

KAJIMA CORPORATION

ENVIRONMENTAL DATA

2019

Environmental Policy

Kajima, as the company “Building for the Next 100 Years,” pursues a unique long-term environmental vision, doing its part in the broader social efforts to preserve the environment and ensure economic sustainability.

1

We work to reduce the environmental impact of our business and take into consideration the entire lifecycle of the structures we construct. We thereby seek to help build societies which use materials responsibly, have a low carbon footprint, and harmonize with nature.

2

As a standard for achieving these goals, Kajima:

- Creates innovative technologies that help safeguard the environment and use resources sustainably;
- Engages in construction management processes to prevent environmental damage caused by hazardous materials used in construction projects; and
- Cooperates with the public, including by proactively disclosing information.



Kajima Environmental Vision

● Background of Kajima Environmental Vision

Kajima assess environmental risks and opportunities in the construction business as follows.

| | |
|------------------------------------|---|
| Low Carbon Society | <ul style="list-style-type: none"> • In order to achieve the 80% greenhouse gas reduction targets of developed countries by 2050, the introduction of renewable energy as well as energy conservation of society is urgently needed. • High expectation is observed to construction industry like initiatives to zero energy building (ZEB) since it is a high-priority measures from the standpoint that energy efficiency of buildings is in particular cost and reduction effectiveness together with adaptable easily. • Resource usage has been largely utilized as well as CO₂ emissions related to the production, processing and transportation of materials. |
| Recycling Resources Society | <ul style="list-style-type: none"> • There is a room for more efficient resource utilization since construction industry has a large amount of resource and waste consumption. • Potential to take advantage of recycled materials (including derived from other industries), therefore, an important role in resource recycling. • By leveraging the long-life of the building, the large role in the creation of stock society. |
| Natural Symbiosis Society | <ul style="list-style-type: none"> • In the construction business, a role in modifying the direct natural environment through construction projects which has been involved in the local eco-system, as well as the potential of biodiversity restoration in the urban redevelopment. • Since the urban concentration of the population progresses, the growing importance of biodiversity restoration in the city. • Through wood procurement and resource procurement, biodiversity can be addressed in logged spots. |

● Kajima Environmental Vision - Triple Zero 2050

The priority environmental focus in the Medium-Term Business Plan (Fiscal 2018-2020) announced last year is "pursue environmental and energy opportunities for the business activities of the Kajima Group and its customers." We are stepping up specific efforts in our own business activities to reduce carbon dioxide (CO₂) emissions at construction sites, as well as utilizing our superior technologies to help customers address their environmental and energy issues.

Formulated in 2013, the Kajima Environmental Vision: Triple Zero 2050 is the basis of our environmental initiatives. Our ultimate goals in the areas of CO₂ reduction, resource recycling and harmonious co-existence are, respectively, zero carbon, zero waste, and zero impact. In particular, to reflect the signing of the Paris Agreement and the rise in ESG investment, we established new targets for reducing CO₂ emissions. We aim to reduce our CO₂ emission intensity (t-CO₂/¥ hundred million of sales) by 30% compared to fiscal 2013 by 2030, and by 80% no later than 2050.



| | Social Goals | Triple Zero 2050 | Targets 2030 |
|--|---|--|--|
| Building a More Sustainable World | Lower CO₂ Emissions Balancing greenhouse gas emissions from human activities with the Earth's capacity for CO ₂ absorption | Zero Carbon Aiming for a zero carbon footprint by reducing the Group's greenhouse gas emissions (Scope 1, 2, and 3 emissions) by at least 80% compared to fiscal 2013 | Group-wide Reduce Group-wide greenhouse gas emissions (Scope 1 and 2 emissions) per unit of sales to 30% of fiscal 2013 level or lower (equivalent to a 30% reduction of total emissions with fixed construction amount); contribute to the reduction of Scope 3 emissions as well, through joint efforts in the supply chain Construction Operations Lower construction site greenhouse gas emissions per unit of sales to 30% of fiscal 2013 level or lower Architectural Design Lower CO ₂ emissions in the operation stage of newly completed buildings by at least 30% compared to Japan's energy-saving standard Mainstream ZEB Ready buildings and pursue net ZEB for flagship projects |
| | Recycle Resources Pursuing zero emissions by employing state-of-the-art infrastructure maintained and operated using sustainable resources | Zero Waste Aiming to eliminate waste from construction operations by ensuring zero landfill disposal of waste during construction, utilizing sustainable materials, and making buildings last longer | Completely eliminate final landfill waste from construction operations Achieve a usage rate of recycled materials of at least 60% for principal construction materials (steel, cement, ready-mixed concrete, crushed stone and asphalt) |
| | Harmoniously Co-Existing with Nature Valuing the continuous benefits of ecosystem services by minimizing the impact of human activities on the environment and living creatures | Zero Impact Aiming to minimize the overall environmental impact of construction operations by limiting their effect on nature and living creatures while promoting the restoration of biodiversity and new ways to make use of its benefits | Promote biodiversity restoration projects Build a portfolio of effective projects and make them hubs for biodiversity-related networking |
| | Common Foundation Initiative Areas | <ul style="list-style-type: none"> • Management of hazardous substances: Ensure preventative measures (especially for soil contamination and asbestos) and proper management of chemical substances • Conduct research and technology development • Actively distribute information in and outside the Company | |

