Information Package for 2nd Quarter Financial Results

April 1, 2019 - September 30, 2019

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November 12, 2019

Disclaimer:

While every attempt has been made to ensure the accuracy of information, forecasts contained in this package are based on the judgments made with information available as at November 12, 2019, and are subject to risks and uncertainties that may cause the actual results to vary.



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1. FINANCIAL HIGHLIGHTS

Result							Forecast					JPY bil
			1st	Half					Full-	Year		
	Consolid	ated (A)	Nonconso	lidated (B)	(A) ·	- (B)	Consolic	lated (A)	Nonconso	lidated (B)	(A) -	- (B)
	FY2018	FY2019	FY2018	FY2019	FY2018	FY2019	FY2018	FY2019	FY2018	FY2019	FY2018	FY2019
	Result	Result	Result	Result	Result	Result	Result	Forecast	Result	Forecast	Result	Forecast
Revenues	897.7	947.1	570.3	627.8	327.4	319.3	1,974.2	2,000.0	1,280.3	1,300.0	693.9	700.0
Construction	805.3	853.1	546.2	606.9	259.0	246.2	1,776.3	1,780.0	1,229.1	1,240.0	547.1	540.0
Real Estate and Other	92.4	94.0	24.0	20.9	68.3	73.1	197.9	220.0	51.2	60.0	146.7	160.0
Gross Profit	111.1	113.0	79.6	80.7	31.4	32.3	251.1	235.0	181.2	168.0	69.8	67.0
	12.4%	11.9%	14.0%	12.9%	9.6%	10.1%	12.7%	11.8%	14.2%	12.9%	10.1%	9.6%
Construction	94.4	93.7	75.0	76.0	19.3	17.7	216.4	197.5	173.5	160.0	42.8	37.5
	11.7%	11.0%	13.7%	12.5%	7.5%	7.2%	12.2%	11.1%	14.1%	12.9%	7.8%	6.9%
Real Estate and Other	16.7	19.2	4.6	4.6	12.0	14.6	34.7	37.5	7.6	8.0	27.0	29.5
	18.1%	20.5%	19.2%	22.1%	17.7%	20.1%	17.6%	17.0%	15.0%	13.3%	18.4%	18.4%
SG&A	(50.5)	(53.3)	(27.6)	(29.9)	(22.8)	(23.4)	(108.5)	(114.0)	(60.9)	(65.0)	(47.5)	(49.0)
Operating Income	60.6	59.7	51.9	50.7	8.6	8.9	142.6	121.0	120.2	103.0	22.3	18.0
Nonoperating Income	11.4	5.3	11.5	5.7	(0.0)	(0.4)	20.2	9.0	12.2	7.0	8.0	2.0
Ordinary Income	72.1	65.0	63.5	56.5	8.5	8.5	162.9	130.0	132.5	110.0	30.3	20.0
Extraordinary Income	3.3	4.5	2.7	(2.4)	0.5	7.0	(5.4)	5.0	2.7	(3.0)	(8.2)	8.0
Income Taxes	(20.7)	(19.6)	(17.7)	(15.3)	(3.0)	(4.2)	(47.2)	(39.6)	(38.2)	(31.0)	(9.0)	(8.6)
Net Income	54.7	49.9	48.6	38.6	6.1	11.3	110.1	95.4	97.0	76.0	13.0	19.4
Net Icome Attributable to Owners of the Parent	54.5	49.8	48.6	38.6	5.9	11.1	109.8	95.0	97.0	76.0	12.7	19.0
Basic Net Income per Share	¥105.07	¥96.76	¥93.49	¥75.02	-	-	¥211.67	¥184.94	¥186.74	¥147.68	-	-
Construction Contract Awards	752.0	801.3	448.4	508.1	303.6	293.2	2,010.1	1,800.0	1,377.9	1,200.0	632.2	600.0
As of	Mar 31, 2019		Mar 31, 2019		Mar 31, 2019							
Total Assets	2,091.1	2,082.0	1,546.9	1,554.8	544.1	527.1						
Total Equity	756.9	773.4	545.4	557.6	211.5	215.8						
Owners' Equity Ratio	36.0%	37.0%	35.3%	35.9%	-	-						
Interest-bearing Debt	298.7	301.5	203.1	211.0	95.6	90.4	298.7	330.0	203.1	200.0	95.6	130.0

(Note) The company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

Accordingly, the figures for FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2018.

2-1 Contract Awards

Nonconsolidated Basis

1st Half Full-Year FY2018 FY2019 FY2018 FY2019 Updated Forecast YoY Change Initial Forecast Result Result YoY Change Result **Civil Engineering** (3.0%) Japan 125.7 130.5 3.8% 304.0 295.0 295.0 Overseas (0.0)(0.1) (0.1)5.0 5.0 (1.3%) Total 125.6 130.4 3.8% 303.8 300.0 300.0 Building Construction 322.7 377.7 (16.2%) Japan 17.0% 1,074.0 900.0 900.0 Overseas¹ _ _ --_ (16.2%) Total 322.7 377.7 17.0% 1,074.0 900.0 900.0 **Construction Total** (13.3%) 448.4 508.2 13.3% 1,378.0 1,195.0 Japan 1,195.0 (0.0)5.0 5.0 Overseas (0.1)(0.1)Total 448.4 508.1 13.3% 1,377.9 1,200.0 1,200.0 (12.9%) 26.7 66.5 50.0 (24.8%) Real Estate and Other 30.7 (13.1%) 50.0 Grand Total 479.1 534.8 11.6% 1,444.4 1,250.0 (13.5%) 1,250.0

¹ The figures represent overseas building construction projects undertaken by the parent only. Overseas building construction projects undertaken by overseas subsidiaries

and affiliates are not included.

Consolidated Basis (Construction)

Construction Total							
Japan	508.4			1,508.4			· · · · ·
Overseas	243.6	229.9	(5.6%)	501.7	460.0	495.0	(1.3%)
Total	752.0	801.3	6.5%	2,010.1	1,760.0	1,800.0	(10.5%)

2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated)

