Information Package for The Financial Results

April 1, 2018 - March 31, 2019

1.	FIN	ANCIAL HIGHLIGHTS		p.1
2.	RE	SULTS (FY2017) AND FORECASTS (FY2018)		
	-1	Contract Awards	•••••	p.2
	-2	Construction Contract Awards - Segmental Analysis	•••••	p.3~5
	-3	Income Statements	•••••	p.6~7
3.	SU	BSIDIARIES AND AFFILIATES UPDATES	•••••	p.8
	-1	Japan	•••••	p.9~10
	-2	Overseas	•••••	p.11
4.	SU	PPLEMENTARY INFORMATION	•••••	p.12~13
Re	efere	nce: Tables & Graphs of the Selected Financial Data	•••••	p.14~17
Re	efere	nce: Quarterly Data		p.18

May 15, 2019

Disclaimer:

While every attempt has been made to ensure the accuracy of information, forecasts contained in this package are based on the judgments made with information available as at May 15, 2019, and are subject to risks and uncertainties that may cause the actual results to vary.



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1. FINANCIAL HIGHLIGHTS



203.1

200.0

95.6

130.0

330.0

298.7

Result	Forecast					JPY bil							
		Full-Year							Full-	Year			
	Consolid	ated (A)	Nonconso	lidated (B)	(A) ·	- (B)	Consolidated (A)		Nonconso	Nonconsolidated (B)		(A) - (B)	
	FY2017	FY2018	FY2017	FY2018	FY2017	FY2018	FY2018	FY2019	FY2018	FY2019	FY2018	FY2019	
	Result	Result	Result	Result	Result	Result	Result	Forecast	Result	Forecast	Result	Forecast	
Revenues	1,830.6	1,974.2	1,165.1	1,280.3	665.4	693.9	1,974.2	2,040.0	1,280.3	1,280.0	693.9	760.0	
Construction	1,645.4	1,776.3	1,119.2	1,229.1	526.1	547.1	1,776.3	1,808.0	1,229.1	1,220.0	547.1	588.0	
Real Estate and Other	185.1	197.9	45.9	51.2	139.2	146.7	197.9	232.0	51.2	60.0	146.7	172.0	
Gross Profit	258.9	251.1	192.4	181.2	66.4	69.8	251.1	231.5	181.2	159.0	69.8	72.5	
	14.1%	12.7%	16.5%	14.2%	10.0%	10.1%	12.7%	11.3%	14.2%	12.4%	10.1%	9.5%	
Construction	223.8	216.4	183.4	173.5	40.4	42.8	216.4	193.0	173.5	151.0	42.8	42.0	
	13.6%	12.2%	16.4%	14.1%	7.7%	7.8%	12.2%	10.7%	14.1%	12.4%	7.8%	7.1%	
Real Estate and Other	35.1	34.7	9.0	7.6	26.0	27.0	34.7	38.5	7.6	8.0	27.0	30.5	
	19.0%	17.6%	19.6%	15.0%	18.7%	18.4%	17.6%	16.6%	15.0%	13.3%	18.4%	17.7%	
SG&A	(100.5)	(108.5)	(57.2)	(60.9)	(43.3)	(47.5)	(108.5)	(113.0)	(60.9)	(63.0)	(47.5)	(50.0)	
Operating Income	158.3	142.6	135.1	120.2	23.1	22.3	142.6	118.5	120.2	96.0	22.3	22.5	
Nonoperating Income	21.3	20.2	11.0	12.2	10.2	8.0	20.2	8.5	12.2	5.0	8.0	3.5	
Ordinary Income	179.7	162.9	146.2	132.5	33.4	30.3	162.9	127.0	132.5	101.0	30.3	26.0	
Extraordinary Income	(2.0)	(5.4)	(4.7)	2.7	2.7	(8.2)	(5.4)	0.5	2.7	0.0	(8.2)	0.5	
Income Taxes	(51.0)	(47.2)	(41.1)	(38.2)	(9.9)	(9.0)	(47.2)	(37.3)	(38.2)	(29.0)	(9.0)	(8.3)	
Net Income	126.5	110.1	100.3	97.0	26.2	13.0	110.1	90.2	97.0	72.0	13.0	18.2	
Net Income Attributable to Owners of the Parent	126.7	109.8	100.3	97.0	26.4	12.7	109.8	90.0	97.0	72.0	12.7	18.0	
Basic Net Income per Share	¥244.29	¥211.67	¥192.96	¥186.74	-	-	¥211.67	¥173.44	¥186.74	¥138.50	-	-	
Construction Contract Awards	1,685.9	2,010.1	1,148.5	1,377.9	537.3	632.2	2,010.1	1,760.0	1,377.9	1,200.0	632.2	560.0	

Total Assets	2,051.2	2,091.1	1,535.1	1,546.9	516.0	544.1
Total Equity	669.7	756.9	465.5	545.4	204.2	211.5
Owners' Equity Ratio	32.5%	36.0%	30.3%	35.3%	-	-
Interest-bearing Debt	344.8	298.7	262.8	203.1	82.0	95.6

(Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

Accordingly, the figures for FY2017 and FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2017.

2. From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the figures for FY2017 were reclassified to reflect this change.

3. The Company resolved matters related to acquisition of its own shares (upper limit of 8 million shares or 10 billion yen), at the Board of Directors' Meeting held on May 15, 2019. However, the figures of FY2019 do not reflect the outcome of the acquisition.

2-1 Contract Awards

Nonconsolidated Basis

		Full-Y	Full-Y	'ear				
	FY2017 FY2018				FY20	FY2019		
	Result	Forecast	Result	YoY Change	Forecast	YoY Change		
Civil Engineering								
Japan	301.4	295.0	304.0	0.9%	295.0	(3.0%)		
Overseas	1.7	5.0	(0.1)	-	5.0	-		
Total	303.2	300.0	303.8	0.2%	300.0	(1.3%)		
Building Construction								
Japan	845.3	900.0	1,074.0	27.1%	900.0	(16.2%)		
Overseas ¹	-	-	-	-	-	-		
Total	845.3	900.0	1,074.0	27.1%	900.0	(16.2%)		
Construction Total								
Japan	1,146.8	1,195.0	1,378.0	20.2%	1,195.0	(13.3%)		
Overseas	1.7	5.0	(0.1)	-	5.0	-		
Total	1,148.5	1,200.0	1,377.9	20.0%	1,200.0	(12.9%)		
Real Estate and Other	51.5	50.0	66.5	29.2%	50.0	(24.8%)		
Grand Total	1,200.0	1,250.0	1,444.4	20.4%	1,250.0	(1.3%)		

¹ The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries and affiliates are not included.