Environmental Targets (FY2018-2020) and FY2018 Actual Figures

| | | Three-Year (FY2018–2020) Targets | FY2018 Targets | FY2018 Results |
|--------------------------------------|---|---|---|---|
| Lower CO ₂ Emissions | Construction | <ul style="list-style-type: none"> Reduce CO₂ emissions per unit of sales attributable to construction by 8% compared to fiscal 2013 | <ul style="list-style-type: none"> Reduce CO₂ emissions by 4% | <ul style="list-style-type: none"> Reduced CO₂ emissions by 9% |
| | Design | <ul style="list-style-type: none"> Secure conformance with QCDSE (Quality, Cost, Design, Safety, Environment) mandatory standards in Building Energy Efficiency Act | <ul style="list-style-type: none"> Implement action plans that conform with mandatory standards in Building Energy Efficiency Act | <ul style="list-style-type: none"> Set and managed original issues in line with building use |
| | | <ul style="list-style-type: none"> Develop industry-leading CO₂ emissions targets | <ul style="list-style-type: none"> Actively utilize labeling programs such as the Building Energy-efficiency Labeling System (BELS) Achieve corporate targets for energy efficiency (20% reduction) | <ul style="list-style-type: none"> Numerous projects for which efforts are underway to obtain BELS, CASBEE New Structure, CASBEE Wellness Office, LEED NC and other certifications One CASBEE New Structure certification obtained 23.2% reduction |
| Recycle Resources | Construction | <ul style="list-style-type: none"> Less than 3% landfill waste including sludge | <ul style="list-style-type: none"> Less than 3% landfill waste including sludge | <ul style="list-style-type: none"> Final disposal rate of 4.5% (including sludge) |
| | Design | <ul style="list-style-type: none"> Implement green procurement | <ul style="list-style-type: none"> Propose more than four items, indicate them on working drawings, and verify whether or not the proposed items were ultimately adopted | <ul style="list-style-type: none"> Average of 5.3 items proposed |
| | | <ul style="list-style-type: none"> Design buildings with a longer life | <ul style="list-style-type: none"> Attain a score of at least 3.6 for evaluations based on in-house check sheet | <ul style="list-style-type: none"> Evaluation: Average of 3.64 |
| Harmoniously Co-Existing with Nature | | <ul style="list-style-type: none"> Implement outstanding biodiversity projects | <ul style="list-style-type: none"> Implement more than six outstanding biodiversity projects per year | <ul style="list-style-type: none"> Selected nine outstanding projects |
| | | <ul style="list-style-type: none"> Reduce the environmental impact of construction (particularly through management of hazardous materials and polluted water management, etc.) | <ul style="list-style-type: none"> Limit the environmental impact of construction (particularly through management of hazardous materials and polluted water, etc.) | <ul style="list-style-type: none"> No environmental impact from hazardous materials or polluted water (Two minor procedural violations of the Waste Management and Public Cleansing Act) |
| Common Foundation Initiative Areas | Implement R&D and promote technologies and services that support Triple Zero 2050 objectives | | | |
| | R&D | <ul style="list-style-type: none"> Implement research and technology development that contributes to preservation of the environment and sustainable use More than six examples of deploying research or technology results to onsite operations over the three-year period | <ul style="list-style-type: none"> Environmental contribution R&D projects: 6 Environmental contribution technology projects deployment: 2 | <ul style="list-style-type: none"> Designated environmental topics: 18 Results deployed: 3 instances |
| | Environment Engineering | <ul style="list-style-type: none"> Promote environmental management in concert with Group companies Make technical innovations and create projects based on Triple Zero 2050 | <ul style="list-style-type: none"> Improve environment-related proposal capabilities, pursue project making | <ul style="list-style-type: none"> Strengthened efforts in four priority fields Efforts toward next-generation technologies/ projects, environmental fairs held in collaboration with branches (3 times) |
| Engineering | <ul style="list-style-type: none"> Provide customers with high-environmental performance production facilities | <ul style="list-style-type: none"> Confirm Triple Zero 2050 approaches and measures for dealing with chemical substances in projects | <ul style="list-style-type: none"> Confirmation at Division Design Review, project review committees (reviews conducted for all 14 target projects) | |