Construction Awards	<u>6</u>			Construction Awards by	<u>Customer (</u>	Private Sect	<u>tor)</u>	Construction Awards b	y Project Ty	<u>/pe</u>	JPY bil
		1st Half				1st Half				1st Half	
	FY2018	FY2	019		FY2018	FY2	2019		FY2018	FY2	2019
	Result	Result	Change		Result	Result	Change		Result	Result	Change
Civil Engineering	125.6	130.4	3.8%	Manufacturing	125.7	179.2	42.5%	Civil Engineering	125.6	130.4	3.8%
Public Sector	71.2	82.3	15.6%	Food Processing	6.9	1.1	(83.7%)	Flood Control	27.6	10.6	(61.3%)
Private Sector	54.4	48.2	(11.5%)	Petrochemical	43.9	132.5	201.4%	Railway	17.4	18.4	5.7%
Overseas	(0.0)	(0.1)	-	Steel	13.6	4.2	(68.8%)	Potable / Waste Water	0.2	1.4	452.7%
Building Construction	322.7	377.7	17.0%	Electronics	25.8	14.1	(45.4%)	Land Improvement	6.8	2.9	(57.2%)
Public Sector	17.3	6.6	(61.9%)	Vehicle	9.1	13.9	52.2%	Port / Airport	2.7	1.6	(40.9%)
Private Sector	305.3	371.0	21.5%	Machinery	15.0	3.2	(78.6%)	Road	20.8	56.2	169.8%
Construction Total	448.4	508.1	13.3%	Others	11.0	10.0	(9.8%)	Others	49.8	39.0	(21.7%)
	-			Non-Manufacturing	234.0	240.0	2.6%	Building Construction	322.7	377.7	17.0%
Total Amount (Domes	tic)			Commercial	19.4	17.8	(8.0%)	Office (Public / Private)	86.0	82.4	(4.2%)
		1st Half		Finance	6.7	6.0	(11.2%)	Lodging	41.6	8.9	(78.5%)
	FY2018	FY2	019	Real Estate	54.8	54.7	(0.2%)	Retail	5.5	13.3	141.5%
	Result	Result	Change	Transportation / Distribution	29.3	34.2	16.6%	Power Plant / Factory	104.4	91.9	(11.9%)
Public Sector	88.6	88.9	0.4%	Power / Gas	41.2	51.4	24.8%	(Manufacuring Plant)	85.9	51.4	(40.1%)
Central Gov't	73.5	80.9	10.1%	Information Technology	9.7	5.0	(48.3%)	Warehouse / Distribution Center	10.6	8.4	(20.8%)
Local Gov't	15.0	7.9	(46.9%)	Service	65.9	67.8	3.0%	Residential	7.8	11.9	51.6%
Private Sector	359.8	419.2	16.5%	(Medical / Welfare)	1.8	3.1	74.5%	Education / Research / Culture	36.1	111.3	208.3%
Manufacturing	125.7	179.2	42.5%	(Education)	5.1	9.7	88.4%	Medical / Welfare	3.8	2.9	(24.7%)
Non-Manufacturing	234.0	240.0	2.6%	Others	6.8	2.8	(57.9%)	Others	26.5	46.2	74.2%
Total - Domestic	448.4	508.2	13.3%	Total - Private Sector	359.8	419.2	16.5%	Construction Total	448.4	508.1	13.3%

2-2 Construction Contract Awards - Segmental Analysis (Nonconsolidated) - continued

Contract Size JPY bi							
			1st Half	1st Half			
	FY2	FY2018		FY2019			
	Result	Proportion	Result	Proportion	Change		
5 bil or above	151.3	33.7%	264.8	52.1%	75.1%		
5 bil or below	297.1	66.3%	243.2	47.9%	(18.1%)		
Total	448.4	100.0%	508.1	100.0%	13.3%		

Contract Backlogs JPY bil						
As of	Mar 31, 2019	Sep 30, 2019				
	Result	Result	Change			
Civil Engineering	527.5	520.8	(6.7)			
Building Construction	1,334.8	1,242.6	(92.1)			
Total	1,862.3	1,763.5	(98.8)			

Refurbishment Projects

			1st Half			
	FY2	FY2018		FY2019		
	Result	Proportion	Result	Proportion	Change	
Civil Engineering	12.8	10.2%	10.0	7.7%	(21.9%)	
Building Construction	98.0	30.4%	67.0	17.7%	(31.6%)	
Total	110.8	24.7%	77.0	15.2%	(30.5%)	

Contract Type

FY2019 1st Half	Civil Engineering	Building Construction	(Private)	Total - Construction
Designated / Negotiated Contracts	23.6%	45.7%	46.5%	40.0%
Design-Build Contracts	22.4%	66.2%	67.4%	55.0%
FY2018 Full-Year				
Designated / Negotiated Contracts	31.1%	44.1%	46.1%	41.2%
Design-Build Contracts	27.8%	51.9%	53.2%	46.6%

2-2 Construction Contract Awards - Segmental Analysis

Geographical Region of Japan (Nonconsolidated) JPY bil						
			1st Half			
	FY2	018		FY2019		
	Result	Proportion	Result	Proportion	Change	
Urban	277.4	61.9%	416.8	82.0%	50.2%	
Kanto	177.2	39.5%	316.0	62.2%	78.3%	
(Metropolitan Tokyo)	154.8	34.5%	303.2	59.7%	95.8%	
Tokai	35.4	7.9%	23.3	4.6%	(34.1%)	
Kinki	64.8	14.5%	77.5	15.3%	19.6%	
Suburban	170.9	38.1%	91.3	18.0%	(46.6%)	
Hokkaido	14.0	3.1%	8.1	1.6%	(41.8%)	
Tohoku	74.8	16.7%	31.5	6.2%	(57.9%)	
Hokuriku	10.3	2.3%	8.9	1.8%	(13.1%)	
Chugoku	29.1	6.5%	17.8	3.5%	(38.8%)	
Shikoku	7.0	1.6%	12.5	2.5%	77.3%	
Kyusyu	35.4	7.9%	12.2	2.4%	(65.4%)	
Total - Japan	448.4	100.0%	508.2	100.0%	13.3%	

Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma, Yamanashi, Nagano Kanto

(Metropolitan Tokyo) Tokyo, Kanagawa, Saitama, Chiba

Tokai Gifu, Shizuoka, Aichi, Mie

Shiga, Kyoto, Osaka, Hyogo, Nara, Wakayama Kinki

Geographical Region of Overseas (Consolidated)

JPY bil

	1st Half								
	FY2018			FY2019					
	Result	Proportion	Result	Proportion	Change				
North America	95.3	12.7%	153.2	19.1%	60.8%				
Europe	24.1	3.2%	6.5	0.8%	(72.9%)				
Asia	56.1	7.5%	39.3	4.9%	(29.9%)				
Oceania	68.0	9.1%	30.8	3.9%	(54.7%)				
Other Regions	0.0	0.0%	-	-	-				
Total - Overseas	243.6	32.5%	229.9	28.7%	(5.6%)				

[Countries awarded 5 bil or above]

North America	USA	USA
Europe	Poland	Poland
Asia	Taiwan	Thailand
	Thailand	Vietnam
	Malaysia	
	China	

Oceania	Australia	Australia
Other Regions		

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2-3 Income Statements (Consolidated)

Consolidated Basis

1st Half FY2019 FY2018 YoY Change Result Result 897.7 947.1 49.4 Revenues 805.3 853.1 47.8 Construction Real Estate and Other 92.4 94.0 1.5 (Real Estate) 39.0 36.2 (2.8)53.3 57.8 4.4 (Other) Gross Profit 111.1 113.0 1.9 (0.5%) 12.4% 11.9% Construction 94.4 93.7 (0.6) 11.7% 11.0% (0.7%) Real Estate and Other 16.7 19.2 2.5 18.1% 20.5% 2.4% SG&A (50.5)(53.3) (2.8)Operating Income 60.6 59.7 (0.8)Nonoperating Income 11.4 5.3 (6.1) 3.7 (0.0) Financing 3.7 Equity in Earnings of Unconsolidated 1.2 (1.8) (0.6) Subsidiaries and Affiliates Equity in Earnings of Partnership 1.9 1.8 (0.1) 65.0 (7.0)**Ordinary Income** 72.1 Extraordinary Income 3.3 4.5 1.1 (5.9) Income before Income Taxes 75.5 69.6 Income Taxes (20.7)1.1 (19.6)Net Income 54.7 49.9 (4.8) Net Income Attributable to (0.2) (0.1) 0.0 Noncontrolling Interests Net Income Attributable to (4.7)54.5 49.8 Owners of the Parent