Consolidated Basis (Construction)

Construction Total				
Japan	1,286.2	1,300.0	1,508.4	17.3%
Overseas	399.7	480.0	501.7	25.5%
Total	1,685.9	1,780.0	2,010.1	19.2%

1,300.0	(13.8%)
460.0	(8.3%)
1,760.0	(12.4%)





2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated)

Construction Awards JPY bil				Construction Awards by	Customer (Private Sect	t or) JPY bil	Construction Awards b	<u>y Project Ty</u>	<u>pe</u>	JPY bil
		Full-Year		Full-Year						Full-Year	
	FY2017	FY2	018		FY2017	FY2	018		FY2017	FY2	2018
	Result	Result	Change		Result	Result	Change		Result	Result	Change
Civil Engineering	303.2	303.8	0.2%	Manufacturing	199.5	227.5	14.0%	Civil Engineering	303.2	303.8	0.2%
Public Sector	171.1	152.2	(11.1%)	Food Processing	13.4	11.8	(11.7%)	Flood Control	26.4	47.1	78.2%
Private Sector	130.2	151.8	16.6%	Petrochemical	51.6	80.0	54.8%	Railway	33.9	43.5	28.6%
Overseas	1.7	(0.1)	-	Steel	20.0	15.0	(24.6%)	Potable / Waste Water	18.4	7.0	(61.8%)
Building Construction	845.3	1,074.0	27.1%	Electronics	20.2	45.4	124.3%	Land Improvement	26.7	15.8	(40.7%)
Public Sector	83.5	53.6	(35.8%)	Vehicle	10.9	12.5	13.8%	Port / Airport	4.2	3.8	(9.8%)
Private Sector	761.7	1,020.3	33.9%	Machinery	12.5	25.9	107.3%	Road	39.4	57.6	46.1%
Construction Total	1,148.5	1,377.9	20.0%	Others	70.6	36.5	(48.2%)	Others	153.8	128.6	(16.4%)
				Non-Manufacturing	692.4	944.6	36.4%	Building Construction	845.3	1,074.0	27.1%
Total Amount (Domes	tic)			Commercial	40.4	50.3	24.5%	Office (Public / Private)	241.0	409.5	69.9%
		Full-Year		Finance	21.1	26.1	23.7%	Lodging	72.2	58.2	(19.3%)
	FY2017	FY2	018	Real Estate	145.3	261.6	80.0%	Retail	39.0	15.8	(59.4%)
	Result	Result	Change	Transportation / Distribution	89.3	78.1	(12.5%)	Power Plant / Factory	232.2	253.7	9.2%
Public Sector	254.7	205.8	(19.2%)	Power / Gas	125.1	142.3	13.8%	(Manufacturing Plant)	170.1	175.2	3.0%
Central Gov't	185.7	170.5	(8.2%)	Information Technology	74.4	20.0	(73.1%)	Warehouse / Distribution Center	21.8	33.5	53.6%
Local Gov't	69.0	35.3	(48.7%)	Service	183.0	353.8	93.3%	Residential	43.3	95.5	120.3%
Private Sector	892.0	1,172.1	31.4%	(Medical / Welfare)	9.0	19.6	116.5%	Education / Research / Culture	76.7	113.1	47.5%
	· ~ ~ -	007 5	14.0%	(Education)	26.6	71.2	167.4%	Medical / Welfare	47.0	35.1	(25.3%)
Manufacturing	199.5	227.5	1 1.0 /0	1							· · · · ·
Manufacturing Non-Manufacturing	199.5 692.4	944.6	36.4%	Others	13.4	12.0	(10.7%)	Others	71.7	59.1	(17.5%)



2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated) - continued

Contract Size JPY bil								
		Full-Year						
	FY2	017	FY2018					
	Result	Proportion	Result	Proportion	Change			
5 bil or above	607.9	52.9%	745.6	54.1%	22.7%			
Below 5 bil	540.6	47.1%	632.2	45.9%	16.9%			
Total	1,148.5	100.0%	1,377.9	100.0%	20.0%			

Contract Backlogs JPY bil								
As of	Mar 31, 2018	Mar 31	, 2019					
	Result	Result	Change					
Civil Engineering	524.8	527.5	2.7					
Building Construction	1,188.8	1,334.8	145.9					
Total	1,713.6	1,862.3	148.7					

Refurbishment Projects

	Full-Year						
	FY2	017					
	Result	Proportion	Result	Proportion	Change		
Civil Engineering	24.2	8.0%	33.5	11.0%	38.2%		
Building Construction	143.0	16.9%	175.7	16.4%	22.8%		
Total	167.3	14.6%	209.2	15.2%	25.1%		

Contract Type

FY2018	Civil Engineering	Building Construction	(Private)	Total - Construction
Designated / Negotiated Contracts	31.1%	44.1%	46.1%	41.2%
Design-Build Contracts	27.8%	51.9%	53.2%	46.6%
FY2017				
Designated / Negotiated Contracts	28.6%	47.1%	50.4%	42.2%
Design-Build Contracts	33.1%	58.2%	61.9%	51.5%

2-2 Construction Contract Awards - Segmental Analysis

Geographical Region of Japan (Nonconsolidated) JPY bil									
			Full-Year						
	FY2	017		FY2018	_				
	Result	Proportion	Result	Proportion	Change				
Urban	779.2	67.9%	984.8	71.5%	26.4%				
Kanto	590.4	51.5%	764.9	55.5%	29.6%				
(Metropolitan Tokyo)	547.6	47.8%	716.0	52.0%	30.7%				
Tokai	94.3	8.2%	91.0	6.6%	(3.5%)				
Kinki	94.3	8.2%	128.7	9.4%	36.5%				
Suburban	367.6	32.1%	393.2	28.5%	7.0%				
Hokkaido	14.1	1.2%	37.8	2.7%	168.1%				
Tohoku	185.9	16.2%	183.2	13.3%	(1.4%)				
Hokuriku	39.1	3.5%	36.6	2.6%	(6.3%)				
Chugoku	42.3	3.7%	42.5	3.1%	0.4%				
Shikoku	26.2	2.3%	20.2	1.5%	(22.9%)				
Kyusyu	59.7	5.2%	72.6	5.3%	21.6%				
Total - Japan	1,146.8	100.0%	1,378.0	100.0%	20.2%				

Kanto Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Kinki Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama

Geographical Region of Overseas (Consolidated) Full-Year

	Full-Year								
	FY2	017	FY2018						
	Result	Proportion	Result	Proportion	Change				
North America	130.4	7.7%	223.7	11.1%	71.5%				
Europe	26.1	1.6%	38.5	1.9%	47.3%				
Asia	126.5	7.5%	117.9	5.9%	(6.8%)				
Oceania	115.2	6.8%	122.0	6.1%	5.9%				
Other Regions	1.2	0.1%	1.3	0.1%	4.1%				
Total - Overseas	399.7	23.7%	503.6	25.1%	26.0%				

[Countries awarded 5 bil or above]

North America	USA	USA
Europe	Poland	Poland
	Czech	Czech
Asia	Singapore	Singapore
	Malaysia	Malaysia
	Vietnam	Vietnam
	Taiwan	Taiwan
	Indonesia	Thailand
	Thailand	China
	Philippines	
Oceania	Australia	Australia
	New Zealand	New Zealand



2-3 Income Statements (Consolidated)

Consolidated Basis

		Full-	Year	
	FY2017		FY2018	
	Result	Forecast	Result	YoY Change
Revenues	1,830.6	1,960.0	1,974.2	143.6
Construction	1,645.4	1,754.0	1,776.3	130.8
Real Estate and Other	185.1	206.0	197.9	12.7
(Real Estate)	60.1	77.0	68.2	8.1
(Other)	125.0	129.0	129.6	4.6
Gross Profit	258.9	228.0	251.1	(7.7)
	14.1%	11.6%	12.7%	(1.4%)
Construction	223.8	192.0	216.4	(7.3)
	13.6%	10.9%	12.2%	(1.4%)
Real Estate and Other	35.1	36.0	34.7	(0.3)
	19.0%	17.5%	17.6%	(1.4%)
SG&A	(100.5)	(108.0)	(108.5)	(7.9)
Operating Income	158.3	120.0	142.6	(15.7)
Nonoperating Income	21.3	14.0	20.2	(1.0)
Financing	4.9	5.4	6.5	1.5
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	3.4	2.4	3.1	(0.2)
Equity in Earnings of Partnership	5.2	3.3	6.9	1.6
Ordinary Income	179.7	134.0	162.9	(16.8)
Extraordinary Income	(2.0)	3.0	(5.4)	(3.3)
Income before Income Taxes	177.6	137.0	157.4	(20.1)
Income Taxes	(51.0)	(39.9)	(47.2)	3.7
Net Income	126.5	97.0	110.1	(16.3)
Net Income Attributable to Noncontrolling Interests	0.2	(0.0)	(0.3)	(0.5)
Net Income Attributable to Owners of the Parent	126.7	97.0	109.8	(16.9)

_	JPY bil					
Full-						
FY2019						
Forecast	YoY Change					
2,040.0	65.7					
1,808.0	31.6					
232.0	34.0					
97.0	28.7					
135.0	5.3					
231.5	(19.6)					
11.3%	(1.4%)					
193.0	(23.4)					
10.7%	(1.5%)					
38.5	3.7					
16.6%	(1.0%)					
(113.0)	(4.4)					
118.5	(24.1)					
8.5	(11.7)					
4.8	(1.6)					
2.6	(0.5)					
2.8	(4.0)					
127.0	(35.9)					
0.5	5.9					
127.5	(29.9)					
(37.3)	9.9					
90.2	(19.9)					
(0.2)	0.1					
90.0	(19.8)					



2-3 Income Statements (Nonconsolidated)

Nonconsolidated Basis

				Full-	Year			
	FY20)17			FY2	018	_	
	Res	ult	Fore	cast	Res	sult	YoY Ch	ange
Revenues		1,165.1		1,250.0		1,280.3		115.1
Construction		1,119.2		1,200.0		1,229.1		109.8
(Civil Engineering)		366.5		300.0		301.0		(65.5)
(Building Construction)		752.6		900.0		928.0		175.4
(Japan)		1,095.6		1,199.0		1,228.4		132.7
(Overseas)		23.5		1.0		0.7		(22.8)
Real Estate and Other		45.9		50.0		51.2		5.2
Gross Profit	192.4	16.5%	159.0	12.7%	181.2	14.2%	(11.1)	(2.3%)
Construction	183.4	16.4%	152.0	12.7%	173.5	14.1%	(9.8)	(2.3%)
(Civil Engineering)	77.8	21.2%	47.0	15.7%	57.1	19.0%	(20.7)	(2.2%)
(Building Construction)	105.5	14.0%	105.0	11.7%	116.4	12.5%	10.9	(1.5%)
Real Estate and Other	9.0	19.6%	7.0	14.0%	7.6	15.0%	(1.3)	(4.6%)
SG&A		(57.2)		(59.0)		(60.9)		(3.7)
(Payroll Cost)		(29.2)		(27.6)		(28.1)		1.1
(Other)		(27.9)		(31.3)		(32.8)		(4.8)
Operating Income		135.1		100.0		120.2		(14.8)
Nonoperating Income		11.0		12.0		12.2		1.1
Financing		7.7		8.5		8.7		0.9
Ordinary Income		146.2		112.0		132.5		(13.7)
Extraordinary Income		(4.7)		2.5		2.7		7.5
Income before Income Taxes		141.4		114.5		135.2		(6.2)
Income Taxes		(41.1)		(32.5)		(38.2)		2.9
Net Income		100.3		82.0		97.0		(3.2)

	JPTDI							
	Full-Year							
FY2	2019							
Forecast	YoY Change							
1,280.0	(0.3)							
1,220.0	(9.1)							
290.0	(11.0)							
930.0	1.9							
1,219.0	(9.4)							
1.0	0.2							
60.0	8.7							
159.0 12.4%	(22.2) (1.8%)							
151.0 12.4%	(22.5) (1.7%)							
44.0 15.2%	(13.1) (3.8%)							
107.0 11.5%	(9.4) (1.0%)							
8.0 13.3%	0.3 (1.7%)							
(63.0)	(2.0)							
(27.9)	0.1							
(35.0)	(2.1)							
96.0	(24.2)							
5.0	(7.2)							
6.5	(2.2)							
101.0	(31.5)							
0.0	(2.7)							
101.0	(34.2)							
(29.0)	9.2							
72.0	(25.0)							