Material Flow

Construction Sites

| INPUT | |
|-------------------------------|--|
| ● Energy | |
| Electricity | 9,358 _{×10⁴} kWh <input checked="" type="checkbox"/> |
| Diesel oil | 75,703 _{kℓ} <input checked="" type="checkbox"/> |
| Kerosene | 2,137 _{kℓ} <input checked="" type="checkbox"/> |
| ● Water | 71.3 _{×10⁴} m ³ <input checked="" type="checkbox"/> |
| ● Main construction materials | 218.9 _{×10⁴} t <input type="checkbox"/> |

| OUTPUT | |
|---------------------------------|--|
| ● CO ₂ emissions | 25.1 _{×10⁴} t <input checked="" type="checkbox"/> |
| ● Construction surplus soil | 75.0 _{×10⁴} m ³ <input checked="" type="checkbox"/> |
| ● Hazardous materials collected | |
| Materials containing asbestos | 56,926t <input checked="" type="checkbox"/> |
| CFCs and halon | 1.5t <input checked="" type="checkbox"/> |
| Fluorescent tubes | 77.9t <input checked="" type="checkbox"/> |
| ● Construction waste | 199.4 _{×10⁴} t <input checked="" type="checkbox"/> |
| ● Final disposal volume | 8.5 _{×10⁴} t <input checked="" type="checkbox"/> |

| Changes in CO ₂ emissions attributable to construction | |
|---|---|
| Total emissions | 25.1 _{×10⁴} t-CO ₂ <input checked="" type="checkbox"/> |
| Basic unit | 20 _{×10²} billion ¥ <input checked="" type="checkbox"/> |
| Reduction rate (compared with FY1990) | 9% <input checked="" type="checkbox"/> |

| Volume of construction waste and final disposal volume | |
|--|--|
| Volume | 199.4 _{×10⁴} t <input checked="" type="checkbox"/> |
| Volume (excluding sludge) | 130.2 _{×10⁴} t <input checked="" type="checkbox"/> |
| Final disposal volume | 8.5 _{×10⁴} t <input checked="" type="checkbox"/> |
| Final disposal volume (excluding sludge) | 5.8 _{×10⁴} t <input checked="" type="checkbox"/> |
| Final disposal rate | 4.3% <input checked="" type="checkbox"/> |
| Final disposal rate (excluding sludge) | 4.5% <input checked="" type="checkbox"/> |

Office

| INPUT | |
|-------------------------|--|
| ● Energy | |
| Electricity | 2,544 _{×10⁴} kWh <input checked="" type="checkbox"/> |
| Heavy oil | 11 _{kℓ} <input checked="" type="checkbox"/> |
| Kerosene | 10 _{kℓ} <input checked="" type="checkbox"/> |
| Gas | 15.7 _{×10⁴} m ³ <input checked="" type="checkbox"/> |
| Heating, Steam, Cooling | 16,755GJ <input checked="" type="checkbox"/> |
| ● Water | 15.6 _{×10⁴} m ³ <input checked="" type="checkbox"/> |

| OUTPUT | |
|---------------------------|--|
| CO ₂ emissions | 1.4 _{×10⁴} t <input checked="" type="checkbox"/> |
| Volume of waste | 2,036.4t <input checked="" type="checkbox"/> |

■ Scope: Kajima Corporation only

- Construction sites: all domestic and overseas sites (excluding domestic affiliate companies and overseas subsidiaries)
- Offices: offices of Kajima corporation and overseas offices (excluding domestic affiliate companies and overseas subsidiaries)

■ Regarding third party verification

- Environmental performance data for FY2018
- Greenhouse gas emissions (Scope 1, 2, 3), energy use, clean water use, hazardous materials and waste emissions were verified by Japan Quality Assurance Organization (JQA).