			JPTDI
	Full-	Year	
FY2018		FY2019	_
Result	Initial Forecast	Updated Forecast	YoY Change
1,974.2	2,040.0	2,000.0	25.7
1,776.3	1,808.0	1,780.0	3.6
197.9	232.0	220.0	22.0
68.2	97.0	96.0	27.7
129.6	135.0	124.0	(5.6)
251.1	231.5	235.0	(16.1)
12.7%	11.3%	11.8%	(0.9%)
216.4	193.0	197.5	(18.9)
12.2%	10.7%	11.1%	(1.1%)
34.7	38.5	37.5	2.7
17.6%	16.6%	17.0%	(0.6%)
(108.5)	(113.0)	(114.0)	(5.4)
142.6	118.5	121.0	(21.6)
20.2	8.5	9.0	(11.2)
6.5	4.8	6.1	(0.3)
3.1	2.6	(0.0)	(3.1)
6.9	2.8	3.2	(3.6)
162.9	127.0	130.0	(32.9)
(5.4)	0.5	5.0	10.4
157.4	127.5	135.0	(22.4)
(47.2)	(37.3)	(39.6)	7.6
110.1	90.2	95.4	(14.7)
(0.3)	(0.2)	(0.4)	(0.0)
109.8	90.0	95.0	(14.8)

2-3 Income Statements (Nonconsolidated)

Nonconsolidated Basis

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			1st l	Half		
	FY20	018		FY2	2019	
	Res	ult	Res	sult	YoY Ch	ange
Revenues		570.3		627.8		57.5
Construction		546.2		606.9		60.6
(Civil Engineering)		131.8		137.1		5.2
(Building Construction)		414.3		469.8		55.4
(Japan)		545.8		606.7		60.9
(Overseas)		0.4		0.1		(0.2)
Real Estate and Other		24.0		20.9		(3.1)
Gross Profit	79.6	14.0%	80.7	12.9%	1.0	(1.1%)
Construction	75.0	13.7%	76.0	12.5%	1.0	(1.2%)
(Civil Engineering)	21.6	16.4%	17.4	12.7%	(4.1)	(3.7%)
(Building Construction)	53.4	12.9%	58.6	12.5%	5.2	(0.4%)
Real Estate and Other	4.6	19.2%	4.6	22.1%	0.0	2.9%
SG&A		(27.6)		(29.9)		(2.2)
(Payroll Cost)		(13.6)		(14.1)		(0.5)
(Other)		(14.0)		(15.7)		(1.7)
Operating Income		51.9		50.7		(1.1)
Nonoperating Income		11.5		5.7		(5.7)
Financing		6.9		5.8		(1.1)
Ordinary Income		63.5		56.5		(6.9)
Extraordinary Income		2.7		(2.4)		(5.2)
Income before Income Taxes		66.3		54.0		(12.2)
Income Taxes		(17.7)		(15.3)		2.3
Net Income		48.6		38.6		(9.9)

			Full-	Year			
FY20	018			FY2	019		
Res	ult	Initial Fo	orecast	Updated	Forecast	YoY Ch	ange
	1,280.3		1,280.0		1,300.0		19.6
	1,229.1		1,220.0		1,240.0		10.8
	301.0		290.0		290.0		(11.0)
	928.0		930.0		950.0		21.9
	1,228.4		1,219.0		1,239.0		10.5
	0.7		1.0		1.0		0.2
	51.2		60.0		60.0		8.7
181.2	14.2%	159.0	12.4%	168.0	12.9%	(13.2)	(1.3%)
173.5	14.1%	151.0	12.4%	160.0	12.9%	(13.5)	(1.2%)
57.1	19.0%	44.0	15.2%	44.0	15.2%	(13.1)	(3.8%)
116.4	12.5%	107.0	11.5%	116.0	12.2%	(0.4)	(0.3%)
7.6	15.0%	8.0	13.3%	8.0	13.3%	0.3	(1.7%)
	(60.9)		(63.0)		(65.0)		(4.0)
	(28.1)		(27.9)		(28.9)		(0.8)
	(32.8)		(35.0)		(36.0)		(3.1)
	120.2		96.0		103.0		(17.2)
	12.2		5.0		7.0		(5.2)
	8.7		6.5		8.0		(0.7)
	132.5		101.0		110.0		(22.5)
	2.7		0.0		(3.0)		(5.7)
	135.2		101.0		107.0		(28.2)
	(38.2)		(29.0)		(31.0)		7.2
	97.0		72.0		76.0		(21.0)

Subsidiaries and Affiliates Updates

Japan

	1st	Half		Full-	Year		1s	1st Half	
	FY2018	FY2019	FY2018		FY2019		FY2018	FY20	
	Result	Result	Result	Initial Forecast	Updated Forecast	YoY Change	Result	Resu	
Revenues	173.1	188.3	393.7	383.5	383.1	(10.6)	222.7	2	
Construction	84.9	99.9	201.0	196.5	206.1	5.1	202.4	· 1	
Real Estate and Other	88.2	88.3	192.7	186.9	176.9	(15.7)	20.2		
Gross Profit	14.8	17.7	35.1	34.5	35.2	0.0	17.1		
	8.6%	9.4%	8.9%	9.0%	9.2%	0.3%	7.7%	7	
Construction	7.1	9.0	17.6	17.3	17.9	0.3	10.7		
	8.4%	9.1%	8.8%	8.8%	8.7%	(0.1%)	5.3%	. 4	
Real Estate and Other	7.7	8.6	17.4	17.1	17.2	(0.2)	6.4		
	8.8%	9.8%	9.1%	9.2%	9.7%	0.6%	31.7%	33	
SG&A	(9.1)	(9.5)	(18.8)	(19.5)	(19.7)	(0.9)	(13.2) (
Operating Income	5.6	8.1	16.3	14.9	15.5	(0.8)	3.9	1	
Nonoperating Income	1.1	1.7	2.6	2.0	2.4	(0.1)	3.7	,	
Financing	0.0	0.1	0.0	0.0	0.1	0.0	1.1		
Equity in Earnings of Unconsolidated Subsidiaries and Affiliates	0.9	1.4	2.2	1.6	1.9	(0.2)	0.7		
Equity in Earnings of Partnership	-	-	-	-	-	-	1.9		
Ordinary Income	6.8	9.8	19.0	17.0	18.0	(1.0)	7.7	,	
Extraordinary Income	1.6	2.8	(6.8)	(0.0)	2.8	9.6	0.0		
Income before Income Taxes	8.4	12.7	12.1	16.9	20.8	8.6	7.8		
Income Taxes	(2.5)	(2.7)	(6.0)	(5.0)	(5.1)	0.8	(1.7)	
Net Income	5.9	10.0	6.1	11.8	15.7	9.5	6.1		
Net Income Attributable to Noncontrolling Interests	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	0.0	(0.2)	
Net Income Attributable to Owners of the Parent	5.8	10.0	6.1	11.8	15.6	9.5	5.8		
Construction Contract Awards	96.0	105.4	203.2	186.5	192.7	(10.5)	243.6	2	