Subsidiaries and Affiliates Updates

Japan

			Full-	Year		
	FY2017		FY2018		FY2	2019
	Result	Forecast	Result	YoY Change	Forecast	YoY Change
Revenues	366.7	384.7	393.7	27.0	383.5	(10.2
Construction	189.1	199.1	201.0	11.8	196.5	(4.4
Real Estate and Other	177.5	185.6	192.7	15.2	186.9	(5.8
Gross Profit	34.4	33.8	35.1	0.7	34.5	(0.6
	9.4%	8.8%	8.9%	(0.5%)	9.0%	0.1%
Construction	16.3	16.3	17.6	1.3	17.3	(0.3
	8.6%	8.2%	8.8%	0.2%	8.8%	0.0%
Real Estate and Other	18.0	17.4	17.4	(0.5)	17.1	(0.2
	10.2%	9.4%	9.1%	(1.1%)	9.2%	0.1%
SG&A	(18.1)	(19.0)	(18.8)	(0.6)	(19.5)	(0.7
Operating Income	16.2	14.7	16.3	0.1	14.9	(1.3)
Nonoperating Income	3.2	1.7	2.6	(0.6)	2.0	(0.6)
Financing	0.0	0.0	0.0	0.0	0.0	(0.0)
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	1.9	1.4	2.2	0.3	1.6	(0.6)
Equity in Earnings of Partnership	-	-	-	-	-	-
Ordinary Income	19.4	16.5	19.0	(0.4)	17.0	(2.0)
Extraordinary Income	(0.4)	1.6	(6.8)	(6.3)	(0.0)	6.7
ncome before Income Taxes	19.0	18.1	12.1	(6.8)	16.9	4.7
ncome Taxes	(4.7)	(5.3)	(6.0)	(1.3)	(5.0)	0.9
Net Income	14.3	12.7	6.1	(8.1)	11.8	5.6
Net Income Attributable to Noncontrolling Interests	(0.0)	(0.0)	(0.0)	0.0	(0.0)	0.0
Net Income Attributable to Owners of the Parent	14.3	12.7	6.1	(8.1)	11.8	5.6
Construction Contract Awards	210.3	185.0	203.2	(7.1)	186.5	(16.7

Overseas

Full-Year								
FY2017		FY2018	_	FY2	2019			
Result	Forecast	Result	YoY Change	Forecast	YoY Change			
437.1	483.2	456.0	18.8	532.5	76.5			
401.8	435.7	416.0	14.1	469.5	53.5			
35.3	47.5	40.0	4.7	63.0	23.0			
27.1	36.0	35.4	8.2	38.4	3.0			
6.2%	7.5%	7.8%	1.6%	7.2%	(0.6%)			
16.1	21.5	22.1	5.9	22.5	0.4			
4.0%	4.9%	5.3%	1.3%	4.8%	(0.5%)			
11.0	14.5	13.3	2.3	15.8	2.5			
31.2%	30.5%	33.3%	2.1%	25.2%	(8.1%)			
(24.6)	(29.0)	(28.0)	(3.3)	(29.5)	(1.5)			
2.4	6.9	7.4	4.9	8.8	1.4			
8.2	6.1	9.8	1.6	5.2	(4.6)			
1.5	1.2	2.0	0.5	0.9	(1.1)			
1.6	1.5	0.7	(0.8)	1.4	0.7			
5.2	3.3	6.9	1.6	2.8	(4.0)			
10.7	13.1	17.3	6.5	14.0	(3.2)			
0.1	(0.5)	(0.4)	(0.5)	0.6	1.1			
10.8	12.5	16.8	5.9	14.7	(2.0)			
(3.2)	(3.1)	(4.4)	(1.1)	(3.9)	0.4			
7.6	9.4	12.4	4.7	10.8	(1.5)			
0.2	(0.0)	(0.3)	(0.5)	(0.2)	0.0			
7.8	9.3	12.0	4.2	10.5	(1.5)			
397.7	483.1	500.8	103.0	456.8	(43.9)			



3-1 Japan

				Full-	Year				
		FY2017		FY2018		FY2	2019	As of Mar 3 ²	1, 2019
		Result	Forecast	Result	YoY Change	Forecast	YoY Change		
Taiko Trading Co., Ltd.	Const. Contract Awards	23.5	22.0	21.7	(1.7)	20.0	(1.7)	Total Assets	66.4
	Revenues	105.2	110.0	117.5	12.3	110.0	(7.5)		
Sale of Building Materials and Equipment / Interior Work	Operating Income	1.1	0.8	1.5	0.3	1.0	(0.5)	Capital	750mil
	Ordinary Income	1.2	0.8	1.5	0.3	1.0	(0.5)		
(Kajima's ownership: 98.1%)	Net Income Attributable to Owners of the Parent	1.1	0.5	1.0	(0.0)	0.6	(0.4)	Staff Numbers	295
Kajima Road Co., Ltd.	Const. Contract Awards	119.1	97.0	113.7	(5.3)	100.0	(13.7)	Total Assets	100.4
	Revenues	125.8	130.0	134.2	8.3	125.0	(9.2)		
Road Pavement Work / Sale of Asphalt	Operating Income	6.7	6.4	6.5	(0.1)	6.4	(0.1)	Capital	4,000mil
	Ordinary Income	6.8	6.5	6.7	(0.1)	6.5	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	4.9	4.3	(3.7)	(8.7)	4.3	8.1	Staff Numbers	1,349
Kajima Tatemono Sogo Kanri Co., Ltd.	Const. Contract Awards	-	-	-	-	-	-	Total Assets	28.8
	Revenues	54.6	57.0	57.5	2.9	59.5	1.9		
Facility Management	Operating Income	3.3	3.5	3.5	0.1	3.5	(0.0)	Capital	100mil
	Ordinary Income	3.3	3.5	3.5	0.1	3.5	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	2.4	2.4	2.2	(0.1)	2.4	0.1	Staff Numbers	1,785
Chemical Grouting Co., Ltd.	Const. Contract Awards	25.5	26.0	25.1	(0.3)	26.0	0.8	Total Assets	28.1
	Revenues	24.3	27.0	26.2	1.9	26.5	0.2		
Construction Foundation Work	Operating Income	0.8	1.1	0.9	0.0	1.0	0.0	Capital	300mil
	Ordinary Income	2.0	1.4	1.2	(0.8)	1.3	0.0		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.4	0.9	0.9	(0.5)	0.9	(0.0)	Staff Numbers	292
Kajima Leasing Corporation	Const. Contract Awards	-	-	-	-	-	-	Total Assets	32.0
	Revenues	8.5	9.0	9.1	0.5	9.1	0.0		
Leasing / Financing	Operating Income	1.4	0.8	0.8	(0.5)	0.6	(0.2)	Capital	400mi
	Ordinary Income	1.4	0.8	0.8	(0.5)	0.6	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.7	0.5	0.5	(0.1)	0.4	(0.1)	Staff Numbers	54