Items indicated with were verified by the third party. (Verification document attached to the end page)

Zero Carbon

Any greenhouse gasses other than CO₂ are not emitted through our business operations.

CO₂ emissions from construction sites

(FY)

| | | 1990 | 2014 | 2015 | 2016 | 2017 |
|----------------|--|------|------|------|------|------|
| Emissions | ×10 ⁴ t-CO ₂ | 46.8 | 26.2 | 26.2 | 25.8 | 27.4 |
| Basic unit | t-CO ₂ /10 ² million ¥ | 25.8 | 22.2 | 21.5 | 21.5 | 21.4 |
| Reduction rate | % | — | 14 | 16.5 | 16.6 | 16.9 |

| | | 2013 | 2018 |
|----------------|--|------|--|
| Emissions | ×10 ⁴ t-CO ₂ | 22.8 | 25.1 <input checked="" type="checkbox"/> |
| Basic unit | t-CO ₂ /10 ² million ¥ | 22.0 | 20.0 <input checked="" type="checkbox"/> |
| Reduction rate | % | — | 9.0 <input checked="" type="checkbox"/> |

* Since the results of FY2018, the base year of reduction rate has been changed from FY1990 to FY2013.

Scope type CO₂ emissions (construction sites and offices)

(FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|---------|------------------------------------|------|------|------|------|--|
| Scope-1 | ×10 ⁴ t-CO ₂ | 20.4 | 20.4 | 18.5 | 19.0 | 20.5 <input checked="" type="checkbox"/> |
| Scope-2 | ×10 ⁴ t-CO ₂ | 7.3 | 7.4 | 8.8 | 9.8 | 6.0 <input checked="" type="checkbox"/> |

Energy Consumption

(FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|--|----------------------|-------|-------|-------|-------|---|
| Total amount of energy consumption* | ×10 ⁹ kWh | 117.5 | 118.6 | 120.1 | 113.6 | 115.4 <input checked="" type="checkbox"/> |
| Fossil fuels consumption | ×10 ⁹ kWh | 81.6 | 81.4 | 74 | 75.9 | 81.8 <input checked="" type="checkbox"/> |
| Construction sites | ×10 ⁹ kWh | 81.3 | 81.2 | 73.7 | 75.6 | 81.6 <input checked="" type="checkbox"/> |
| Offices | ×10 ⁹ kWh | 0.3 | 0.2 | 0.3 | 0.3 | 0.2 <input checked="" type="checkbox"/> |
| Purchased electricity | ×10 ⁹ kWh | 12.8 | 13.1 | 16.4 | 13.5 | 11.9 <input checked="" type="checkbox"/> |
| Construction sites | ×10 ⁹ kWh | 10.2 | 10.6 | 13.8 | 10.8 | 9.4 <input checked="" type="checkbox"/> |
| Offices | ×10 ⁹ kWh | 2.6 | 2.5 | 2.6 | 2.7 | 2.5 <input checked="" type="checkbox"/> |
| Steam/Heating/Cooling consumption(only office) | ×10 ⁹ kWh | 0.7 | 1.0 | 0.7 | 0.6 | 0.6 <input checked="" type="checkbox"/> |

* The total amount of energy consumption is different from the simple total value of each energy consumption, since it sums up the value obtained by converting the purchased electric energy into the primary energy.

Contribution amount of indirect CO₂ reduction

(FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|--|------------------------------------|------|------|-------|------|-------------------------------|
| Contribution amount of CO ₂ reduction attributable to green procurement (blast furnace cement/concrete) | ×10 ⁴ t-CO ₂ | 8.6 | 9.9 | 10.4 | 10.0 | 9.4 <input type="checkbox"/> |
| Contribution amount of CO ₂ reduction attributable to energy-saving design of buildings | ×10 ⁴ t-CO ₂ | 80.5 | 76.6 | 129.3 | 39.0 | 31.3 <input type="checkbox"/> |
| Total | ×10 ⁴ t-CO ₂ | 89.1 | 86.5 | 139.7 | 49.0 | 40.7 <input type="checkbox"/> |

* From FY2017, the CO₂ emission amount is calculated by multiplying annual contribution of CO₂ reduction attributable to energy-saving design of buildings, which are designed internally and completed in the FY, by the life-cycle of buildings (30years).
The previous year releases have been re-calculated using to align with this definition.