Overseas	

0.000000							
1st	Half		Full-	Year			
FY2018	FY2019	FY2018		FY2019			
Result	Result	Result	Initial Forecast	Updated Forecast	YoY Change		
222.7	208.4	456.0	532.5	477.3	21.3		
202.4	185.6	416.0	469.5	415.6	(0.3)		
20.2	22.7	40.0	63.0	61.6	21.6		
17.1	15.5	35.4	38.4	34.5	(0.9)		
7.7%	7.5%	7.8%	7.2%	7.2%	(0.6%)		
10.7	7.8	22.1	22.5	19.3	(2.7)		
5.3%	4.3%	5.3%	4.8%	4.7%	(0.6%)		
6.4	7.6	13.3	15.8	15.1	1.8		
31.7%	33.8%	33.3%	25.2%	24.6%	(8.7%)		
(13.2)	(13.4)	(28.0)	(29.5)	(28.8)	(0.8)		
3.9	2.0	7.4	8.8	5.6	(1.7)		
3.7	1.6	9.8	5.2	2.9	(6.9)		
1.1	0.8	2.0	0.9	1.1	(0.9)		
0.7	(1.5)	0.7	1.4	(1.7)	(2.5)		
1.9	1.8	6.9	2.8	3.2	(3.6)		
7.7	3.7	17.3	14.0	8.6	(8.6)		
0.0	0.7	(0.4)	0.6	0.5	1.0		
7.8	4.5	16.8	14.7	9.1	(7.6)		
(1.7)	(1.8)	(4.4)	(3.9)	(3.7)	0.6		
6.1	2.6	12.4	10.8	5.4	(6.9)		
(0.2)	(0.1)	(0.3)	(0.2)	(0.4)	(0.0)		
5.8	2.4	12.0	10.5	4.9	(7.0)		
243.6	229.9	500.8	456.8	498.6	(2.1)		

3-1 Japan

				-					JPY bil
			Half		Full	Year			
		FY2018	FY2019	FY2018		FY2019		As of Sep 3	0, 2019
		Result	Result	Result	Initial Forecast	Updated Forecast	YoY Change		
Taiko Trading Co., Ltd.	Const. Contract Awards	8.0	14.4	21.7	20.0	25.0	3.2	Total Assets	52.5
	Revenues	53.0	52.9	117.5	110.0	103.0	(14.5)		
Sale of Building Materials and Equipment / Interior Work	Operating Income	0.7	1.2	1.5	1.0	1.2	(0.3)	Capital	750mil
	Ordinary Income	0.7	1.2	1.5	1.0	1.2	(0.3)		
(Kajima's ownership: 98.1%)	Net Income Attributable to Owners of the Parent	0.4	0.8	1.0	0.6	0.8	. ,	Staff Numbers	298
Kajima Road Co., Ltd.	Const. Contract Awards	54.6	51.6	113.7	100.0	102.2	(11.5)	Total Assets	88.1
	Revenues	55.9	61.1	134.2	125.0	130.0	(4.2)		
Road Pavement Work / Sale of Asphalt	Operating Income	1.6	2.4	6.5	6.4	6.3	(0.2)	Capital	4,000mil
	Ordinary Income	1.6	2.5	6.7	6.5	6.5	(0.2)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.1	4.6	(3.7)	4.3	7.3	11.0	Staff Numbers	1,429
Kajima Tatemono Sogo Kanri Co., Ltd.	Const. Contract Awards	-	-	-	-	-	-	Total Assets	27.3
	Revenues	25.2	29.6	57.5	59.5	60.3	2.7		
Facility Management	Operating Income	1.1	1.5	3.5	3.5	3.5	(0.0)	Capital	100mil
	Ordinary Income	1.1	1.5	3.5	3.5	3.5	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.7	1.0	2.2	2.4	2.4	0.1	Staff Numbers	1,841
Chemical Grouting Co., Ltd.	Const. Contract Awards	13.7	14.7	25.1	26.0	26.0	0.8	Total Assets	27.2
	Revenues	11.7	12.9	26.2	26.5	26.5	0.2		
Construction Foundation Work	Operating Income	0.4	0.3	0.9	1.0	1.0	0.0	Capital	300mil
	Ordinary Income	0.5	0.4	1.2	1.3	1.3	0.0		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.4	0.3	0.9	0.9	0.9	(0.0)	Staff Numbers	296
Kajima Leasing Corporation	Const. Contract Awards	-	-	-	-	-	-	Total Assets	31.0
	Revenues	4.8	4.7	9.1	9.1	9.5	0.4		
Leasing	Operating Income	0.6	0.6	0.8	0.6	0.7	(0.1)	Capital	400mil
	Ordinary Income	0.6	0.6	0.8	0.6	0.7	(0.1)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.4	0.3	0.5	0.4	0.4	(0.1)	Staff Numbers	56

3-1 Japan - continued

	1			1				1	JPY bil
		1st	Half		Full-	Year			
		FY2018	FY2019	FY2018		FY2019	-	As of Sep 3	0, 2019
		Result	Result	Result	Initial Forecast	Updated Forecast	YoY Change		
Ilya Corporation	Const. Contract Awards	4.2	6.1	11.1	8.5	8.5	(2.6)	Total Assets	6.5
	Revenues	3.3	4.9	7.4	9.0	9.5	2.0		
Interior Work	Operating Income	0.2	0.3	0.5	0.5	0.5	(0.0)	Capital	50mil
	Ordinary Income	0.2	0.3	0.5	0.5	0.5	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.1	0.2	0.3	0.2	0.3	(0.0)	Staff Numbers	180
Kajima Mechatro Engineering Co., Ltd.	Const. Contract Awards	5.0	5.7	9.2	10.0	9.0	(0.2)	Total Assets	5.1
	Revenues	5.2	4.9	11.0	10.0	9.0	(2.0)		
Manufacturing of Construction Machinery	Operating Income	(0.0)	0.1	0.1	0.0	(0.0)	(0.1)	Capital	400mil
	Ordinary Income	(0.0)	0.1	0.1	0.0	(0.0)	(0.1)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	(0.0)	0.1	0.0	0.0	(0.0)	(0.0)	Staff Numbers	199
Clima-Teq Co., Ltd.	Const. Contract Awards	10.2	12.6	22.1	22.0	22.0	(0.1)	Total Assets	13.2
	Revenues	8.7	11.8	20.5	24.0	25.0	4.4		
MEP Work	Operating Income	0.2	0.6	0.8	0.8	1.0	0.1	Capital	300mil
	Ordinary Income	0.2	0.6	0.8	0.8	1.0	0.1		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.1	0.4	0.5	0.5	0.6	0.1	Staff Numbers	384
4 Other Consolidated Subsidiaries	Const. Contract Awards	-	-	-	-	-	-	Total Assets	40.1
	Revenues	4.9	5.1	10.0	10.2	10.2	0.2		
	Operating Income	0.6	0.8	1.3	1.0	1.2	(0.1)	Capital	8,350mil
	Ordinary Income	0.6	0.8	1.2	0.9	1.1	(0.0)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.4	0.5	1.8	0.6	0.7	(1.0)	Staff Numbers	306