3-1 Japan - continued

	[F	Year				JPY bil
		FY2017		FY2018	- i eai	FY2	2019	As of Mar 3	1 2019
		Result	Forecast	Result	YoY Change	Forecast	YoY Change		1, 2010
Ilya Corporation	Const. Contract Awards	9.2	9.0	11.1	1.9	8.5	-	Total Assets	6.9
	Revenues	8.9	8.5	7.4	(1.5)	9.0	1.5		
Interior Work	Operating Income	0.6	0.4	0.5	(0.1)	0.5	(0.0)	Capital	50mil
	Ordinary Income	0.6	0.4	0.5	(0.1)	0.5	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.4	0.2	0.3	(0.0)	0.2	(0.0)	Staff Numbers	178
Kajima Mechatro Engineering Co., Ltd.	Const. Contract Awards	8.2	9.0	9.2	0.9	10.0	0.7	Total Assets	6.9
	Revenues	10.5	11.2	11.0	0.4	10.0	(0.9)		
Manufacturing of Construction Machinery	Operating Income	0.0	0.0	0.1	0.0	0.0	(0.0)	Capital	400mil
	Ordinary Income	0.0	0.0	0.1	0.0	0.0	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.0	0.0	0.0	(0.0)	0.0	0.0	Staff Numbers	196
Clima-Teq Co., Ltd.	Const. Contract Awards	24.6	22.0	22.1	(2.4)	22.0	(0.1)	Total Assets	14.2
	Revenues	18.4	22.0	20.5	2.0	24.0	3.4		
MEP Work	Operating Income	0.4	0.5	0.8	0.4	0.8	(0.0)	Capital	300mil
	Ordinary Income	0.4	0.5	0.8	0.4	0.8	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.3	0.3	0.5	0.2	0.5	(0.0)	Staff Numbers	374
3 Other Consolidated Subsidiaries	Const. Contract Awards	-	-	-	-	-	-	Total Assets	32.3
	Revenues	10.1	10.0	10.0	(0.0)	10.2	0.2		
	Operating Income	1.4	1.1	1.3	(0.1)	1.0	(0.3)	Capital	250mil
	Ordinary Income	1.4	1.0	1.2	(0.1)	0.9	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.8	1.8	1.8	1.0	0.6	(1.2)	Staff Numbers	293



3-2 Overseas

				Full	Year				JPY bi
		FY2017		FY2018	rieai	FY	2019	As of De	c 31, 2019
		Result	Forecast	Result	YoY Change	Forecast	YoY Change	7.3 OF DO	001,2010
Kajima U.S.A. ("KUSA")	Const. Contract Awards	129.2	215.4	219.9	90.6	223.6	3.7	Total Assets	159.4
-	Revenues	177.9	218.1	201.7	23.8	239.8	38.0		
Construction / Real Estate Development in North America	Operating Income	(0.5)	0.6	0.7	1.3	3.4	2.6	Capital	US\$5mil
	Ordinary Income	4.7	3.5	7.4	2.7	5.3	(2.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	3.5	2.1	4.9	1.4	3.8	(1.0)	Staff Numbers	s 1,214
Exchange rates	US\$=	¥113.00	¥113.57	¥111.00		¥111.00			
Kajima Overseas Asia ("KOA")	Const. Contract Awards	113.8	82.7	75.1	(38.6)	88.6	13.5	Total Assets	179.8
	Revenues	107.0	99.2	91.2	(15.7)	105.2	13.9		
Construction / Real Estate Development in Asia	Operating Income	5.7	6.4	7.2	1.4	5.7	(1.4)	Capital	S\$430mil
	Ordinary Income	7.4	7.8	8.3	0.9	7.0	(1.3)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	5.2	5.5	5.5	0.3	4.6	(0.8)	Staff Numbers	s 2,613
FY2016		¥84.49	¥83.01	¥81.00		¥81.00			
Kajima Europe ("KE")	Const. Contract Awards	26.1	33.4	38.5	12.3	22.1	(16.3)	Total Assets	43.3
	Revenues	21.6	35.0	35.1	13.5	30.0	(5.0)	Capital	£81mil(KEL)
Construction / Real Estate Development in Europe	Operating Income	0.0	(0.0)	0.0	0.0	(0.4)	(0.4)		€286mil(KEBV)
	Ordinary Income	1.2	1.0	1.2	0.0	0.9	(0.3)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.0	0.8	0.9	(0.1)	1.5	0.6	Staff Numbers	s 317
Exchange rates	£ =	¥151.95	¥148.53	¥140.46		¥140.46	_		
Kajima Australia ("KA")	Const. Contract Awards	116.4	118.8	134.2	17.8	97.1	(37.1)	Total Assets	39.9
	Revenues	115.7	110.6	108.2	(7.5)	130.3	22.1		
Construction / Real Estate Development in Oceania	Operating Income	(2.9)	(0.3)	(1.1)	1.8	(0.1)	0.9	Capital	A\$200mil
	Ordinary Income	(2.9)	0.1	(0.5)	2.4	0.3	0.8		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	(2.1)	0.3	0.0	2.1	0.1	0.0	Staff Numbers	s 1,325
Exchange rates	A\$=	¥88.17	¥81.83	¥78.18		¥78.18			
Chung-Lu Construction Co., Ltd.	Const. Contract Awards	12.0	32.6	32.8	20.8	25.2	(7.6)	Total Assets	18.6
	Revenues	14.8	20.2	19.5	4.7	26.9	7.4		
Construction / Real Estate Development in Taiwan	Operating Income	0.3	0.2	0.5	0.2	0.3	(0.2)	Capital	NT\$800mil
	Ordinary Income	0.3	0.4	0.6	0.3	0.3	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.2	0.3	0.5	0.2	0.2	(0.2)	Staff Numbers	s 229
Exchange rates		¥3.7890	¥3.7162	¥3.6027		¥3.6027		•	

4. SUPPLEMENTARY INFORMATION



Performance by Management Approach Segment

			Full-	Year		
	FY2017		FY2018	_	FY2	2019
	Result	Forecast	Result	YoY Change	Forecast	YoY Change
Civil Engineering						
Revenues	366.5	300.0	301.0	(65.5)	290.0	(11.0)
Operating Income	57.4	26.0	35.2	(22.1)	21.9	(13.3)
Building Constructio	n					
Revenues	752.6	900.0	928.0	175.4	930.0	1.9
Operating Income	70.9	69.2	79.6	8.6	68.3	(11.3)
Real Estate and Oth	er					
Revenues	45.9	50.0	51.2	5.2	60.0	8.7
Operating Income	6.8	4.6	5.4	(1.4)	5.7	0.3
Domestic Subsidiarie	es and Affilia	tes				
Revenues	363.9	384.7	389.6	25.6	383.5	(6.1)
Operating Income	16.2	14.7	16.5	0.2	14.9	(1.5)
Overseas Subsidiari	es and Affilia	tes				
Revenues	437.1	483.2	455.9	18.8	532.5	76.5
Operating Income	1.6	6.9	6.2	4.5	8.8	2.5
Reconciliations						
Revenues	(135.6)	(158.0)	(151.7)	(16.0)	(156.0)	(4.3)
Operating Income	5.1	(1.7)	(0.4)	(5.6)	(1.3)	(0.8)
Consolidated						
Revenues	1,830.6	1,960.0	1,974.2	143.6	2,040.0	65.7
Operating Income	158.3	120.0	142.6	(15.7)	118.5	(24.1)

