  |  |  |  |
| Income before Income Taxes  | 88.9     | 75.5   | (13.4)     |  |  |  |  |
| Income Taxes  | (24.5)   | (20.7) | 3.8        |  |  |  |  |
| Net Income  | 64.3     | 54.7   | (9.5)      |  |  |  |  |
| Net Income Attributable to<br>Noncontrolling Interests              | 0.0      | (0.2)  | (0.2)      |  |  |  |  |
| Net Income Attributable to<br>Owners of the Parent                  | 64.3     | 54.5   | (9.8)      |  |  |  |  |

| Full-Year |                  |                  |            |  |  |  |  |
|-----------|------------------|------------------|------------|--|--|--|--|
| FY2017    | FY2018           |                  |            |  |  |  |  |
| Result    | Initial Forecast | Updated Forecast | YoY Change |  |  |  |  |
| 1,830.6   | 2,000.0          | 1,960.0          | 129.3      |  |  |  |  |
| 1,645.4   | 1,810.0          | 1,754.0          | 108.5      |  |  |  |  |
| 185.1     | 190.0            | 206.0            | 20.8       |  |  |  |  |
| 60.1      | 73.0             | 77.0             | 16.8       |  |  |  |  |
| 125.0     | 117.0            | 129.0            | 3.9        |  |  |  |  |
| 258.9     | 215.0            | 228.0            | (30.9)     |  |  |  |  |
| 14.1%     | 10.8%            | 11.6%            | (2.5%)     |  |  |  |  |
| 223.8     | 180.0            | 192.0            | (31.8)     |  |  |  |  |
| 13.6%     | 9.9%             | 10.9%            | (2.7%)     |  |  |  |  |
| 35.1      | 35.0             | 36.0             | 0.8        |  |  |  |  |
| 19.0%     | 18.4%            | 17.5%            | (1.5%)     |  |  |  |  |
| (100.5)   | (107.0)          | (108.0)          | (7.4)      |  |  |  |  |
| 158.3     | 108.0            | 120.0            | (38.3)     |  |  |  |  |
| 21.3      | 9.0              | 14.0             | (7.3)      |  |  |  |  |
| 4.9       | 3.5              | 5.4              | 0.4        |  |  |  |  |
| 3.4       | 3.2              | 2.4              | (0.9)      |  |  |  |  |
| 5.2       | 3.6              | 3.3              | (1.8)      |  |  |  |  |
| 179.7     | 117.0            | 134.0            | (45.7)     |  |  |  |  |
| (2.0)     | 2.0              | 3.0              | 5.0        |  |  |  |  |
| 177.6     | 119.0            | 137.0            | (40.6)     |  |  |  |  |
| (51.0)    | (36.7)           | (39.9)           | 11.1       |  |  |  |  |
| 126.5     | 82.3             | 97.0             | (29.5)     |  |  |  |  |
| 0.2       | (0.3)            | (0.0)            | (0.2)      |  |  |  |  |
| 126.7     | 82.0             | 97.0             | (29.7)     |  |  |  |  |

### 2-3 Income Statements (Nonconsolidated)

Nonconsolidated Basis

JPY bil

|                            | 1st Half |        |        |        |            |         |  |
|----------------------------|----------|--------|--------|--------|------------|---------|--|
|                            | FY20     | )17    |        | FY2018 |            |         |  |
|                            | Res      | ult    | Result |        | YoY Change |         |  |
| Revenues                   | 523.2    |        |        | 570.3  |            | 47.0    |  |
| Construction               |          | 504.9  |        | 546.2  |            | 41.3    |  |
| (Civil Engineering)        |          | 153.0  |        | 131.8  |            | (21.1)  |  |
| (Building Construction)    |          | 351.9  |        | 414.3  |            | 62.4    |  |
| (Japan)                    |          | 482.3  |        | 545.8  |            | 63.4    |  |
| (Overseas)                 |          | 22.5   |        | 0.4    |            | (22.1)  |  |
| Real Estate and Other      |          | 18.3   |        | 24.0   |            | 5.7     |  |
| Gross Profit               | 94.6     | 18.1%  | 79.6   | 14.0%  | (15.0)     | (4.1%)  |  |
| Construction               | 91.6     | 18.1%  | 75.0   | 13.7%  | (16.5)     | (4.4%)  |  |
| (Civil Engineering)        | 41.3     | 27.0%  | 21.6   | 16.4%  | (19.6)     | (10.6%) |  |
| (Building Construction)    | 50.3     | 14.3%  | 53.4   | 12.9%  | 3.1        | (1.4%)  |  |
| Real Estate and Other      | 3.0      | 16.7%  | 4.6    | 19.2%  | 1.5        | 2.5%    |  |
| SG&A                       |          | (26.3) |        | (27.6) |            | (1.3)   |  |
| (Payroll Cost)             |          | (14.0) |        | (13.6) |            | 0.3     |  |
| (Other)                    |          | (12.3) |        | (14.0) |            | (1.6)   |  |
| Operating Income           |          | 68.3   |        | 51.9   |            | (16.3)  |  |
| Nonoperating Income        |          | 8.0    |        | 11.5   |            | 3.5     |  |
| Financing                  |          | 6.2    |        | 6.9    |            | 0.7     |  |
| Ordinary Income            |          | 76.3   |        | 63.5   |            | (12.7)  |  |
| Extraordinary Income       |          | 0.2    |        | 2.7    |            | 2.5     |  |
| Income before Income Taxes |          | 76.5   |        | 66.3   |            | (10.2)  |  |
| Income Taxes               |          | (21.1) |        | (17.7) |            | 3.4     |  |
| Net Income                 |          | 55.4   |        | 48.6   |            | (6.8)   |  |

| Full-Year |         |           |         |         |          |            |        |  |  |
|-----------|---------|-----------|---------|---------|----------|------------|--------|--|--|
| FY20      | 017     |           | FY2018  |         |          |            |        |  |  |
| Res       | sult    | Initial F | orecast | Updated | Forecast | YoY Change |        |  |  |
|           | 1,165.1 |           | 1,250.0 |         | 1,250.0  |            | 84.8   |  |  |
|           | 1,119.2 |           | 1,212.0 |         | 1,200.0  |            | 80.7   |  |  |
|           | 366.5   |           | 312.0   |         | 300.0    |            | (66.5) |  |  |
|           | 752.6   |           | 900.0   |         | 900.0    |            | 147.3  |  |  |
|           | 1,095.6 |           | 1,210.0 |         | 1,199.0  |            | 103.3  |  |  |
|           | 23.5    |           | 2.0     |         | 1.0      |            | (22.5) |  |  |
|           | 45.9    |           | 38.0    |         | 50.0     |            | 4.0    |  |  |
| 192.4     | 16.5%   | 145.0     | 11.6%   | 159.0   | 12.7%    | (33.4)     | (3.8%) |  |  |
| 183.4     | 16.4%   | 138.0     | 11.4%   | 152.0   | 12.7%    | (31.4)     | (3.7%) |  |  |
| 77.8      | 21.2%   | 47.0      | 15.1%   | 47.0    | 15.7%    | (30.8)     | (5.5%) |  |  |
| 105.5     | 14.0%   | 91.0      | 10.1%   | 105.0   | 11.7%    | (0.5)      | (2.3%) |  |  |
| 9.0       | 19.6%   | 7.0       | 18.4%   | 7.0     | 14.0%    | (2.0)      | (5.6%) |  |  |
|           | (57.2)  |           | (57.0)  |         | (59.0)   |            | (1.7)  |  |  |
|           | (29.2)  |           | (28.3)  |         | (27.6)   |            | 1.6    |  |  |
|           | (27.9)  |           | (28.6)  |         | (31.3)   |            | (3.4)  |  |  |
|           | 135.1   |           | 88.0    |         | 100.0    |            | (35.1) |  |  |
|           | 11.0    |           | 6.0     |         | 12.0     |            | 0.9    |  |  |
|           | 7.7     |           | 7.3     |         | 8.5      |            | 0.7    |  |  |
|           | 146.2   |           | 94.0    |         | 112.0    |            | (34.2) |  |  |
|           | (4.7)   |           | 1.0     |         | 2.5      |            | 7.2    |  |  |
|           | 141.4   |           | 95.0    |         | 114.5    |            | (26.9) |  |  |
|           | (41.1)  |           | (29.0)  |         | (32.5)   |            | 8.6    |  |  |
|           | 100.3   |           | 66.0    |         | 82.0     |            | (18.3) |  |  |