3-2 Overseas

	· · · · · · · · · · · · · · · · · · ·							Г	JPY b
		1st			Full-	Year			
		FY2018	FY2019	FY2018		FY2019		As of Jun 3	30, 2019
		Result	Result	Result	Initial Forecast		YoY Change		
Kajima U.S.A. ("KUSA")	Const. Contract Awards	95.3	145.2	219.9	223.6	263.0	43.0	Total Assets	161.5
	Revenues	102.5	96.6	201.7	239.8	231.4	29.6		
Construction / Real Estate Development in North America	Operating Income	1.0	1.2	0.7	3.4	3.2	2.4	Capital	US\$5m
	Ordinary Income	3.0	2.7	7.4	5.3	5.4	(1.9)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	1.9	1.9	4.9	3.8	3.6	(1.2)	Staff Numbers	1,30
Exchange rates:	US\$=	¥110.54	¥107.79	¥111.00	¥111.00	¥107.92			
Kajima Asia Pacific ("KAP")	Const. Contract Awards	25.0	34.4	75.1	88.6	70.5	(4.6)	Total Assets	179.4
	Revenues	41.6	37.6	91.2	105.2	85.8	(5.4)		
Construction / Real Estate Development in Asia	Operating Income	2.9	2.5	7.2	5.7	4.1	(3.0)	Capital	S\$430m
	Ordinary Income	3.8	3.4	8.3	7.0	4.8	(3.5)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	2.8	2.1	5.5	4.6	2.5	(3.0)	Staff Numbers	2,70
Exchange rates:	S\$=	¥80.79	¥79.68	¥81.00	¥81.00	¥78.08			
Kajima Europe ("KE")	Const. Contract Awards	24.1	6.5	38.5	22.1	25.2	(13.2)	Total Assets	47.3
	Revenues	16.9	15.7	35.1	30.0	27.1	(7.9)		
Construction / Real Estate Development in Europe	Operating Income	0.1	0.3	0.0	(0.4)	0.1	0.1	Capital	£81m
	Ordinary Income	0.6	1.0	1.2	0.9	1.4	0.1		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.5	1.4	0.9	1.5	1.7	0.7	Staff Numbers	32
Exchange rates:	£ =	¥144.59	¥136.57	¥140.46	¥140.46	¥132.69			
Kajima Australia ("KA")	Const. Contract Awards	73.5	42.0	134.2	97.1	99.6	(34.6)	Total Assets	42.
	Revenues	56.0	48.9	108.2	130.3	110.2	1.9		
Construction / Real Estate Development in Australia	Operating Income	(0.2)	(2.2)	(1.1)	(0.1)	(2.1)	(0.9)	Capital	A\$200m
and Other Regions	Ordinary Income	0.0	(1.8)	(0.5)	0.3	(1.5)	(0.9)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.3	(1.3)	0.0	0.1	(1.1)	(1.2)	Staff Numbers	1,26
Exchange rates:	A\$=	¥81.16	¥75.49	¥78.18	¥78.18	¥72.88			
Chung-Lu Construction Co., Ltd.	Const. Contract Awards	25.6	1.6	32.8	25.2	40.2	7.3	Total Assets	17.
	Revenues	5.4	9.3	19.5	26.9	22.6	3.0		
Construction / Real Estate Development in Taiwan	Operating Income	0.1	0.1	0.5	0.3	0.3	(0.2)	Capital	NT\$800m
	Ordinary Income	0.1	0.1	0.6	0.3	0.3	(0.3)		
(Kajima's ownership: 100%)	Net Income Attributable to Owners of the Parent	0.1	0.0	0.5	0.2	0.2	(0.2)	Staff Numbers	24
Exchange rates:	NT\$=	¥3.6146	¥3.4738	¥3.6027	¥3.6027	¥3.4760		-	

4. SUPPLEMENTARY INFORMATION

1st Half

Performance by Management Approach Segment

JPY bil

Full-Year

Overseas Revenues

			Full-Year		
	FY2	2018		FY2019	
	Result	Proportion	Forecast Proportion YoY Cha		
Total	457.2	23.2%	475.0	23.8%	17.7

Staff Numbers			NO.
As of	Mar 31, 2019	Sep 30), 2019
	Result	Result	Change
Kajima Corp	7,783	8,003	220
Consolidated Subsidiaries	10,514	10,833	319
- Japan	4,816	4,989	173
- Overseas	5,698	5,844	146
Total	18,297	18,836	539

	FY2018	FY2019	FY2018		FY2019		
	Result	Result	Result	Initial Forecast	Updated Forecast	YoY Change	
Civil Engineering							
Revenues	131.8	137.1	301.0	290.0	290.0	(11.0)	
Operating Income	11.8	6.8	35.2	21.9	20.3	(14.9)	
Building Constructio	n						
Revenues	414.3	469.8	928.0	930.0	950.0	21.9	
Operating Income	36.5	40.3	79.6	68.3	76.8	(2.7)	
Real Estate and Oth	er						
Revenues	24.0	20.9	51.2	60.0	60.0	8.7	
Operating Income	3.4	3.5	5.4	5.7	5.7	0.3	
Domestic Subsidiari	es and Affilia	tes					
Revenues	171.5	185.8	389.6	383.5	383.1	(6.4)	
Operating Income	5.7	8.2	16.5	14.9	15.5	(1.0)	
Overseas Subsidiari	es and Affilia	tes					
Revenues	222.7	208.4	455.9	532.5	477.3	21.3	
Operating Income	3.2	1.6	6.2	8.8	5.6	(0.5)	
Reconciliations							
Revenues	(66.8)	(74.9)	(151.7)	(156.0)	(160.4)	(8.7)	
Operating Income	(0.3)	(0.9)	(0.4)	(1.3)	(3.1)	(2.7)	
Total							
Revenues	897.7	947.1	1,974.2	2,040.0	2,000.0	25.7	
Operating Income	60.6	59.7	142.6	118.5	121.0	(21.6)	

4. SUPPLEMENTARY INFORMATION

Inventories - Development Projects in Progress JPY bi								
As of	Mar 31, 2019	Sep 30), 2019					
	Result	Result	Change					
Consolidated	46.9	51.3	4.3					
Kajima Corp	31.9	25.7	(6.2)					
Subsidiaries	14.9	25.5	10.5					