	Full-Year					
	FY2	017	FY2018			
	Result	Proportion	Result	Proportion	YoY Change	
North America	180.7	9.9%	210.1	10.6%	29.4	
Europe	22.0	1.2%	35.5	1.8%	13.5	
Asia	127.0 6.9%		119.1	6.0%	(7.9)	
Oceania	107.8	5.9%	92.1	4.7%	(15.6)	
Other Regions	23.8 1.3%		0.1	0.0%	(23.6)	
Total	461.4	25.2%	457.2	23.2%	(4.2)	

	Full-Year						
	FY2018		FY2019	_			
	Result Proportion Forecast Proportion				YoY Change		
Total	457.2	23.2%	530.0	26.0%	72.7		

Staff Numbers NO.						
As of	Mar 31, 2018	Mar 31, 2019				
	Result	Result	Change			
Kajima Corp	7,686	7,783	97			
Consolidated Subsidiaries	10,044	10,514	470			
- Japan	4,674	4,816	142			
- Overseas	5,370	5,698	328			
Total	17,730	18,297	567			

4. SUPPLEMENTARY INFORMATION

	KAJIMA
	KAJIMA CORPORATION

JPY bil

Inventories - Development Projects in Progress JPY bil						
As of	Mar 31, 2018	Mar 31, 2019				
	Result Result		Change			
Consolidated	35.8	46.9	11.0			
Kajima Corp	23.2	31.9	8.7			
Subsidiaries	12.6	12.6 14.9				

Inventories - Real Estate for Sale JPY bil						
As of	Mar 31, 2018	Mar 31	, 2019			
	Result	Result	Change			
Consolidated	71.2	68.1	(3.1)			
Kajima Corp	32.1	27.4	(4.7)			
Subsidiaries	39.0	40.7 1.				

Real Estate for	Rent a	nd Other (Consolidated)	JPY bil
	() (14 04	0040

As of	Mar 31, 2018	Mar 31	<u>31, 2019</u>	
	Result	Result	Change	
Book Value (A)	156.9	148.3	(8.6)	
Market Value (B)	322.1	314.3	(7.7)	
(B) - (A)	165.1	166.0	0.9	

As of	Mar 31, 2018	Mar 31, 2019		
	Result	Result	Change	
alue (A)	156.9	148.3	(8.6)	
Value (B)	322.1	314.3	(7.7)	
	165.1	166.0	0.9	

alue (A)	150.9	140.3	(0.0)	
/alue (B)	322.1	314.3	(7.7)	
	165.1	166.0	0.9	
			JPY bil	

Provision for Loss on Construction Projects in Progress

As of	Mar 31, 2018	Mar 31, 2019	
	Result	Result	Change
Consolidated	(14.7)	(12.8)	1.9
Kajima Corp	(14.7)	(12.8)	1.9
Subsidiaries	(0.0)	(0.0)	0.0

Interest-bearing Debt

As of	Mar 31, 2018	Mar 31, 2019			Mar 31	, 2020
	Result	Forecast	Result	Change	Forecast	Change
Consolidated	344.8	340.0	298.7	(46.1)	330.0	31.2
Kajima Corp	262.8	200.0	203.1	(59.7)	200.0	(3.1)
Subsidiaries	82.0	140.0	95.6	13.5	130.0	34.3
D/E Ratio	0.52		0.40			

Cash Flows				JPY bil								
	Full-Year											
	FY2017	FY2019										
	Result	Result	YoY Change	Forecast								
Operating	120.4	30.3	(90.0)	60.0								
Investing	(47.3)	(25.3)	22.0	(80.0)								
Financing	(53.0)	(75.0)	(21.9)	(10.0)								
Cash and Cash Equivalents, end of Period	389.3	315.4	(73.8)	-								

Other Data

Other Data JPY bil															
	Full-Year														
	FY2017 FY2018 FY2019														
	Result	Forecast	Result	YoY Change	Forecast	YoY Change									
R&D	10.3	14.3	13.9	3.6	16.3	2.3									
- Kajima Corp	9.5	13.6	13.2	3.6	15.6	2.3									
Capital Expenditure ¹	16.1	31.0	28.4	12.2	50.0	21.5									
- Kajima Corp	5.0	6.8	12.7	7.6	16.5	3.8									
Depreciation / Amortization ¹	19.3	19.0	19.1	(0.2)	19.5	0.3									
- Kajima Corp	7.9	7.5	7.4	(0.5)	7.3	(0.1)									