### **Subsidiaries and Affiliates Updates**

JPY bil

Japan

| Japan   |        |        |           |                  |                  |            |  |
|---|--------|--------|-----------|------------------|------------------|------------|--|
|   | 1st    | Half   | Full-Year |                  |                  |            |  |
|   | FY2017 | FY2018 | FY2017    |                  | FY2018           | _          |  |
|   | Result | Result | Result    | Initial Forecast | Updated Forecast | YoY Change |  |
| Revenues  | 165.5  | 173.1  | 366.7     | 383.9            | 384.7            | 18.0       |  |
| Construction  | 82.8   | 84.9   | 189.1     | 199.6            | 199.1            | 10.0       |  |
| Real Estate and Other   | 82.6   | 88.2   | 177.5     | 184.3            | 185.6            | 8.0        |  |
| Gross Profit  | 14.4   | 14.8   | 34.4      | 33.3             | 33.8             | (0.5)      |  |
|   | 8.8%   | 8.6%   | 9.4%      | 8.7%             | 8.8%             | (0.6%)     |  |
| Construction  | 6.5    | 7.1    | 16.3      | 16.3             | 16.3             | 0.0        |  |
|   | 7.9%   | 8.4%   | 8.6%      | 8.2%             | 8.2%             | (0.4%)     |  |
| Real Estate and Other   | 7.9    | 7.7    | 18.0      | 16.9             | 17.4             | (0.6)      |  |
|   | 9.6%   | 8.8%   | 10.2%     | 9.2%             | 9.4%             | (0.8%)     |  |
| SG&A  | (9.0)  | (9.1)  | (18.1)    | (19.1)           | (19.0)           | (0.9)      |  |
| Operating Income  | 5.4    | 5.6    | 16.2      | 14.1             | 14.7             | (1.4)      |  |
| Nonoperating Income   | 1.3    | 1.1    | 3.2       | 1.8              | 1.7              | (1.5)      |  |
| Financing   | 0.0    | 0.0    | 0.0       | 0.0              | 0.0              | (0.0)      |  |
| Equity in Earnings of Unconsolidated<br>Subsidiaries and Affiliates | 0.6    | 0.9    | 1.9       | 1.5              | 1.4              | (0.4)      |  |
| Equity in Earnings of Partnership                                   | -      | -      | -         | -                | -                | -          |  |
| Ordinary Income   | 6.8    | 6.8    | 19.4      | 16.0             | 16.5             | (2.9)      |  |
| Extraordinary Income  | (0.1)  | 1.6    | (0.4)     | 1.4              | 1.6              | 2.0        |  |
| Income before Income Taxes  | 6.7    | 8.4    | 19.0      | 17.4             | 18.1             | (0.9)      |  |
| Income Taxes  | (1.4)  | (2.5)  | (4.7)     | (5.3)            | (5.3)            | (0.6)      |  |
| Net Income  | 5.3    | 5.9    | 14.3      | 12.0             | 12.7             | (1.5)      |  |
| Net Income Attributable to<br>Noncontrolling Interests              | (0.0)  | (0.0)  | (0.0)     | (0.0)            | (0.0)            | 0.0        |  |
| Net Income Attributable to Owners of the Parent                     | 5.3    | 5.8    | 14.3      | 12.0             | 12.7             | (1.5)      |  |
| Construction Contract Awards  | 110.9  | 96.0   | 210.3     | 186.8            | 185.0            | (25.3)     |  |

#### Overseas

| 1st    | Half   | Full-Year |                  |                  |            |  |
|--------|--------|-----------|------------------|------------------|------------|--|
| FY2017 | FY2018 | FY2017    |                  | FY2018           |            |  |
| Result | Result | Result    | Initial Forecast | Updated Forecast | YoY Change |  |
| 197.7  | 222.7  | 437.1     | 527.0            | 483.2            | 46.1       |  |
| 178.2  | 202.4  | 401.8     | 481.0            | 435.7            | 33.8       |  |
| 19.4   | 20.2   | 35.3      | 45.9             | 47.5             | 12.2       |  |
| 13.0   | 17.1   | 27.1      | 37.0             | 36.0             | 8.8        |  |
| 6.6%   | 7.7%   | 6.2%      | 7.0%             | 7.5%             | 1.3%       |  |
| 7.2    | 10.7   | 16.1      | 23.1             | 21.5             | 5.3        |  |
| 4.0%   | 5.3%   | 4.0%      | 4.8%             | 4.9%             | 0.9%       |  |
| 5.8    | 6.4    | 11.0      | 13.9             | 14.5             | 3.5        |  |
| 29.8%  | 31.7%  | 31.2%     | 30.3%            | 30.5%            | (0.7%)     |  |
| (10.6) | (13.2) | (24.6)    | (29.2)           | (29.0)           | (4.3)      |  |
| 2.3    | 3.9    | 2.4       | 7.8              | 6.9              | 4.4        |  |
| 1.6    | 3.7    | 8.2       | 5.7              | 6.1              | (2.1)      |  |
| 0.6    | 1.1    | 1.5       | 0.2              | 1.2              | (0.2)      |  |
| 0.6    | 0.7    | 1.6       | 2.1              | 1.5              | (0.0)      |  |
| 0.2    | 1.9    | 5.2       | 3.6              | 3.3              | (1.8)      |  |
| 4.0    | 7.7    | 10.7      | 13.6             | 13.1             | 2.3        |  |
| 0.0    | 0.0    | 0.1       | 0.1              | (0.5)            | (0.6)      |  |
| 4.0    | 7.8    | 10.8      | 13.7             | 12.5             | 1.6        |  |
| (1.4)  | (1.7)  | (3.2)     | (3.8)            | (3.1)            | 0.1        |  |
| 2.6    | 6.1    | 7.6       | 9.9              | 9.4              | 1.8        |  |
| 0.0    | (0.2)  | 0.2       | (0.3)            | (0.0)            | (0.2)      |  |
| 2.7    | 5.8    | 7.8       | 9.6              | 9.3              | 1.5        |  |
| 152.9  | 243.6  | 397.7     | 493.3            | 483.1            | 85.3       |  |

## 3-1 Japan

|  |  | 1st    | Half   |        | Full-            | -Year            |            | I             | JPY bil  |
|--|--|--------|--------|--------|------------------|------------------|------------|---------------|----------|
|  |  | FY2017 | FY2018 | FY2017 |                  | FY2018           |            | As of Sep 3   | 0, 2018  |
|  |  | Result | Result | Result | Initial Forecast | Updated Forecast | YoY Change | · ·           | ·        |
| Taiko Trading Co., Ltd.                                  | Const. Contract Awards                             | 10.1   | 8.0    | 23.5   | 22.0             | 22.0             | (1.5)      | Total Assets  | 57.4     |
|  | Revenues   | 51.8   | 53.0   | 105.2  | 110.0            | 110.0            | 4.7        |               |          |
| Sale of Building Materials and Equipment / Interior Work | Operating Income                                   | 0.8    | 0.7    | 1.1    | 0.8              | 0.8              | (0.3)      | Capital       | 750mil   |
|  | Ordinary Income                                    | 0.8    | 0.7    | 1.2    | 0.8              | 0.8              | (0.3)      |               |          |
| (Kajima's ownership: 98.1%)                              | Net Income Attributable to<br>Owners of the Parent | 0.8    | 0.4    | 1.1    | 0.5              | 0.5              | (0.5)      | Staff Numbers | 299      |
| Kajima Road Co., Ltd.                                    | Const. Contract Awards                             | 69.5   | 54.6   | 119.1  | 96.8             | 97.0             | (22.1)     | Total Assets  | 90.5     |
|  | Revenues   | 51.8   | 55.9   | 125.8  | 130.0            | 130.0            | 4.1        |               |          |
| Road Pavement Work / Sale of Asphalt                     | Operating Income                                   | 1.6    | 1.6    | 6.7    | 6.4              | 6.4              | (0.3)      | Capital       | 4,000mil |
|  | Ordinary Income                                    | 1.7    | 1.6    | 6.8    | 6.5              | 6.5              | (0.3)      |               |          |
| (Kajima's ownership: 100%)                               | Net Income Attributable to<br>Owners of the Parent | 1.2    | 1.1    | 4.9    | 4.3              | 4.3              | (0.5)      | Staff Numbers | 1,388    |
| Kajima Tatemono Sogo Kanri Co., Ltd.                     | Const. Contract Awards                             | -      | -      | -      | -                | -                | -          | Total Assets  | 22.9     |
|  | Revenues   | 24.2   | 25.2   | 54.6   | 57.0             | 57.0             | 2.3        |               |          |
| Facility Management                                      | Operating Income                                   | 1.0    | 1.1    | 3.3    | 3.5              | 3.5              | 0.1        | Capital       | 100mil   |
|  | Ordinary Income                                    | 1.0    | 1.1    | 3.3    | 3.5              | 3.5              | 0.1        |               |          |
| (Kajima's ownership: 100%)                               | Net Income Attributable to<br>Owners of the Parent | 0.8    | 0.7    | 2.4    | 2.4              | 2.4              | (0.0)      | Staff Numbers | 1,767    |
| Chemical Grouting Co., Ltd.                              | Const. Contract Awards                             | 13.3   | 13.7   | 25.5   | 26.0             | 26.0             | 0.4        | Total Assets  | 27.0     |
|  | Revenues   | 11.4   | 11.7   | 24.3   | 27.0             | 27.0             | 2.6        |               |          |
| Construction Foundation Work                             | Operating Income                                   | 0.2    | 0.4    | 0.8    | 1.1              | 1.1              | 0.2        | Capital       | 300mil   |
|  | Ordinary Income                                    | 0.9    | 0.5    | 2.0    | 1.4              | 1.4              | (0.6)      |               |          |
| (Kajima's ownership: 100%)                               | Net Income Attributable to<br>Owners of the Parent | 0.6    | 0.4    | 1.4    | 0.9              | 0.9              | (0.4)      | Staff Numbers | 295      |
| Kajima Leasing Corporation                               | Const. Contract Awards                             | -      | -      | -      | -                | -                | -          | Total Assets  | 33.3     |
|  | Revenues   | 4.1    | 4.8    | 8.5    | 8.1              | 9.0              | 0.4        |               |          |
| <u>Leasing</u>   | Operating Income                                   | 0.6    | 0.6    | 1.4    | 0.6              | 0.8              | (0.5)      | Capital       | 400mil   |
|  | Ordinary Income                                    | 0.7    | 0.6    | 1.4    | 0.6              | 0.8              | (0.5)      |               |          |
| (Kajima's ownership: 100%)                               | Net Income Attributable to<br>Owners of the Parent | 0.4    | 0.4    | 0.7    | 0.3              | 0.5              | (0.1)      | Staff Numbers | 53       |