Zero Waste

Overseas construction sites are excluded from the calculation because standards and treatment methods for waste are greatly different from country to country.

Volume of construction waste and final disposal volume

(FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|---|--------------------|-------|-------|-------|-------|---|
| Volume | ×10 ⁴ t | 197.5 | 248.6 | 230 | 198.8 | 199.4 <input checked="" type="checkbox"/> |
| Volume (excluding sludge) | ×10 ⁴ t | 132.6 | 162.6 | 123.6 | 123.4 | 130.2 <input checked="" type="checkbox"/> |
| Final disposal Volume | ×10 ⁴ t | 13.9 | 16.1 | 13.2 | 4.8 | 8.5** <input checked="" type="checkbox"/> |
| Final disposal Volume (excluding sludge) | ×10 ⁴ t | 4.5 | 5.0 | 3.3 | 2.6 | 5.8 <input checked="" type="checkbox"/> |
| Final disposal rate | % | 7.1 | 6.5 | 5.8 | 2.4 | 4.3 <input checked="" type="checkbox"/> |
| Final disposal rate (excluding sludge) | % | 3.4 | 3.1 | 2.7 | 2.1 | 4.5 <input checked="" type="checkbox"/> |

*Total waste disposal volume: total volume from construction sites (the table above) and offices (the table: volume of offices waste) is 86,850t

Waste treatment by category

(FY)

| Construction waste | | Concrete remnants | | | Asphalt Concrete remnants | | | Wood scrap | | | |
|---------------------|-----------------------|---------------------|-----------|---------|---|---------|---------|---|--------|--------|--|
| | | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | |
| Processing Category | Recycled volume | t | 869,384 | 827,177 | 797,971 <input checked="" type="checkbox"/> | 109,495 | 135,460 | 139,679 <input checked="" type="checkbox"/> | 39,251 | 31,011 | 42,700 <input checked="" type="checkbox"/> |
| | Reduction volume | t | 8 | 119 | 28 <input checked="" type="checkbox"/> | 22 | 23 | 26 <input checked="" type="checkbox"/> | 529 | 506 | 673 <input checked="" type="checkbox"/> |
| | Final disposal volume | t | 1,444 | 831 | 1,994 <input checked="" type="checkbox"/> | 318 | 490 | 439 <input checked="" type="checkbox"/> | 185 | 288 | 421 <input checked="" type="checkbox"/> |
| Total volume | | t | 870,836 | 828,127 | 799,992 <input checked="" type="checkbox"/> | 109,835 | 135,972 | 140,144 <input checked="" type="checkbox"/> | 40,235 | 31,806 | 43,794 <input checked="" type="checkbox"/> |
| Construction waste | | Construction sludge | | | Mixed waste | | | | | | |
| | | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | | | | |
| Processing Category | Recycled volume | t | 892,615 | 647,646 | 601,964 <input checked="" type="checkbox"/> | 23,540 | 27,742 | 35,982 <input checked="" type="checkbox"/> | | | |
| | Reduction volume | t | 70,268 | 76,445 | 62,959 <input checked="" type="checkbox"/> | 2,413 | 2,413 | 2,177 <input checked="" type="checkbox"/> | | | |
| | Final disposal volume | t | 99,168 | 22,404 | 26,601 <input checked="" type="checkbox"/> | 8,232 | 7,442 | 13,415 <input checked="" type="checkbox"/> | | | |
| Total volume | | t | 1,062,051 | 746,495 | 691,524 <input checked="" type="checkbox"/> | 34,185 | 37,596 | 51,574 <input checked="" type="checkbox"/> | | | |

Recycle rate by waste category

(FY)