1 The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.

Tables & Graphs of the Selected Financial Data



Consolidated Basis											JPY bil
	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
	Full-Year										
	Result	Forecast									
Construction Contract Awards	1,138.3	1,188.4	1,296.0	1,333.2	1,573.5	1,474.8	1,795.8	1,728.3	1,685.9	2,010.1	1,760.0
Revenues	1,637.3	1,325.6	1,457.7	1,485.0	1,521.1	1,693.6	1,742.7	1,821.8	1,830.6	1,974.2	2,040.0
Operating Income	(6.7)	17.2	29.4	18.4	23.0	12.6	111.0	155.3	158.3	142.6	118.5
Ordinary Income	9.0	17.5	41.3	24.6	27.0	21.3	113.3	163.4	179.7	162.9	127.0
Net Income Attributable to Owners of the Parent	13.2	25.8	3.8	23.4	20.7	15.1	72.3	104.8	126.7	109.8	90.0
Basic Net Income per Share	¥13.03	¥24.87	¥3.69	¥22.55	¥19.98	¥14.58	¥69.66	¥101.01	¥244.29	¥211.67	¥173.44
ROE	5.4%	10.0%	1.5%	8.1%	6.0%	3.8%	16.0%	20.6%	20.9%	15.5%	-
Operating Income Margin	(0.4%)	1.3%	2.0%	1.2%	1.5%	0.7%	6.4%	8.5%	8.7%	7.2%	5.8%
Total Assets	1,796.8	1,644.9	1,686.2	1,686.0	1,789.4	1,839.2	1,886.7	1,992.8	2,051.2	2,091.1	-
Owners' Equity	261.8	252.8	256.7	320.4	368.2	434.9	471.2	548.5	666.0	753.2	-
Total Equity	262.1	253.2	256.7	318.1	364.1	436.9	474.0	552.5	669.7	756.9	-
Owners' Equity Ratio	14.6%	15.4%	15.2%	19.0%	20.6%	23.6%	25.0%	27.5%	32.5%	36.0%	-
Owners' Equity per Share	¥251.97	¥243.35	¥247.12	¥308.49	¥354.62	¥418.86	¥453.93	¥528.46	¥1,283.38	¥1,451.66	-
Interest-bearing Debt	620.0	558.9	525.7	480.1	444.7	385.0	378.5	372.9	344.8	298.7	330.0
D/E Ratio	2.37	2.21	2.05	1.50	1.21	0.89	0.80	0.68	0.52	0.40	-
Cash Dividends per Share	¥6.0	¥6.0	¥5.0	¥5.0	¥5.0	¥5.0	¥12.0	¥20.0	¥48.0	¥50.0	¥50.0
Cash Flows - Operating Activities	(76.9)	64.0	81.7	58.4	32.9	59.2	36.3	187.5	120.4	30.3	60.0
Cash Flows - Investing Activities	(5.7)	2.9	(38.7)	36.7	17.3	8.3	(27.8)	(31.9)	(47.3)	(25.3)	(80.0)
Cash Flows - Financing Activities	71.9	(50.5)	(37.7)	(58.6)	(17.1)	(70.7)	(13.1)	(20.5)	(53.0)	(75.0)	(10.0)
Staff Numbers	15,189	15,083	15,149	15,468	15,391	15,383	15,810	16,422	17,730	18,297	-

(Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

Accordingly, the figures for FY2017 and FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2017.

2. From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the figures for FY2017 were reclassified to reflect this change.

Tables & Graphs of the Selected Financial Data - continued



Nonconsolidated Basis											JPY bil
	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
	Full-Year										
	Result	Forecast									
Contract Awards	944.0	1,023.9	1,101.1	1,053.6	1,264.6	1,193.8	1,236.8	1,349.9	1,200.0	1,444.4	1,250.0
Construction Contract Awards	918.8	957.9	1,053.0	996.0	1,211.0	1,082.4	1,188.0	1,304.5	1,148.5	1,377.9	1,200.0
Revenues	1,244.4	970.4	1,100.4	1,069.9	1,046.0	1,141.0	1,166.1	1,203.8	1,165.1	1,280.3	1,280.0
Operating Income	(7.9)	7.9	17.6	1.3	5.1	(18.0)	86.9	124.4	135.1	120.2	96.0
Ordinary Income	7.5	5.7	23.8	12.2	9.5	1.6	81.6	128.5	146.2	132.5	101.0
Net Income	3.1	4.5	(7.1)	8.7	5.0	8.0	39.0	81.7	100.3	97.0	72.0
Basic Net Income per Share	¥3.07	¥4.36	(¥6.82)	¥8.39	¥4.83	¥7.73	¥37.52	¥78.60	¥192.96	¥186.74	¥138.50
Total Assets	1,440.6	1,327.4	1,356.2	1,345.4	1,422.9	1,413.8	1,436.4	1,529.6	1,535.1	1,546.9	-
Owners' Equity	232.2	208.2	205.0	241.6	254.0	297.8	308.7	370.4	465.5	545.4	-
Total Equity	232.2	208.2	205.0	241.6	254.0	297.8	308.7	370.4	465.5	545.4	-
Owners' Equity Ratio	16.1%	15.7%	15.1%	18.0%	17.9%	21.1%	21.5%	24.2%	30.3%	35.3%	-
Owners' Equity per Share	¥223.01	¥200.04	¥197.04	¥232.30	¥244.29	¥286.45	¥296.91	¥356.30	¥895.59	¥1,049.18	-
Interest-bearing Debt	453.8	439.0	417.9	384.9	374.6	305.9	295.3	287.6	262.8	203.1	200.0
Gross Profit Margin - All Segments	4.1%	6.8%	6.8%	5.4%	5.5%	2.7%	11.8%	14.8%	16.5%	14.2%	12.4%
Construction	3.8%	7.0%	7.1%	5.5%	5.4%	0.8%	11.9%	14.7%	16.4%	14.1%	12.4%
- Civil Engineering	(0.8%)	0.7%	8.1%	3.5%	17.2%	(0.1%)	14.6%	18.2%	21.2%	19.0%	15.2%
- Building Construction	5.9%	9.7%	6.7%	6.2%	0.3%	1.1%	10.8%	13.4%	14.0%	12.5%	11.5%
Real Estate and Other	11.2%	2.7%	2.1%	3.3%	6.8%	27.7%	9.2%	16.8%	19.6%	15.0%	13.3%
Staff Numbers	8,452	8,164	7,925	7,737	7,657	7,546	7,527	7,611	7,686	7,783	-

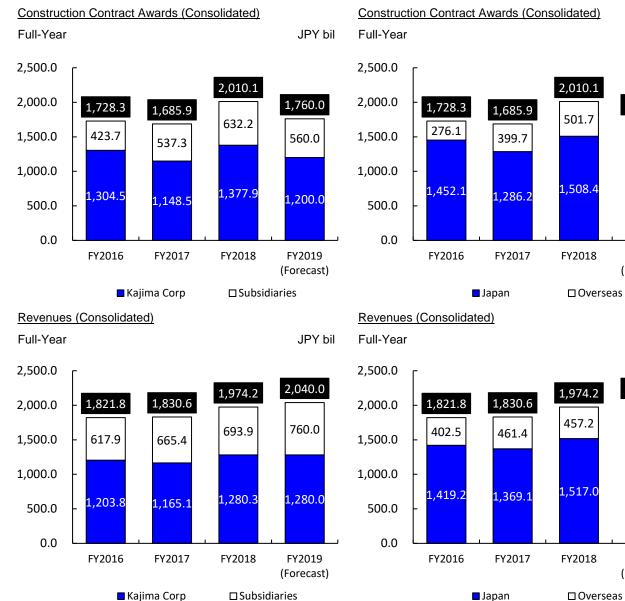
(Note)1. The Company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

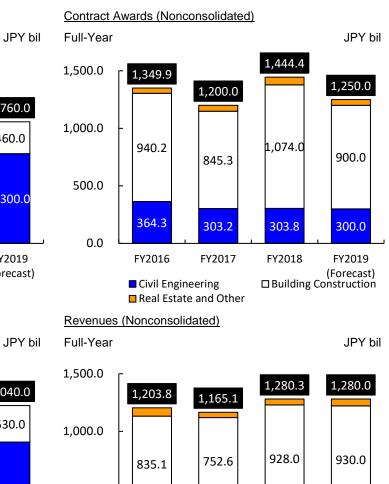
Accordingly, the figures for FY2017 and FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2017.