### 3-1 Japan - continued

|   |  | 1st    |        | Full   | -Year            |                  |            | JPY DII       |        |
|---|--|--------|--------|--------|------------------|------------------|------------|---------------|--------|
|   |  | FY2017 | FY2018 | FY2017 |                  | FY2018           | -          | As of Sep 30  | , 2018 |
|   |  | Result | Result | Result | Initial Forecast | Updated Forecast | YoY Change |               |        |
| Ilya Corporation                        | Const. Contract Awards                             | 4.4    | 4.2    | 9.2    | 8.5              | 9.0              | (0.2)      | Total Assets  | 4.9    |
|   | Revenues   | 3.6    | 3.3    | 8.9    | 9.0              | 8.5              | (0.4)      | ,             |        |
| Interior Work                           | Operating Income                                   | 0.1    | 0.2    | 0.6    | 0.4              | 0.4              | (0.2)      | Capital       | 50mil  |
|   | Ordinary Income                                    | 0.2    | 0.2    | 0.6    | 0.4              | 0.4              | (0.2)      | ,             |        |
| (Kajima's ownership: 100%)              | Net Income Attributable to<br>Owners of the Parent | 0.1    | 0.1    | 0.4    | 0.2              | 0.2              | (0.1)      | Staff Numbers | 178    |
| Kajima Mechatro Engineering Co., Ltd.   | Const. Contract Awards                             | 2.8    | 5.0    | 8.2    | 10.5             | 9.0              | 0.7        | Total Assets  | 7.7    |
|   | Revenues   | 4.5    | 5.2    | 10.5   | 11.2             | 11.2             | 0.6        |               |        |
| Manufacturing of Construction Machinery | Operating Income                                   | (0.0)  | (0.0)  | 0.0    | 0.0              | 0.0              | (0.0)      | Capital       | 400mil |
|   | Ordinary Income                                    | (0.0)  | (0.0)  | 0.0    | 0.0              | 0.0              | (0.0)      | ı             |        |
| (Kajima's ownership: 100%)              | Net Income Attributable to<br>Owners of the Parent | (0.0)  | (0.0)  | 0.0    | 0.0              | 0.0              | (0.0)      | Staff Numbers | 192    |
| Clima-Teq Co., Ltd.                     | Const. Contract Awards                             | 10.6   | 10.2   | 24.6   | 23.0             | 22.0             | (2.6)      | Total Assets  | 11.4   |
|   | Revenues   | 8.7    | 8.7    | 18.4   | 22.0             | 22.0             | 3.5        |               |        |
| MEP Work                                | Operating Income                                   | 0.0    | 0.2    | 0.4    | 0.4              | 0.5              | 0.0        | Capital       | 300mil |
|   | Ordinary Income                                    | 0.0    | 0.2    | 0.4    | 0.4              | 0.5              | 0.0        |               |        |
| (Kajima's ownership: 100%)              | Net Income Attributable to<br>Owners of the Parent | 0.0    | 0.1    | 0.3    | 0.2              | 0.3              | 0.0        | Staff Numbers | 380    |
| 3 Other Consolidated Subsidiaries       | Const. Contract Awards                             |        | -      | -      | -                | -                | -          | Total Assets  | 31.9   |
|   | Revenues   | 5.0    | 4.9    | 10.1   | 9.5              | 10.0             | (0.0)      |               |        |
|   | Operating Income                                   | 0.8    | 0.6    | 1.4    | 0.8              | 1.1              | (0.3)      | Capital       | 250mil |
|   | Ordinary Income                                    | 0.7    | 0.6    | 1.4    | 0.7              | 1.0              | (0.3)      |               |        |
| (Kajima's ownership: 100%)              | Net Income Attributable to<br>Owners of the Parent | 0.4    | 1.4    | 0.8    | 1.3              | 1.8              | 1.0        | Staff Numbers | 301    |

### 3-2 Overseas

|   | ı  |         |         |         |                  |                  |            | Т             | JPY bil      |
|---|--|---------|---------|---------|------------------|------------------|------------|---------------|--------------|
|   |  |         | Half    |         | Full-            | Year             |            |               | 00.0040      |
|   |  | FY2017  | FY2018  | FY2017  |                  | FY2018           |            | As of Jun     | 30, 2018     |
|   |  | Result  | Result  | Result  | Initial Forecast | Updated Forecast | YoY Change |               |              |
| Kajima U.S.A. ("KUSA")                                  | Const. Contract Awards                             | 52.0    | 95.3    | 129.2   | 200.0            | 215.4            | 86.1       | Total Assets  | 152.4        |
|   | Revenues   | 89.2    | 102.5   | 177.9   | 220.3            | 218.1            | 40.1       |               |              |
| Construction / Real Estate Development in North America | Operating Income                                   | 0.8     | 1.0     | (0.5)   | 1.6              | 0.6              | 1.2        | Capital       | US\$5mil     |
|   | Ordinary Income                                    | 1.2     | 3.0     | 4.7     | 4.8              | 3.5              | (1.2)      |               |              |
| (Kajima's ownership: 100%)                              | Net Income Attributable to<br>Owners of the Parent | 0.7     | 1.9     | 3.5     | 3.5              | 2.1              | (1.3)      | Staff Numbers | 1,203        |
| Exchange rates:   | US\$=  | ¥112.00 | ¥110.54 | ¥113.00 | ¥113.00          | ¥113.57          |            |               |              |
|   | Const. Contract Awards                             | 41.7    | 25.0    | 113.8   | 88.8             | 82.7             | (31.0)     | Total Assets  | 175.0        |
|   | Revenues   | 48.4    | 41.6    | 107.0   | 103.5            | 99.2             | (7.7)      |               |              |
| Construction / Real Estate Development in Asia          | Operating Income                                   | 2.6     | 2.9     | 5.7     | 6.2              | 6.4              | 0.7        | Capital       | S\$430mil    |
|   | Ordinary Income                                    | 3.4     | 3.8     | 7.4     | 6.9              | 7.8              | 0.4        |               |              |
| (Kajima's ownership: 100%)                              | Net Income Attributable to<br>Owners of the Parent | 2.3     | 2.8     | 5.2     | 4.6              | 5.5              | 0.3        | Staff Numbers | 2,662        |
| Exchange rates:   | S\$=   | ¥81.24  | ¥80.79  | ¥84.49  | ¥84.49           | ¥83.01           |            |               |              |
| Kajima Europe ("KE")                                    | Const. Contract Awards                             | 14.9    | 24.1    | 26.1    | 27.6             | 33.4             | 7.3        | Total Assets  | 41.0         |
|   | Revenues   | 9.1     | 16.9    | 21.6    | 29.1             | 35.0             | 13.4       |               |              |
| Construction / Real Estate Development in Europe        | Operating Income                                   | (0.1)   | 0.1     | 0.0     | (0.5)            | (0.0)            | (0.1)      | Capital       | £81mil(KEL)  |
|   | Ordinary Income                                    | 0.2     | 0.6     | 1.2     | 0.7              | 1.0              | (0.1)      | €             | 286mil(KEBV) |
| (Kajima's ownership: 100%)                              | Net Income Attributable to<br>Owners of the Parent | 0.1     | 0.5     | 1.0     | 0.7              | 0.8              | (0.2)      | Staff Numbers | 319          |
| Exchange rates:   | £ =  | ¥145.79 | ¥144.59 | ¥151.95 | ¥151.95          | ¥148.53          |            |               |              |
| Kajima Australia ("KA")                                 | Const. Contract Awards                             | 40.4    | 73.5    | 116.4   | 150.3            | 118.8            | 2.3        | Total Assets  | 41.8         |
|   | Revenues   | 45.0    | 56.0    | 115.7   | 153.2            | 110.6            | (5.0)      |               |              |
| Construction / Real Estate Development in Australia     | Operating Income                                   | (1.0)   | (0.2)   | (2.9)   | 0.2              | (0.3)            | 2.6        | Capital       | A\$144mil    |
| and Other Regions                                       | Ordinary Income                                    | (1.0)   | 0.0     | (2.9)   | 0.4              | 0.1              | 3.0        |               |              |
| (Kajima's ownership: 100%)                              | Net Income Attributable to<br>Owners of the Parent | (0.6)   | 0.3     | (2.1)   | 0.1              | 0.3              | 2.5        | Staff Numbers | 1,345        |
| Exchange rates:   | A\$=   | ¥86.18  | ¥81.16  | ¥88.17  | ¥88.17           | ¥81.83           |            |               |              |
| Chung-Lu Construction Co., Ltd.                         | Const. Contract Awards                             | 3.7     | 25.6    | 12.0    | 26.5             | 32.6             | 20.5       | Total Assets  | 12.9         |
|   | Revenues   | 5.7     | 5.4     | 14.8    | 20.7             | 20.2             | 5.3        |               |              |
| Construction / Real Estate Development in Taiwan        | Operating Income                                   | 0.1     | 0.1     | 0.3     | 0.3              | 0.2              | (0.0)      | Capital       | NT\$800mil   |
|   | Ordinary Income                                    | 0.1     | 0.1     | 0.3     | 0.3              | 0.4              | 0.0        |               |              |
| (Kajima's ownership: 100%)                              | Net Income Attributable to<br>Owners of the Parent | 0.0     | 0.1     | 0.2     | 0.2              | 0.3              | 0.0        | Staff Numbers | 226          |