Inventories - Real Estate for Sale JPY b								
As of	Mar 31, 2019	Sep 30, 2019						
	Result	Result	Change					
Consolidated	68.1	74.5	6.4					
Kajima Corp	27.4	40.3	12.9					
Subsidiaries	40.7	34.2	(6.5)					

JPY bil

Provision for Loss on Construction Projects in Progress

As of	Mar 31, 2019	Sep 30), 2019
	Result	Result	Change
Consolidated	(12.8)	(11.9)	0.9
Kajima Corp	(12.8)	(11.8)	0.9
Subsidiaries	(0.0)	(0.0)	(0.0)

Interest-bearing Debt

As of	Mar 31, 2019	Sep 30), 2019		Mar 31, 2020	
	Result	Result	Change	Initial Forecast	Updated Forecast	Change
Consolidated	298.7	301.5	2.8	330.0	330.0	31.2
Kajima Corp	203.1	211.0	7.9	200.0	200.0	(3.1)
Subsidiaries	95.6	90.4	(5.1)	130.0	130.0	34.3
D/E Ratio	0.40	0.39				

Cash Flows					JPY bil			
	1st	Half		Full-Year				
	FY2018	FY2019	FY2018	FY2	2019			
	Result	Result	Result	Initial Forecast	Updated Forecast			
Operating	73.1	3.6	30.3	60.0	60.0			
Investing	4.8	(71.6)	(25.3)	(80.0)	(120.0)			
Financing	(83.6)	(20.0)	(75.0)	(10.0)	(10.0)			
Cash and Cash Equivalents, end of Period	380.1	226.0	315.4	-	-			

Other Data

1

	1st	Half	Full-Year							
	FY2018	FY2019	FY2018	FY2019						
	Result	Result	Result	Initial Forecast	YoY Change					
R&D	5.3	6.2	13.9	16.3	17.1	3.1				
- Kajima Corp	5.2	6.1	13.2	15.6	16.5	3.2				
Capital Expenditure ¹	8.1	65.5	28.4	50.0	94.0	65.5				
- Kajima Corp	1.7	48.2	12.7	16.5	58.7	46.0				
Depreciation / Amortization ¹	9.2	9.6	19.1	19.5	20.0	0.8				
- Kajima Corp	3.6	3.7	7.4	7.3	7.3	(0.0)				

The capital expenditure and the depreciation / amortization relate to tangible, intangible fixed assets as well as other investment assets.

JPY bil

Tables & Graphs of the Selected Financial Data

Consolidated Basis

Consoliualeu Basis											JIIDI
	FY2014	FY2015	FY2015	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019
	Full-Year	1st Half	Full-Year	1st Half	Full-Year	1st Half	Full-Year	1st Half	Full-Year	1st Half	Full-Year
	Result	Result	Result	Result	Result	Result	Result	Result	Result	Result	Forecast
Construction Contract Awards	1,474.8	852.4	1,795.8	968.9	1,728.3	759.3	1,685.9	752.0	2,010.1	801.3	1,800.0
Revenues	1,693.6	783.6	1,742.7	813.2	1,821.8	822.7	1,830.6	897.7	1,974.2	947.1	2,000.0
Operating Income	12.6	32.1	111.0	73.7	155.3	76.8	158.3	60.6	142.6	59.7	121.0
Ordinary Income	21.3	36.7	113.3	76.4	163.4	84.3	179.7	72.1	162.9	65.0	130.0
Net Income Attributable to Owners of the Parent	15.1	22.9	72.3	50.9	104.8	64.3	126.7	54.5	109.8	49.8	95.0
Basic Net Income per Share	¥14.58	¥22.08	¥69.66	¥49.04	¥101.01	¥124.03	¥244.29	¥105.07	¥211.67	¥96.76	¥184.94
ROE	3.8%	-	16.0%	-	20.6%	-	20.9%	-	15.5%	-	-
Operating Income Margin	0.7%	4.1%	6.4%	9.1%	8.5%	9.3%	8.7%	6.8%	7.2%	6.3%	6.1%
Total Assets	1,839.2	1,794.2	1,886.7	1,772.2	1,992.8	1,916.8	2,051.2	1,975.5	2,091.1	2,082.0	
Owners' Equity	434.9	438.3	471.2	474.7	548.5	604.6	666.0	716.3	753.2	769.9	-
Total Equity	436.9	440.5	474.0	477.9	552.5	608.3	669.7	719.7	756.9	773.4	-
Owners' Equity Ratio	23.6%	24.4%	25.0%	26.8%	27.5%	31.5%	32.5%	36.3%	36.0%	37.0%	-
Owners' Equity per Share	¥418.86	¥422.20	¥453.93	¥457.34	¥528.46	¥1,165.14	¥1,283.38	¥1,380.44	¥1,451.66	¥1,502.17	-
Interest-bearing Debt	385.0	380.3	378.5	307.4	372.9	286.1	344.8	275.8	298.7	301.5	330.0
D/E Ratio	0.89	0.87	0.80	0.65	0.68	0.47	0.52	0.39	0.40	0.39	-
Cash Dividends per Share	¥5.0	¥3.0	¥12.0	¥7.0	¥20.0	¥20.0	¥48.0	¥24.0	¥50.0	¥25.0	¥50.0
Cash Flows - Operating Activities	59.2	5.5	36.3	77.3	187.5	102.1	120.4	73.1	30.3	3.6	60.0
Cash Flows - Investing Activities	8.3	(17.3)	(27.8)	(16.7)	(31.9)	(5.2)	(47.3)	4.8	(25.3)	(71.6)	(120.0)
Cash Flows - Financing Activities	(70.7)	(8.8)	(13.1)	(72.9)	(20.5)	(99.7)	(53.0)	(83.6)	(75.0)	(20.0)	10.0
Staff Numbers	15,383	15,836	15,810	16,499	16,422	17,575	17,730	18,474	18,297	18,836	

(Note)1. The company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

Accordingly, the figures for FY2017 and FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2017.

2. From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the figures for FY2017 were reclassified to reflect this change.