| Construction waste | | Concrete remnants | | | Asphalt Concrete remnants | | | Wood scrap | | | |
|---------------------|---------------------|---------------------|------|------|--|------|------|--|------|------|--|
| | | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | |
| Processing Category | Recycled rate | % | 99.8 | 99.9 | 99.7 <input checked="" type="checkbox"/> | 99.7 | 99.6 | 99.7 <input checked="" type="checkbox"/> | 98.2 | 97.5 | 97.5 <input checked="" type="checkbox"/> |
| | Reduction rate | % | 0.0 | 0.0 | 0.0 <input checked="" type="checkbox"/> | 0.0 | 0.0 | 0.0 <input checked="" type="checkbox"/> | 1.3 | 1.6 | 1.5 <input checked="" type="checkbox"/> |
| | Final disposal rate | % | 0.2 | 0.1 | 0.2 <input checked="" type="checkbox"/> | 0.3 | 0.4 | 0.3 <input checked="" type="checkbox"/> | 0.5 | 0.9 | 1.0 <input checked="" type="checkbox"/> |
| Total | | % | 100 | 100 | 100 <input checked="" type="checkbox"/> | 100 | 100 | 100 <input checked="" type="checkbox"/> | 100 | 100 | 100 <input checked="" type="checkbox"/> |
| Construction waste | | Construction sludge | | | Mixed waste | | | | | | |
| | | 2016 | 2017 | 2018 | 2016 | 2017 | 2018 | | | | |
| Processing Category | Recycled rate | % | 84.0 | 86.8 | 87.0 <input checked="" type="checkbox"/> | 68.9 | 74.6 | 69.8 <input checked="" type="checkbox"/> | | | |
| | Reduction rate | % | 6.6 | 10.2 | 9.1 <input checked="" type="checkbox"/> | 7.1 | 5.3 | 4.2 <input checked="" type="checkbox"/> | | | |
| | Final disposal rate | % | 9.3 | 3.0 | 3.8 <input checked="" type="checkbox"/> | 24.1 | 20.0 | 26.0 <input checked="" type="checkbox"/> | | | |
| Total | | % | 100 | 100 | 100 <input checked="" type="checkbox"/> | 100 | 100 | 100 <input checked="" type="checkbox"/> | | | |

Zero Waste

Emissions by waste category (FY2018)

| Construction waste | Volume | Percentage of waste volume |
|---------------------------|---|---|
| Concrete remnants | 799,992t <input checked="" type="checkbox"/> | 40% <input checked="" type="checkbox"/> |
| Asphalt Concrete remnants | 140,144t <input checked="" type="checkbox"/> | 7% <input checked="" type="checkbox"/> |
| Wood scrap | 43,794t <input checked="" type="checkbox"/> | 2% <input checked="" type="checkbox"/> |
| Construction sludge | 691,524t <input checked="" type="checkbox"/> | 35% <input checked="" type="checkbox"/> |
| Mixed waste | 51,574t <input checked="" type="checkbox"/> | 3% <input checked="" type="checkbox"/> |
| Others | 266,671t <input checked="" type="checkbox"/> | 13% <input checked="" type="checkbox"/> |
| Total volume | 1,993,699t <input checked="" type="checkbox"/> | 100% <input checked="" type="checkbox"/> |

Emissions by construction type (FY2018)

| Construction waste | New construction | | Demolition | | Others | |
|---------------------------|---|---|---|---|---|---|
| | Volume | Percentage of waste volume | Volume | Percentage of waste volume | Volume | Percentage of waste volume |
| Concrete remnants | 208,472t <input checked="" type="checkbox"/> | 20% <input checked="" type="checkbox"/> | 520,760t <input checked="" type="checkbox"/> | 66% <input checked="" type="checkbox"/> | 70,760t <input checked="" type="checkbox"/> | 47% <input checked="" type="checkbox"/> |
| Asphalt Concrete remnants | 63,247t <input checked="" type="checkbox"/> | 6% <input checked="" type="checkbox"/> | 59,186t <input checked="" type="checkbox"/> | 7% <input checked="" type="checkbox"/> | 17,712t <input checked="" type="checkbox"/> | 12% <input checked="" type="checkbox"/> |
| Wood scrap | 26,690t <input checked="" type="checkbox"/> | 3% <input checked="" type="checkbox"/> | 11,842t <input checked="" type="checkbox"/> | 1% <input checked="" type="checkbox"/> | 5,263t <input checked="" type="checkbox"/> | 3% <input checked="" type="checkbox"/> |
| Construction sludge | 16,968t <input checked="" type="checkbox"/> | 2% <input checked="" type="checkbox"/> | 25,266t <input checked="" type="checkbox"/> | 3% <input checked="" type="checkbox"/> | 9,341t <input checked="" type="checkbox"/> | 6% <input checked="" type="checkbox"/> |
| Mixed waste | 82,104t <input checked="" type="checkbox"/> | 8% <input checked="" type="checkbox"/> | 117,138t <input checked="" type="checkbox"/> | 15% <input checked="" type="checkbox"/> | 67,429t <input checked="" type="checkbox"/> | 44% <input checked="" type="checkbox"/> |
| Others | 585,333t <input checked="" type="checkbox"/> | 56% <input checked="" type="checkbox"/> | 52,986t <input checked="" type="checkbox"/> | 7% <input checked="" type="checkbox"/> | 53,206t <input checked="" type="checkbox"/> | 35% <input checked="" type="checkbox"/> |
| Total volume | 982,812t <input checked="" type="checkbox"/> | 100% <input checked="" type="checkbox"/> | 787,177t <input checked="" type="checkbox"/> | 100% <input checked="" type="checkbox"/> | 223,710t <input checked="" type="checkbox"/> | 100% <input checked="" type="checkbox"/> |