¥3.6146

¥3.7890

¥3.7890

¥3.7162

¥3.6827

NT\$=

Exchange rates:

### 4. SUPPLEMENTARY INFORMATION

### Performance by Management Approach Segment

|     | <b>D</b> \/ | 1. |
|-----|-------------|----|
| , J | PY.         | n  |

| renormance by management Approach Degment |  |  |  |   |   |  |  |  |
|---|--|--|--|---|---|--|--|--|
| 1st                                       | Half   |  | Full-  | Year  |   |  |  |  |
| FY2017                                    | 17 FY2018 FY2017 FY201   |  | FY2018   | _   |   |  |  |  |
| Result                                    | Result   | Result   | Initial Forecast   | Updated Forecast  | YoY Change  |  |  |  |
|   |  |  |  |   |   |  |  |  |
| 153.0                                     | 131.8  | 366.5  | 312.0  | 300.0   | (66.5)  |  |  |  |
| 32.1                                      | 11.8   | 57.4   | 26.5   | 26.0  | (31.3)  |  |  |  |
| n   |  |  |  |   |   |  |  |  |
| 351.9                                     | 414.3  | 752.6  | 900.0  | 900.0   | 147.3   |  |  |  |
| 34.1                                      | 36.5   | 70.9   | 56.7   | 69.2  | (1.6)   |  |  |  |
| er  |  |  |  |   |   |  |  |  |
| 18.3                                      | 24.0   | 45.9   | 38.0   | 50.0  | 4.0   |  |  |  |
| 1.9                                       | 3.4  | 6.8  | 4.6  | 4.6   | (2.1)   |  |  |  |
| es and Affilia                            | tes  |  |  |   |   |  |  |  |
| 164.2                                     | 171.5  | 363.9  | 383.9  | 384.7   | 20.8  |  |  |  |
| 5.5                                       | 5.7  | 16.2   | 14.1   | 14.7  | (1.5)   |  |  |  |
| es and Affilia                            | tes  |  |  |   |   |  |  |  |
| 197.7                                     | 222.7  | 437.1  | 527.0  | 483.2   | 46.1  |  |  |  |
| 1.9                                       | 3.2  | 1.6  | 7.8  | 6.9   | 5.3   |  |  |  |
|   |  |  |  |   |   |  |  |  |
| (62.4)                                    | (66.8)   | (135.6)  | (161.0)  | (158.0)   | (22.4)  |  |  |  |
| 1.0                                       | (0.3)  | 5.1  | (2.0)  | (1.7)   | (6.9)   |  |  |  |
|   |  |  |  |   |   |  |  |  |
| 822.7                                     | 897.7  | 1,830.6  | 2,000.0  | 1,960.0   | 129.3   |  |  |  |
| 76.8                                      | 60.6   | 158.3  | 108.0  | 120.0   | (38.3)  |  |  |  |
|   | FY2017 Result  153.0 32.1 n 351.9 34.1 er 18.3 1.9 es and Affilia 164.2 5.5 es and Affilia 197.7 1.9  (62.4) 1.0 | Result Result  153.0 131.8 32.1 11.8  n 351.9 414.3 34.1 36.5 er | FY2017         FY2018         FY2017           Result         Result         Result           153.0         131.8         366.5           32.1         11.8         57.4           n         351.9         414.3         752.6           34.1         36.5         70.9           er         18.3         24.0         45.9           1.9         3.4         6.8           es and Affiliates         164.2         171.5         363.9           5.5         5.7         16.2           es and Affiliates         197.7         222.7         437.1           1.9         3.2         1.6           (62.4)         (66.8)         (135.6)           1.0         (0.3)         5.1           822.7         897.7         1,830.6 | FY2017         FY2018         FY2017         Result         Initial Forecast           153.0         131.8         366.5         312.0           32.1         11.8         57.4         26.5           1         351.9         414.3         752.6         900.0           34.1         36.5         70.9         56.7           er         18.3         24.0         45.9         38.0           1.9         3.4         6.8         4.6           es and Affiliates         164.2         171.5         363.9         383.9           5.5         5.7         16.2         14.1           es and Affiliates         197.7         222.7         437.1         527.0           1.9         3.2         1.6         7.8           (62.4)         (66.8)         (135.6)         (161.0)           1.0         (0.3)         5.1         (2.0)           822.7         897.7         1,830.6         2,000.0 | FY2017 Result         FY2018 Result         FY2017 Result         FY2018 Initial Forecast         FY2018 Updated Forecast           153.0         131.8         366.5         312.0         300.0           32.1         11.8         57.4         26.5         26.0           10         351.9         414.3         752.6         900.0         900.0           34.1         36.5         70.9         56.7         69.2           er         18.3         24.0         45.9         38.0         50.0           1.9         3.4         6.8         4.6         4.6           es and Affiliates         164.2         171.5         363.9         383.9         384.7           5.5         5.7         16.2         14.1         14.7           es and Affiliates         197.7         222.7         437.1         527.0         483.2           1.9         3.2         1.6         7.8         6.9           (62.4)         (66.8)         (135.6)         (161.0)         (158.0)           1.0         (0.3)         5.1         (2.0)         (1.7)           822.7         897.7         1,830.6         2,000.0         1,960.0 |  |  |  |

#### **Overseas Revenues**

JPY bil

|       | Full-Year |            |                             |       |      |  |  |
|-------|-----------|------------|-----------------------------|-------|------|--|--|
|       | FY2       | 017        | FY2018                      |       |      |  |  |
|       | Result    | Proportion | Forecast Proportion YoY Cha |       |      |  |  |
| Total | 461.4     | 25.2%      | 480.0                       | 24.5% | 18.5 |  |  |

#### **Staff Numbers**

NO.

| As of                     | Mar 31, 2018 | Sep 30 | ), 2018 |
|---------------------------|--------------|--------|---------|
|                           | Result       | Result | Change  |
| Kajima Corp               | 7,686        | 7,866  | 180     |
| Consolidated Subsidiaries | 10,044       | 10,608 | 564     |
| - Japan                   | 4,674        | 4,853  | 179     |
| - Overseas                | 5,370        | 5,755  | 385     |
| Total                     | 17,730       | 18,474 | 744     |

### 4. SUPPLEMENTARY INFORMATION

#### **Inventories - Development Projects in Progress**

JPY bil

| As of        | Mar 31, 2018 | Sep 30 | ), 2018 |
|--------------|--------------|--------|---------|
|              | Result       | Result | Change  |
| Consolidated | 35.8         | 46.9   | 11.0    |
| Kajima Corp  | 23.2         | 30.3   | 7.1     |
| Subsidiaries | 12.6         | 16.5   | 3.9     |