Tables & Graphs of the Selected Financial Data - continued

Nonconsolidated Basis

Nonconsolidated basis											JET DI
	FY2014	FY2015	FY2015	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019
	Full-Year	1st Half	Full-Year								
	Result	Result	Forecast								
Contract Awards	1,193.8	596.9	1,236.8	826.8	1,349.9	551.2	1,200.0	479.1	1,444.4	534.8	1,250.0
Construction Contract Awards	1,082.4	567.1	1,188.0	802.2	1,304.5	525.6	1,148.5	448.4	1,377.9	508.1	1,200.0
Revenues	1,141.0	530.2	1,166.1	550.6	1,203.8	523.2	1,165.1	570.3	1,280.3	627.8	1,300.0
Operating Income	(18.0)	20.8	86.9	63.1	124.4	68.3	135.1	51.9	120.2	50.7	103.0
Ordinary Income	1.6	21.3	81.6	66.8	128.5	76.3	146.2	63.5	132.5	56.5	110.0
Net Income	8.0	11.8	39.0	44.9	81.7	55.4	100.3	48.6	97.0	38.6	76.0
Basic Net Income per Share	¥7.73	¥11.36	¥37.52	¥43.26	¥78.60	¥106.63	¥192.96	¥93.49	¥186.74	¥75.02	¥147.68
Total Assets	1,413.8	1,354.5	1,436.4	1,365.9	1,529.6	1,435.2	1,535.1	1,456.3	1,546.9	1,554.8	-
Owners' Equity	297.8	289.1	308.7	329.1	370.4	425.2	465.5	517.2	545.4	557.6	
Total Equity	297.8	289.1	308.7	329.1	370.4	425.2	465.5	517.2	545.4	557.6	
Owners' Equity Ratio	21.1%	21.3%	21.5%	24.1%	24.2%	29.6%	30.3%	35.5%	35.3%	35.9%	-
Owners' Equity per Share	¥286.45	¥278.07	¥296.91	¥316.54	¥356.30	¥816.51	¥895.59	¥995.02	¥1,049.18	¥1,085.84	-
Interest-bearing Debt	305.9	288.2	295.3	225.3	287.6	203.3	262.8	181.8	203.1	211.0	200.0
Gross Profit Margin - All Segments	2.7%	8.4%	11.8%	16.0%	14.8%	18.1%	16.5%	14.0%	14.2%	12.9%	12.9%
Construction	0.8%	8.4%	11.9%	16.0%	14.7%	18.1%	16.4%	13.7%	14.1%	12.5%	12.9%
- Civil Engineering	(0.1%)	12.6%	14.6%	19.0%	18.2%	27.0%	21.2%	16.4%	19.0%	12.7%	15.2%
- Building Construction	1.1%	6.7%	10.8%	15.0%	13.4%	14.3%	14.0%	12.9%	12.5%	12.5%	12.2%
Real Estate and Other	27.7%	9.0%	9.2%	16.9%	16.8%	16.7%	19.6%	19.2%	15.0%	22.1%	13.3%
Staff Numbers	7,546	7,654	7,527	7,725	7,611	7,783	7,686	7,866	7,783	8,003	

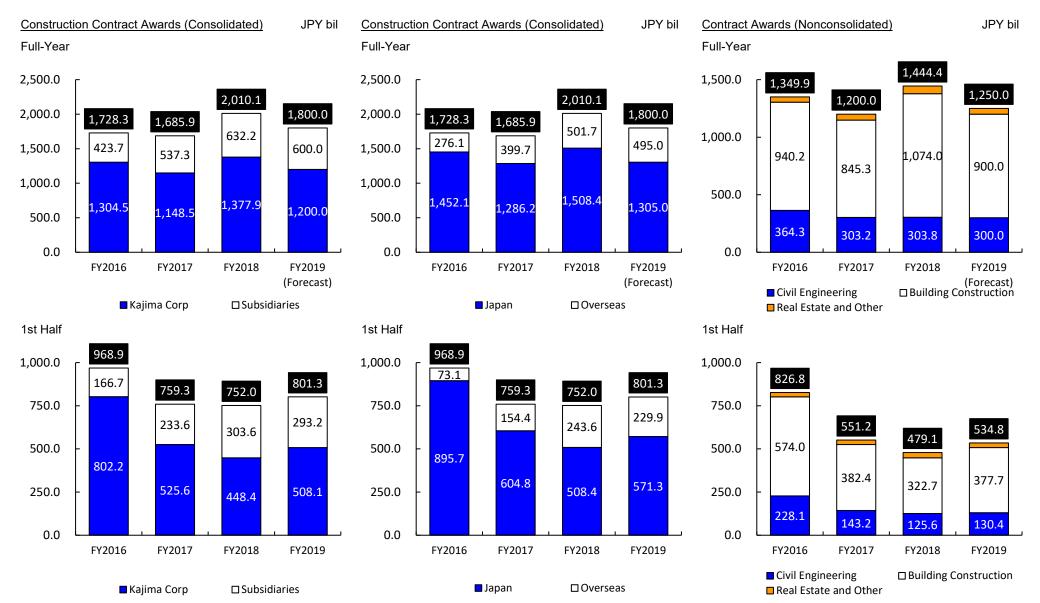
JPY bil

(Note)1. The company consolidated its shares at a rate of one share for every two shares, effective October 1, 2018.

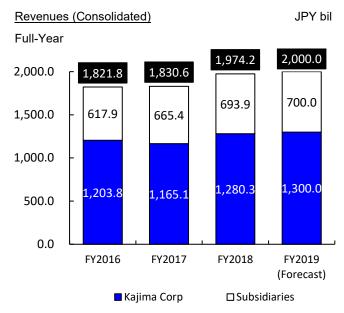
Accordingly, the figures for FY2017 and FY2018 are calculated as if the consolidation of shares had been conducted at the beginning of FY2017.

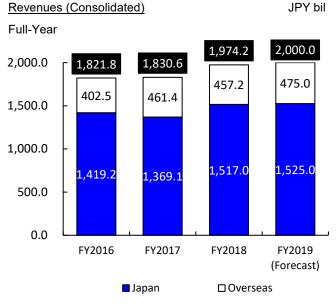
2. From the beginning of FY2018, Kajima corporation has applied "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No.28 issued on February 16, 2018). Accordingly, the figures for FY2017 were reclassified to reflect this change.

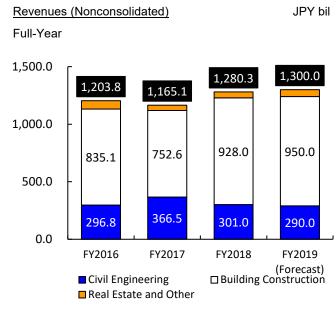
Tables & Graphs of the Selected Financial Data - continued



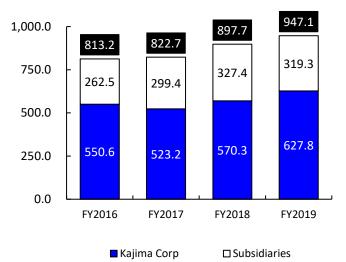
Tables & Graphs of the Selected Financial Data - continued