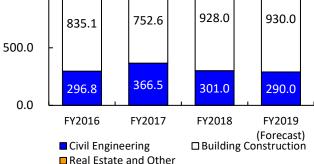
2. From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the figures for FY2017 were reclassified to reflect this change.

Tables & Graphs of the Selected Financial Data - continued











1,760.0

460.0

1.300.0

FY2019

(Forecast)

2,040.0

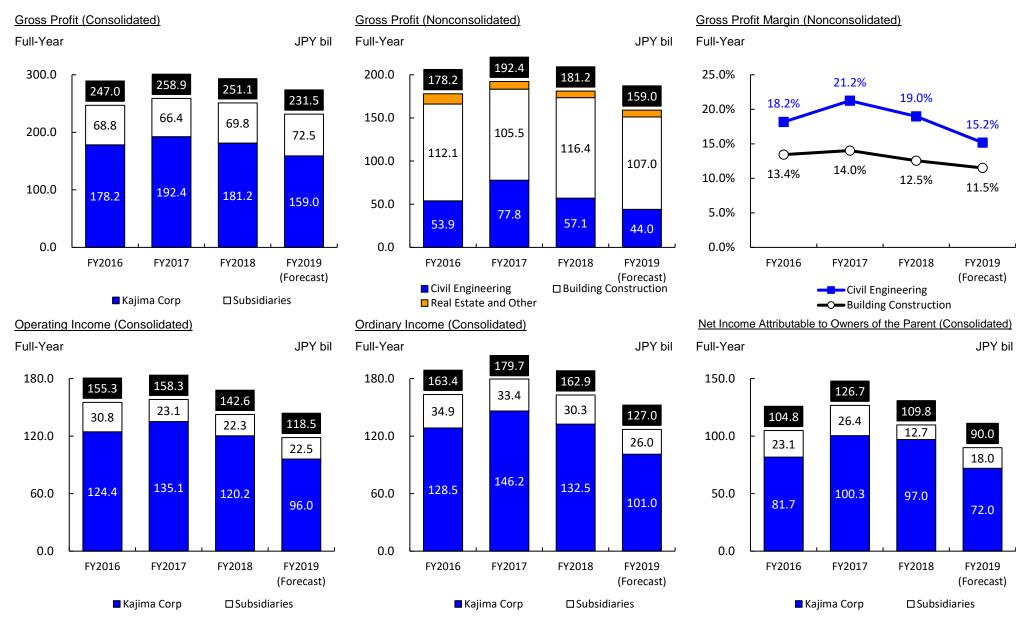
530.0

1.510.0

FY2019

(Forecast)

Tables & Graphs of the Selected Financial Data - continued





Quarterly Data

Nonconsolidated Basis

	FY2018									FY2018							FY2019	
	1st Quarte	ər	2nd Qu	uarter	3rd Qu	arter	4th Qu	larter	ſ	1st H	lalf	2nd l	Half	Full-\	/ear		Full-Y	'ear
	Result		Res	ult	Res	Result		Result		Result		Result		Result			Forec	ast
Revenues	20	68.6		301.7		320.2		389.7			570.3	570.3 710.0		1,280.3				1,280.0
Construction	2	51.2		295.0		310.3		372.5			546.2		682.8		1,229.1			1,220.0
(Civil Engineering)	(63.5		68.3		79.8		89.3			131.8		169.1		301.0			290.0
(Building Construction)	18	87.6		226.7		230.4		283.2			414.3		513.7		928.0			930.0
Real Estate and Other		17.4		6.6		9.8		17.2			24.0		27.1		51.2			60.0
Gross Profit	40.5 1	5.1%	39.1	13.0%	45.9	14.3%	55.7	14.3%	ſ	79.6	14.0%	101.6	14.3%	181.2	14.2%		159.0	12.4%
Construction	37.3 14	4.9%	37.6	12.8%	45.1	14.5%	53.4	14.3%		75.0	13.7%	98.5	14.4%	173.5	14.1%		151.0	12.4%
(Civil Engineering)	13.7 2 ⁻	1.7%	7.8	11.5%	16.8	21.1%	18.6	20.9%		21.6	16.4%	35.5	21.0%	57.1	19.0%		44.0	15.2%
(Building Construction)	23.6 12	2.6%	29.7	13.1%	28.3	12.3%	34.7	12.3%		53.4	12.9%	63.0	12.3%	116.4	12.5%		107.0	11.5%
Real Estate and Other	3.1 18	8.0%	1.4	22.3%	0.7	7.9%	2.2	13.3%		4.6	19.2%	3.0	11.3%	7.6	15.0%		8.0	13.3%
SG&A	(*	13.3)		(14.3)		(15.2)		(18.0)	ſ		(27.6)		(33.3)		(60.9)			(63.0)
Operating Income		27.1		24.8		30.6		37.6			51.9		68.3		120.2			96.0
Contract Awards	2	10.1		269.0		285.1		680.0	ſ		479.1		965.2		1,444.4	1		1,250.0
Construction	18	89.4		258.9		261.4		668.0			448.4		929.4		1,377.9			1,200.0
(Civil Engineering)		53.8		71.8		57.7		120.4			125.6		178.1		303.8			300.0
(Building Construction)	1:	35.6		187.0		203.7		547.5			322.7		751.3		1,074.0			900.0
Real Estate and Other		20.6		10.0		23.7		12.0			30.7		35.7		66.5			50.0
Consolidated Basis																		
Revenues	4	16.9		480.7		507.4		569.0			897.7		1,076.5		1,974.2			2,040.0
Gross Profit	54.8 13	3.2%	56.3	11.7%	62.8	12.4%	77.1	13.6%	Γ	111.1	12.4%	140.0	13.0%	251.1	12.7%		231.5	11.3%
SG&A	(2	24.2)		(26.2)		(27.2)		(30.7)	ſ		(50.5)		(58.0)		(108.5)			(113.0)
Operating Income		30.5		30.0		35.5		46.4			60.6		81.9		142.6			118.5
Construction Contract Awards	32	26.5		425.5		442.9		815.0			752.0		1,258.0		2,010.1			1,760.0



- 18 -