#### **Inventories - Real Estate for Sale**

JPY bil

| As of        | Mar 31, 2018 | Sep 30, 2018 |        |
|--------------|--------------|--------------|--------|
|              | Result       | Result       | Change |
| Consolidated | 71.2         | 72.2         | 1.0    |
| Kajima Corp  | 32.1         | 34.9         | 2.7    |
| Subsidiaries | 39.0         | 37.3         | (1.7)  |

JPY bil

#### **Provision for Loss on Construction Projects in Progress**

| As of        | Mar 31, 2018 | Sep 30, 2018        |       |  |
|--------------|--------------|---------------------|-------|--|
|              | Result       | Result Result Chang |       |  |
| Consolidated | (14.7)       | (13.8)              | 0.9   |  |
| Kajima Corp  | (14.7)       | (13.7)              | 1.0   |  |
| Subsidiaries | (0.0)        | (0.1)               | (0.0) |  |

#### **Interest-bearing Debt**

JPY bil

| As of        | Mar 31, 2018 | Sep 30, 2018 |        |                  | Mar 31, 2019     | _      |
|--------------|--------------|--------------|--------|------------------|------------------|--------|
|              | Result       | Result       | Change | Initial Forecast | Updated Forecast | Change |
| Consolidated | 344.8        | 275.8        | (68.9) | 340.0            | 340.0            | (4.8)  |
| Kajima Corp  | 262.8        | 181.8        | (81.0) | 200.0            | 200.0            | (62.8) |
| Subsidiaries | 82.0         | 94.0         | 12.0   | 140.0            | 140.0            | 57.9   |
| D/E D-+:-    | 0.50         | 0.00         |        |                  |                  |        |

D/E Ratio 0.52 0.39

#### Cash Flows

JPY bil

|  | 1st    | Half   |        | Full-Year        |                  |  |
|--|--------|--------|--------|------------------|------------------|--|
|  | FY2017 | FY2018 | FY2017 | FY2              | 2018             |  |
|  | Result | Result | Result | Initial Forecast | Updated Forecast |  |
| Operating                                      | 102.1  | 73.1   | 120.4  | 20.0             | 20.0             |  |
| Investing                                      | (5.2)  | 4.8    | (47.3) | (80.0)           | (70.0)           |  |
| Financing                                      | (99.7) | (83.6) | (53.0) | (30.0)           | (30.0)           |  |
| Cash and Cash<br>Equivalents, end of<br>Period | 363.9  | 380.1  | 389.3  | -                | -                |  |

Other Data JPY bil

|  | 1st    | Half   | Full-Year |                  |                  |            |  |
|--|--------|--------|-----------|------------------|------------------|------------|--|
|  | FY2017 | FY2018 | FY2017    | FY2018           |                  |            |  |
|  | Result | Result | Result    | Initial Forecast | Updated Forecast | YoY Change |  |
| R&D                                      | 4.0    | 5.3    | 10.3      | 12.0             | 14.3             | 3.9        |  |
| - Kajima Corp                            | 3.7    | 5.2    | 9.5       | 11.3             | 13.6             | 4.0        |  |
| Capital Expenditure <sup>1</sup>         | 7.2    | 8.1    | 16.1      | 33.0             | 31.0             | 14.8       |  |
| - Kajima Corp                            | 1.9    | 1.7    | 5.0       | 7.3              | 6.8              | 1.8        |  |
| Depreciation / Amortization <sup>1</sup> | 9.3    | 9.2    | 19.3      | 18.5             | 19.0             | (0.3)      |  |
| - Kajima Corp                            | 3.9    | 3.6    | 7.9       | 7.6              | 7.5              | (0.4)      |  |

The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.

Tables & Graphs of the Selected Financial Data

### Consolidated Basis JPY bil

|   | FY2013    | FY2014   | FY2014    | FY2015   | FY2015    | FY2016   | FY2016    | FY2017   | FY2017    | FY2018   | FY2018    |
|---|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
|   | Full-Year | 1st Half | Full-Year |
|   | Result    | Result   | Forecast  |
| Construction Contract Awards                    | 1,573.5   | 613.6    | 1,474.8   | 852.4    | 1,795.8   | 968.9    | 1,728.3   | 759.3    | 1,685.9   | 752.0    | 1,780.0   |
| Revenues  | 1,521.1   | 748.7    | 1,693.6   | 783.6    | 1,742.7   | 813.2    | 1,821.8   | 822.7    | 1,830.6   | 897.7    | 1,960.0   |
| Operating Income                                | 23.0      | 3.3      | 12.6      | 32.1     | 111.0     | 73.7     | 155.3     | 76.8     | 158.3     | 60.6     | 120.0     |
| Ordinary Income                                 | 27.0      | 7.1      | 21.3      | 36.7     | 113.3     | 76.4     | 163.4     | 84.3     | 179.7     | 72.1     | 134.0     |
| Net Income Attributable to Owners of the Parent | 20.7      | 7.1      | 15.1      | 22.9     | 72.3      | 50.9     | 104.8     | 64.3     | 126.7     | 54.5     | 97.0      |
| Basic Net Income per Share                      | ¥19.98    | ¥6.89    | ¥14.58    | ¥22.08   | ¥69.66    | ¥49.04   | ¥101.01   | ¥62.02   | ¥122.14   | ¥52.53   | ¥93.46    |
| ROE   | 6.0%      | -        | 3.8%      | -        | 16.0%     | -        | 20.6%     | -        | 20.9%     | -        | -         |
| Operating Income Margin                         | 1.5%      | 0.4%     | 0.7%      | 4.1%     | 6.4%      | 9.1%     | 8.5%      | 9.3%     | 8.7%      | 6.8%     | 6.1%      |
| Total Assets                                    | 1,789.4   | 1,698.0  | 1,839.2   | 1,794.2  | 1,886.7   | 1,772.2  | 1,992.8   | 1,916.8  | 2,051.2   | 1,975.5  | -         |
| Owners' Equity                                  | 368.2     | 383.8    | 434.9     | 438.3    | 471.2     | 474.7    | 548.5     | 604.6    | 666.0     | 716.3    | -         |
| Total Equity                                    | 364.1     | 379.3    | 436.9     | 440.5    | 474.0     | 477.9    | 552.5     | 608.3    | 669.7     | 719.7    | -         |
| Owners' Equity Ratio                            | 20.6%     | 22.6%    | 23.6%     | 24.4%    | 25.0%     | 26.8%    | 27.5%     | 31.5%    | 32.5%     | 36.3%    | -         |
| Owners' Equity per Share                        | ¥354.62   | ¥369.67  | ¥418.86   | ¥422.20  | ¥453.93   | ¥457.34  | ¥528.46   | ¥582.57  | ¥641.69   | ¥690.22  | -         |
| Interest-bearing Debt                           | 444.7     | 380.3    | 385.0     | 380.3    | 378.5     | 307.4    | 372.9     | 286.1    | 344.8     | 275.8    | 340.0     |
| D/E Ratio                                       | 1.21      | 0.99     | 0.89      | 0.87     | 0.80      | 0.65     | 0.68      | 0.47     | 0.52      | 0.39     | -         |
| Cash Dividends per Share                        | ¥5.0      | ¥2.5     | ¥5.0      | ¥3.0     | ¥12.0     | ¥7.0     | ¥20.0     | ¥10.0    | ¥24.0     | ¥12.0    | ¥24.0     |
| Cash Flows - Operating Activities               | 32.9      | 8.6      | 59.2      | 5.5      | 36.3      | 77.3     | 187.5     | 102.1    | 120.4     | 73.1     | 20.0      |
| Cash Flows - Investing Activities               | 17.3      | 9.2      | 8.3       | (17.3)   | (27.8)    | (16.7)   | (31.9)    | (5.2)    | (47.3)    | 4.8      | (70.0)    |
| Cash Flows - Financing Activities               | (17.1)    | (66.3)   | (70.7)    | (8.8)    | (13.1)    | (72.9)   | (20.5)    | (99.7)   | (53.0)    | (83.6)   | (30.0)    |
| Staff Numbers                                   | 15,391    | 15,511   | 15,383    | 15,836   | 15,810    | 16,499   | 16,422    | 17,575   | 17,730    | 18,474   | -         |
| 41 · ) / = 0                                    |           |          |           |          |           |          |           |          |           |          |           |

<sup>(</sup>Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018. For comparison purposes, the figures of FY2018 do not reflect the outcome of the consolidation of shares.

<sup>2.</sup> From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the consolidated and nonconsolidated figures for FY2017 were reclassified to reflect this change.