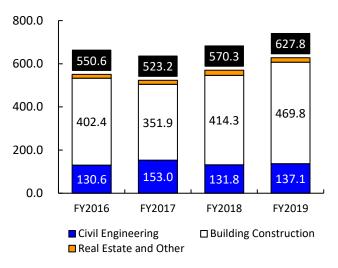




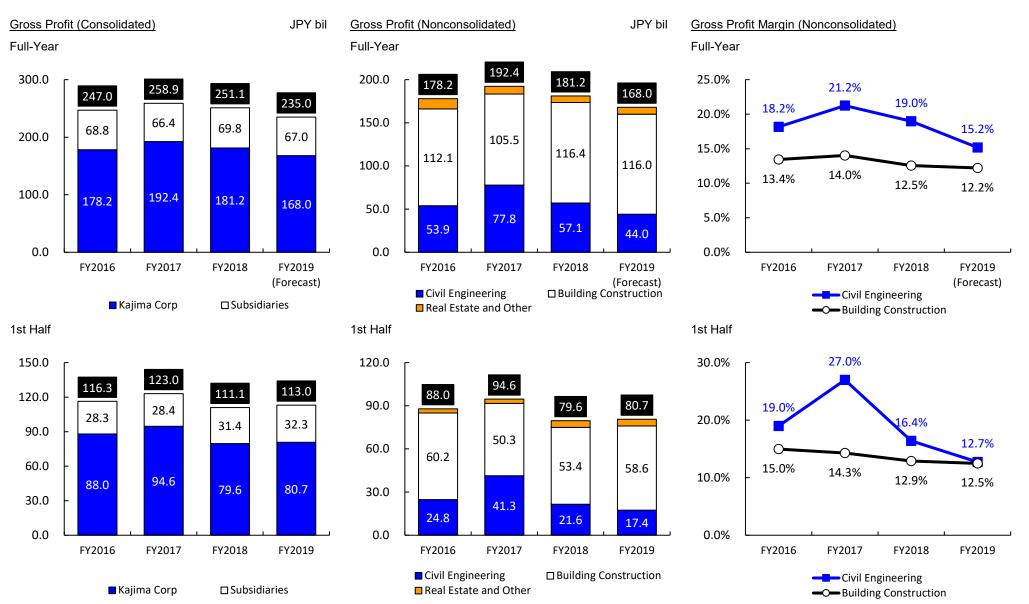
1st Half



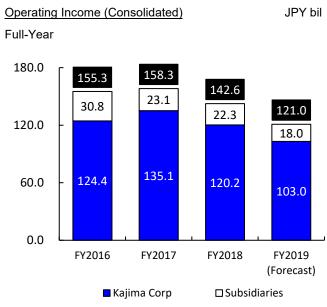
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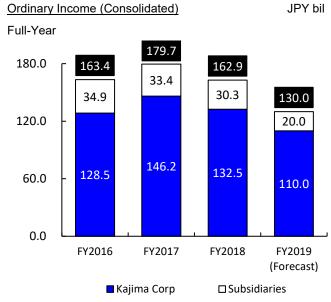


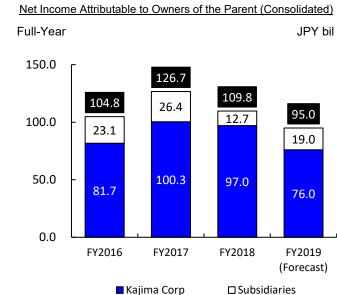
Tables & Graphs of the Selected Financial Data - continued



Tables & Graphs of the Selected Financial Data - continued





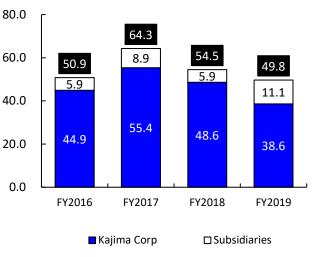


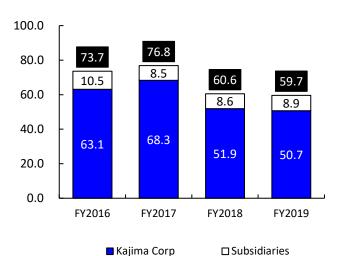
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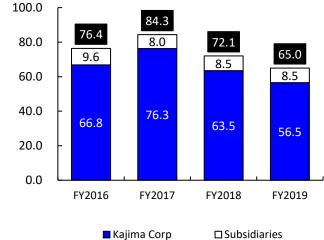












Quarterly Data

Nonconsolidated Basis

	FY2019						
	1st Q	uarter	2nd Quarte				
	Re	sult	Result				
Revenues		275.9		351.9			
Construction		266.0		340.9			
(Civil Engineering)		63.0		74.0			
(Building Construction)		202.9		266.8			
Real Estate and Other		9.8		11.0			
Gross Profit	30.1	10.9%	50.5	14.4%			
Construction	28.1	10.6%	47.9	14.1%			
(Civil Engineering)	5.5	8.7%	11.9	16.1%			
(Building Construction)	22.6	11.2%	35.9	13.5%			
Real Estate and Other	1.9	19.7%	2.6	24.3%			
SG&A		(14.0)		(15.8)			
Operating Income		16.0		34.7			
Contract Awards		341.3		193.4			
Construction		326.5		181.5			
(Civil Engineering)		80.9		49.4			
(Building Construction)		245.5		132.1			
Real Estate and Other		14.8		11.8			

Consolidated Basis

Revenues		427.2		519.9
Gross Profit	45.9	10.7%	67.1	12.9%
SG&A		(26.4)		(26.8)
Operating Income		19.4		40.3
Construction Contract Awards		450.6		350.6

FY2018							
1st Half	2nd Half	Full-Year					
Result	Result	Result					
570.3	710.0	1,280.3					
546.2	682.8	1,229.1					
131.8	169.1	301.0					
414.3	513.7	928.0					
24.0	27.1	51.2					
79.6 14.0%	101.6 14.3%	181.2 14.2%					
75.0 13.7%	98.5 14.4%	173.5 14.1%					
21.6 16.4%	35.5 21.0%	57.1 19.0%					
53.4 12.9%	63.0 12.3%	116.4 12.5%					
4.6 19.2%	3.0 11.3%	7.6 15.0%					
(27.6)	(33.3)	(60.9)					
51.9	68.3	120.2					
479.1	965.2	1,444.4					
448.4	929.4	1,377.9					
125.6	178.1	303.8					
322.7	751.3	1,074.0					
30.7	35.7	66.5					

	FY2019						
1st Half		2nd Half		Full-Year			
Result		Forecast		Forecast			
627	7.8	672.1		1,300.0			
606	6.9		633.0	1	,240.0		
137	7.1		152.8		290.0		
469	9.8		480.1		950.0		
20	0.9		39.0		60.0		
80.7 12.	9%	87.2	13.0%	168.0	12.9%		
76.0 12.	5%	83.9	13.3%	160.0	12.9%		
17.4 12.	7%	26.5	17.4%	44.0	15.2%		
58.6 12.	5%	57.3	11.9%	116.0	12.2%		
4.6 22.	1%	3.3	8.6%	8.0	13.3%		
(29	9.9)		(35.0)		(65.0)		
50).7		52.2		103.0		
534	1.8		715.1	1,250.0			
508	3.1	691.8		1,200.0			
130).4	169.5		300.0			
37	7.7		522.2	900.0			
26	6.7		23.2		50.0		

	897.7	1,076.5		1	,974.2
111.1	12.4%	140.0	13.0%	251.1	12.7%
	(50.5)		(58.0)		(108.5)
	60.6		81.9		142.6
	752.0	1	,258.0	2	2,010.1

947.1		1,052.8		2,000.0	
113.0	11.9%	121.9	11.6%	235.0	11.8%
	(53.3)		(60.6)		(114.0)
	59.7		61.2		121.0
	801.3		998.6	1	,800.0