Tables & Graphs of the Selected Financial Data - continued

Nonconsolidated Basis

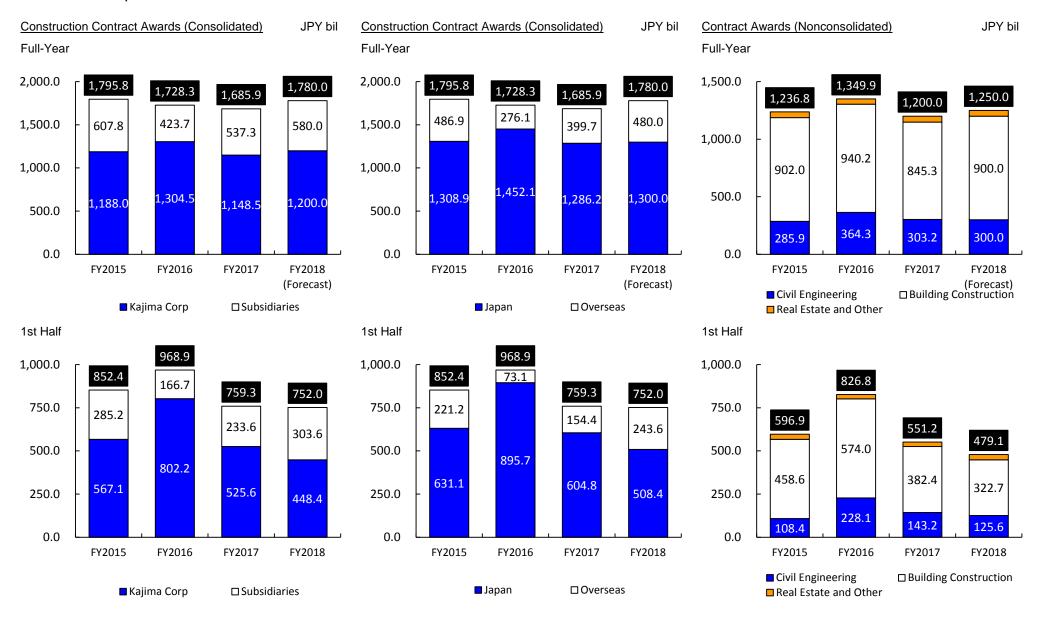
JPY bil

|           |   |   |   |  |   |   |  |   |   | 01 1 511  |
|-----------|---|---|---|--|---|---|--|---|---|---|
| FY2013    | FY2014  | FY2014  | FY2015  | FY2015   | FY2016  | FY2016  | FY2017   | FY2017  | FY2018  | FY2018  |
| Full-Year | 1st Half  | Full-Year   | 1st Half  | Full-Year  | 1st Half  | Full-Year   | 1st Half   | Full-Year   | 1st Half  | Full-Year   |
| Result    | Result  | Result  | Result  | Result   | Result  | Result  | Result   | Result  | Result  | Forecast  |
| 1,264.6   | 493.5   | 1,193.8   | 596.9   | 1,236.8  | 826.8   | 1,349.9   | 551.2  | 1,200.0   | 479.1   | 1,250.0   |
| 1,211.0   | 457.1   | 1,082.4   | 567.1   | 1,188.0  | 802.2   | 1,304.5   | 525.6  | 1,148.5   | 448.4   | 1,200.0   |
| 1,046.0   | 523.3   | 1,141.0   | 530.2   | 1,166.1  | 550.6   | 1,203.8   | 523.2  | 1,165.1   | 570.3   | 1,250.0   |
| 5.1       | (5.6)   | (18.0)  | 20.8  | 86.9   | 63.1  | 124.4   | 68.3   | 135.1   | 51.9  | 100.0   |
| 9.5       | 3.8   | 1.6   | 21.3  | 81.6   | 66.8  | 128.5   | 76.3   | 146.2   | 63.5  | 112.0   |
| 5.0       | 7.4   | 8.0   | 11.8  | 39.0   | 44.9  | 81.7  | 55.4   | 100.3   | 48.6  | 82.0  |
| ¥4.83     | ¥7.20   | ¥7.73   | ¥11.36  | ¥37.52   | ¥43.26  | ¥78.60  | ¥53.31   | ¥96.48  | ¥46.75  | ¥78.87  |
| 1,422.9   | 1,341.8   | 1,413.8   | 1,354.5   | 1,436.4  | 1,365.9   | 1,529.6   | 1,435.2  | 1,535.1   | 1,456.3   | -   |
| 254.0     | 274.0   | 297.8   | 289.1   | 308.7  | 329.1   | 370.4   | 425.2  | 465.5   | 517.2   | -   |
| 254.0     | 274.0   | 297.8   | 289.1   | 308.7  | 329.1   | 370.4   | 425.2  | 465.5   | 517.2   | -   |
| 17.9%     | 20.4%   | 21.1%   | 21.3%   | 21.5%  | 24.1%   | 24.2%   | 29.6%  | 30.3%   | 35.5%   | -   |
| ¥244.29   | ¥263.50   | ¥286.45   | ¥278.07   | ¥296.91  | ¥316.54   | ¥356.30   | ¥408.95  | ¥447.80   | ¥497.51   | -   |
| 374.6     | 314.8   | 305.9   | 288.2   | 295.3  | 225.3   | 287.6   | 203.3  | 262.8   | 181.8   | 200.0   |
| 5.5%      | 3.5%  | 2.7%  | 8.4%  | 11.8%  | 16.0%   | 14.8%   | 18.1%  | 16.5%   | 14.0%   | 12.7%   |
| 5.4%      | 3.2%  | 0.8%  | 8.4%  | 11.9%  | 16.0%   | 14.7%   | 18.1%  | 16.4%   | 13.7%   | 12.7%   |
| 17.2%     | 12.3%   | (0.1%)  | 12.6%   | 14.6%  | 19.0%   | 18.2%   | 27.0%  | 21.2%   | 16.4%   | 15.7%   |
| 0.3%      | (0.4%)  | 1.1%  | 6.7%  | 10.8%  | 15.0%   | 13.4%   | 14.3%  | 14.0%   | 12.9%   | 11.7%   |
| 6.8%      | 12.3%   | 27.7%   | 9.0%  | 9.2%   | 16.9%   | 16.8%   | 16.7%  | 19.6%   | 19.2%   | 14.0%   |
| 7,657     | 7,691   | 7,546   | 7,654   | 7,527  | 7,725   | 7,611   | 7,783  | 7,686   | 7,866   |   |
|           | Full-Year Result  1,264.6 1,211.0 1,046.0 5.1 9.5 5.0 ¥4.83  1,422.9 254.0 254.0 17.9% ¥244.29 374.6  5.5% 5.4% 17.2% 0.3% 6.8% | Full-Year         1st Half           Result         Result           1,264.6         493.5           1,211.0         457.1           1,046.0         523.3           5.1         (5.6)           9.5         3.8           5.0         7.4           ¥4.83         ¥7.20           1,422.9         1,341.8           254.0         274.0           254.0         274.0           17.9%         20.4%           ¥244.29         ¥263.50           374.6         314.8           5.5%         3.5%           5.4%         3.2%           17.2%         12.3%           0.3%         (0.4%)           6.8%         12.3% | Full-Year         1st Half         Full-Year           Result         Result         Result           1,264.6         493.5         1,193.8           1,211.0         457.1         1,082.4           1,046.0         523.3         1,141.0           5.1         (5.6)         (18.0)           9.5         3.8         1.6           5.0         7.4         8.0           ¥4.83         ¥7.20         ¥7.73           1,422.9         1,341.8         1,413.8           254.0         274.0         297.8           254.0         274.0         297.8           17.9%         20.4%         21.1%           ¥244.29         ¥263.50         ¥286.45           374.6         314.8         305.9           5.5%         3.5%         2.7%           5.4%         3.2%         0.8%           17.2%         12.3%         (0.1%)           0.3%         (0.4%)         1.1%           6.8%         12.3%         27.7% | Full-Year Result         1st Half Result         Full-Year Result         1st Half Result           1,264.6         493.5         1,193.8         596.9           1,211.0         457.1         1,082.4         567.1           1,046.0         523.3         1,141.0         530.2           5.1         (5.6)         (18.0)         20.8           9.5         3.8         1.6         21.3           5.0         7.4         8.0         11.8           ¥4.83         ¥7.20         ¥7.73         ¥11.36           1,422.9         1,341.8         1,413.8         1,354.5           254.0         274.0         297.8         289.1           17.9%         20.4%         21.1%         21.3%           ¥244.29         ¥263.50         ¥286.45         ¥278.07           374.6         314.8         305.9         288.2           5.5%         3.5%         2.7%         8.4%           5.4%         3.2%         0.8%         8.4%           17.2%         12.3%         (0.1%)         12.6%           0.3%         (0.4%)         1.1%         6.7%           6.8%         12.3%         27.7%         9.0% </td <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result           1,264.6         493.5         1,193.8         596.9         1,236.8           1,211.0         457.1         1,082.4         567.1         1,188.0           1,046.0         523.3         1,141.0         530.2         1,166.1           5.1         (5.6)         (18.0)         20.8         86.9           9.5         3.8         1.6         21.3         81.6           5.0         7.4         8.0         11.8         39.0           ¥4.83         ¥7.20         ¥7.73         ¥11.36         ¥37.52           1,422.9         1,341.8         1,413.8         1,354.5         1,436.4           254.0         274.0         297.8         289.1         308.7           254.0         274.0         297.8         289.1         308.7           17.9%         20.4%         21.1%         21.3%         21.5%           ¥244.29         ¥263.50         ¥286.45         ¥278.07         ¥296.91           374.6         314.8         305.9         288.2         295.3           5.5%         3.5%         2.7%         8.4%<td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result           1,264.6         493.5         1,193.8         596.9         1,236.8         826.8           1,211.0         457.1         1,082.4         567.1         1,188.0         802.2           1,046.0         523.3         1,141.0         530.2         1,166.1         550.6           5.1         (5.6)         (18.0)         20.8         86.9         63.1           9.5         3.8         1.6         21.3         81.6         66.8           5.0         7.4         8.0         11.8         39.0         44.9           ¥4.83         ¥7.20         ¥7.73         ¥11.36         ¥37.52         ¥43.26           1,422.9         1,341.8         1,413.8         1,354.5         1,436.4         1,365.9           254.0         274.0         297.8         289.1         308.7         329.1           17.9%         20.4%         21.1%         21.3%         21.5%         24.1%           ¥244.29         ¥263.50         ¥286.45         ¥278.07         ¥296.91         ¥316.54           374.6         314.8         305.9<!--</td--><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result<td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td></td></td></td> | Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result           1,264.6         493.5         1,193.8         596.9         1,236.8           1,211.0         457.1         1,082.4         567.1         1,188.0           1,046.0         523.3         1,141.0         530.2         1,166.1           5.1         (5.6)         (18.0)         20.8         86.9           9.5         3.8         1.6         21.3         81.6           5.0         7.4         8.0         11.8         39.0           ¥4.83         ¥7.20         ¥7.73         ¥11.36         ¥37.52           1,422.9         1,341.8         1,413.8         1,354.5         1,436.4           254.0         274.0         297.8         289.1         308.7           254.0         274.0         297.8         289.1         308.7           17.9%         20.4%         21.1%         21.3%         21.5%           ¥244.29         ¥263.50         ¥286.45         ¥278.07         ¥296.91           374.6         314.8         305.9         288.2         295.3           5.5%         3.5%         2.7%         8.4% <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result           1,264.6         493.5         1,193.8         596.9         1,236.8         826.8           1,211.0         457.1         1,082.4         567.1         1,188.0         802.2           1,046.0         523.3         1,141.0         530.2         1,166.1         550.6           5.1         (5.6)         (18.0)         20.8         86.9         63.1           9.5         3.8         1.6         21.3         81.6         66.8           5.0         7.4         8.0         11.8         39.0         44.9           ¥4.83         ¥7.20         ¥7.73         ¥11.36         ¥37.52         ¥43.26           1,422.9         1,341.8         1,413.8         1,354.5         1,436.4         1,365.9           254.0         274.0         297.8         289.1         308.7         329.1           17.9%         20.4%         21.1%         21.3%         21.5%         24.1%           ¥244.29         ¥263.50         ¥286.45         ¥278.07         ¥296.91         ¥316.54           374.6         314.8         305.9<!--</td--><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result<td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td></td></td> | Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result           1,264.6         493.5         1,193.8         596.9         1,236.8         826.8           1,211.0         457.1         1,082.4         567.1         1,188.0         802.2           1,046.0         523.3         1,141.0         530.2         1,166.1         550.6           5.1         (5.6)         (18.0)         20.8         86.9         63.1           9.5         3.8         1.6         21.3         81.6         66.8           5.0         7.4         8.0         11.8         39.0         44.9           ¥4.83         ¥7.20         ¥7.73         ¥11.36         ¥37.52         ¥43.26           1,422.9         1,341.8         1,413.8         1,354.5         1,436.4         1,365.9           254.0         274.0         297.8         289.1         308.7         329.1           17.9%         20.4%         21.1%         21.3%         21.5%         24.1%           ¥244.29         ¥263.50         ¥286.45         ¥278.07         ¥296.91         ¥316.54           374.6         314.8         305.9 </td <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result<td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result</td><td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td></td> | Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td> <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result</td> <td>Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Result</td> | Full-Year Result         1st Half Result         Result | Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         1st Half Result         Full-Year Result         Result | Full-Year Result         1st Half Result         Result |

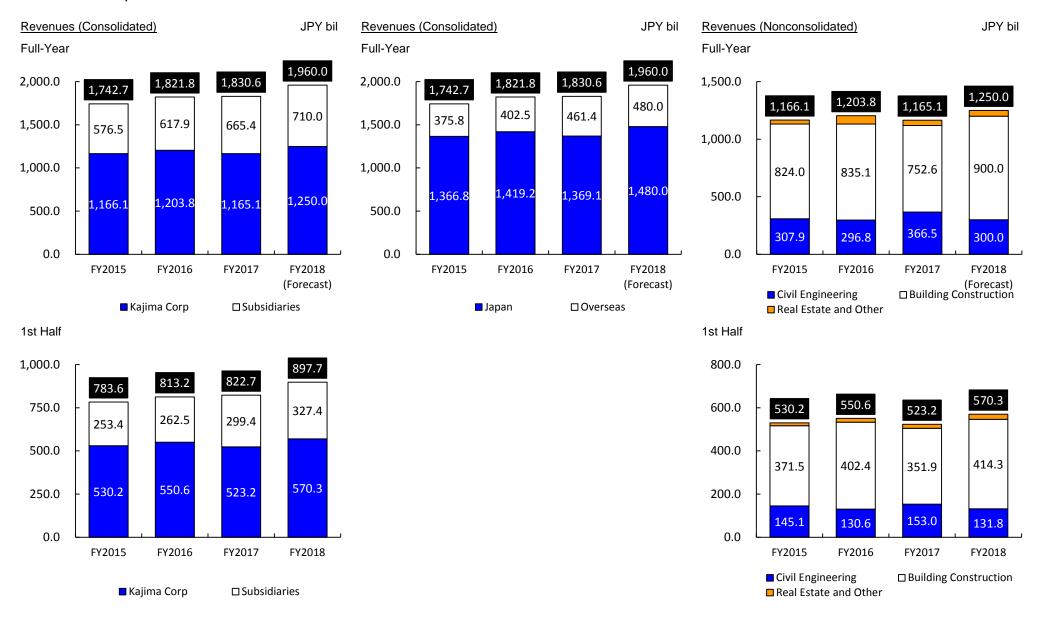
<sup>(</sup>Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018. For comparison purposes, the figures of FY2018 do not reflect the outcome of the consolidation of shares.

<sup>2.</sup> From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the consolidated and nonconsolidated figures for FY2017 were reclassified to reflect this change.

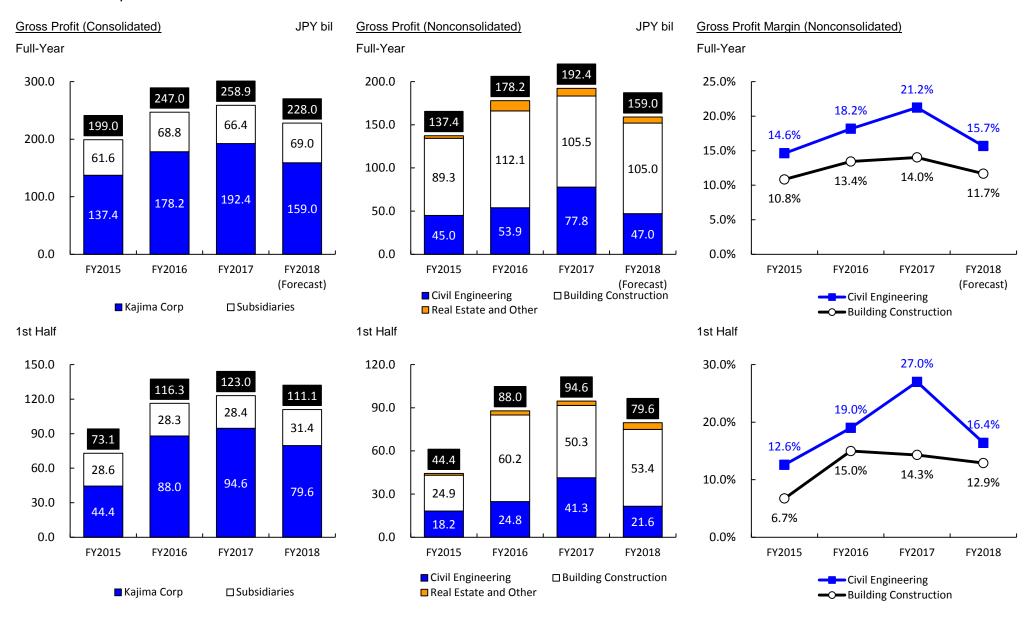
Tables & Graphs of the Selected Financial Data - continued



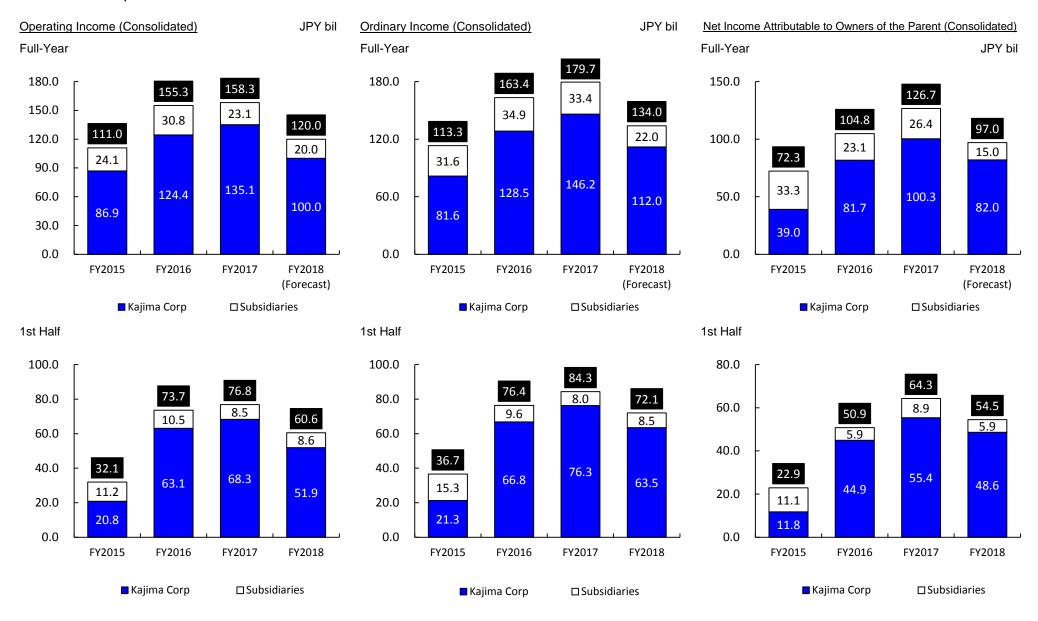
Tables & Graphs of the Selected Financial Data - continued



Tables & Graphs of the Selected Financial Data - continued



Tables & Graphs of the Selected Financial Data - continued



### **Quarterly Data**

### Nonconsolidated Basis

|                         | FY2018 |        |       |        |
|-------------------------|--------|--------|-------|--------|
|                         | 1st Q  | uarter | 2nd Q | uarter |
|                         | Re     | sult   | Re    | sult   |
| Revenues                |        | 268.6  |       | 301.7  |
| Construction            |        | 251.2  |       | 295.0  |
| (Civil Engineering)     |        | 63.5   |       | 68.3   |
| (Building Construction) |        | 187.6  |       | 226.7  |
| Real Estate and Other   |        | 17.4   |       | 6.6    |
| Gross Profit            | 40.5   | 15.1%  | 39.1  | 13.0%  |
| Construction            | 37.3   | 14.9%  | 37.6  | 12.8%  |
| (Civil Engineering)     | 13.7   | 21.7%  | 7.8   | 11.5%  |
| (Building Construction) | 23.6   | 12.6%  | 29.7  | 13.1%  |
| Real Estate and Other   | 3.1    | 18.0%  | 1.4   | 22.3%  |
| SG&A                    |        | (13.3) |       | (14.3) |
| Operating Income        |        | 27.1   |       | 24.8   |
| Contract Awards         |        | 210.1  |       | 269.0  |
| Construction            |        | 189.4  |       | 258.9  |
| (Civil Engineering)     |        | 53.8   |       | 71.8   |
| (Building Construction) |        | 135.6  |       | 187.0  |
| Real Estate and Other   |        | 20.6   |       | 10.0   |

#### **Consolidated Basis**

| Revenues                     |      | 416.9  |      | 480.7  |
|------------------------------|------|--------|------|--------|
| Gross Profit                 | 54.8 | 13.2%  | 56.3 | 11.7%  |
| SG&A                         |      | (24.2) |      | (26.2) |
| Operating Income             |      | 30.5   |      | 30.0   |
| Construction Contract Awards |      | 326.5  |      | 425.5  |

| FY2017     |            |             |  |  |  |  |
|------------|------------|-------------|--|--|--|--|
| 1st Half   | 2nd Half   | Full-Year   |  |  |  |  |
| Result     | Result     | Result      |  |  |  |  |
| 523.2      | 641.9      | 1,165.1     |  |  |  |  |
| 504.9      | 614.3      | 1,119.2     |  |  |  |  |
| 153.0      | 213.5      | 366.5       |  |  |  |  |
| 351.9      | 400.7      | 752.6       |  |  |  |  |
| 18.3       | 27.5       | 45.9        |  |  |  |  |
| 94.6 18.1% | 97.7 15.2% | 192.4 16.5% |  |  |  |  |
| 91.6 18.1% | 91.7 14.9% | 183.4 16.4% |  |  |  |  |
| 41.3 27.0% | 36.5 17.1% | 77.8 21.2%  |  |  |  |  |
| 50.3 14.3% | 55.2 13.8% | 105.5 14.0% |  |  |  |  |
| 3.0 16.7%  | 5.9 21.6%  | 9.0 19.6%   |  |  |  |  |
| (26.3)     | (30.8)     | (57.2)      |  |  |  |  |
| 68.3       | 66.8       | 135.1       |  |  |  |  |
| 551.2      | 648.8      | 1,200.0     |  |  |  |  |
| 525.6      | 622.9      | 1,148.5     |  |  |  |  |
| 143.2      | 160.0      | 303.2       |  |  |  |  |
| 382.4      | 462.9      | 845.3       |  |  |  |  |
| 25.5       | 25.9       | 51.5        |  |  |  |  |

| FY2018         |            |             |  |  |  |  |  |
|----------------|------------|-------------|--|--|--|--|--|
| 4 - 4 1 1 - 14 |            |             |  |  |  |  |  |
| 1st Half       | 2nd Half   | Full-Year   |  |  |  |  |  |
| Result         | Forecast   | Forecast    |  |  |  |  |  |
| 570.3          | 679.6      | 1,250.0     |  |  |  |  |  |
| 546.2          | 653.7      | 1,200.0     |  |  |  |  |  |
| 131.8          | 168.1      | 300.0       |  |  |  |  |  |
| 414.3          | 485.6      | 900.0       |  |  |  |  |  |
| 24.0           | 25.9       | 50.0        |  |  |  |  |  |
| 79.6 14.0%     | 79.3 11.7% | 159.0 12.7% |  |  |  |  |  |
| 75.0 13.7%     | 76.9 11.8% | 152.0 12.7% |  |  |  |  |  |
| 21.6 16.4%     | 25.3 15.1% | 47.0 15.7%  |  |  |  |  |  |
| 53.4 12.9%     | 51.5 10.6% | 105.0 11.7% |  |  |  |  |  |
| 4.6 19.2%      | 2.3 9.2%   | 7.0 14.0%   |  |  |  |  |  |
| (27.6)         | (31.3)     | (59.0)      |  |  |  |  |  |
| 51.9           | 48.0       | 100.0       |  |  |  |  |  |
| 479.1          | 770.8      | 1,250.0     |  |  |  |  |  |
| 448.4          | 751.5      | 1,200.0     |  |  |  |  |  |
| 125.6          | 174.3      | 300.0       |  |  |  |  |  |
| 322.7          | 577.2      | 900.0       |  |  |  |  |  |
| 30.7           | 19.2       | 50.0        |  |  |  |  |  |

|       | 822.7  | 1     | ,007.8 | 1     | ,830.6  |
|-------|--------|-------|--------|-------|---------|
| 123.0 | 15.0%  | 135.8 | 13.5%  | 258.9 | 14.1%   |
|       | (46.2) |       | (54.2) |       | (100.5) |
|       | 76.8   |       | 81.5   |       | 158.3   |
|       | 759.3  |       | 926.6  | 1     | ,685.9  |

|       | 897.7  | 1,062.2     | 1,960.0     |
|-------|--------|-------------|-------------|
| 111.1 | 12.4%  | 116.8 11.0% | 228.0 11.6% |
|       | (50.5) | (57.4)      | (108.0)     |
|       | 60.6   | 59.3        | 120.0       |
|       | 752.0  | 1,027.9     | 1,780.0     |