Volume of offices waste

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|---------|---|-------|---------|---------|---------|---|
| Offices | t | 974.6 | 1,389.6 | 1,414.8 | 1,942.4 | 2,036.4 <input checked="" type="checkbox"/> |

Water consumption

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|--------------------|---------------------------------|--------------|--------------|--------------|--------------|---|
| Construction sites | ×10 ⁴ m ³ | 164.2 | 141.7 | 159.7 | 86.5 | 71.3 <input checked="" type="checkbox"/> |
| Offices | ×10 ⁴ m ³ | 15.0 | 13.6 | 12.7 | 14.8 | 15.6 <input checked="" type="checkbox"/> |
| Total | ×10 ⁴ m ³ | 179.2 | 155.3 | 172.4 | 101.3 | 86.9 <input checked="" type="checkbox"/> |

Usage rate of recycled materials

| | | | 2016 | 2017 | 2018 |
|-----------|----------------------------------|---|-----------|-----------|------------------------------------|
| Cement | Total usage | t | 1,250,000 | 1,270,000 | 1,460,063 <input type="checkbox"/> |
| | Recycled material usage | t | 409,000 | 390,314 | 368,654 <input type="checkbox"/> |
| | Usage rate of recycled materials | % | 33 | 31 | 25 <input type="checkbox"/> |
| Aggregate | Total usage | t | 565,000 | 909,000 | 674,733 <input type="checkbox"/> |
| | Recycled material usage | t | 209,000 | 278,000 | 445,273 <input type="checkbox"/> |
| | Usage rate of recycled materials | % | 37 | 31 | 66 <input type="checkbox"/> |
| Asphalt | Total usage | t | 17,000 | 54,000 | 53,947 <input type="checkbox"/> |
| | Recycled material usage | t | 13,000 | 43,000 | 44,656 <input type="checkbox"/> |
| | Usage rate of recycled materials | % | 76 | 80 | 83 <input type="checkbox"/> |
| Total | Total usage | t | 1,832,000 | 2,233,000 | 2,188,743 <input type="checkbox"/> |
| | Recycled material usage | t | 631,000 | 711,000 | 858,583 <input type="checkbox"/> |
| | Usage rate of recycled materials | % | 34 | 32 | 39 <input type="checkbox"/> |

Zero Impact

Recover amount of CFCs & halons (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------|---|------|------|------|------|---|
| Recover amount | t | 6.8 | 3.4 | 0.1 | 5.3 | 1.5 <input checked="" type="checkbox"/> |

Recover amount of used florescent lamp (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------|---|------|------|------|------|--|
| Recover amount | t | 47.3 | 48.1 | 34.9 | 42.2 | 77.9 <input checked="" type="checkbox"/> |

Disposal volume of PCB include equipment (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|-----------------|--|------|------|------|------|--|
| Number of items | | 940 | 52 | 24 | 8 | 22 <input checked="" type="checkbox"/> |

Disposal volume of hazardous materials (published from FY2017) (FY)

| | | | 2018 |
|-----------------|---|--|---|
| Number of items | t | Fluorocarbon/ halon, fluorescent lamps (mercury), asbestos and other hazardous materials | 523,009 <input checked="" type="checkbox"/> |

Recover amount of materials containing asbestos (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------|---|----------|----------|----------|----------|--|
| Recover amount | t | 13,946.3 | 21,329.2 | 13,250.5 | 17,490.1 | 56,926.0 <input checked="" type="checkbox"/> |

Number of soil contamination surveys (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|--|--|------|------|------|------|-----------------------------|
| Number of surveys as a designated institution | | 5 | 5 | 17 | 17 | 14 <input type="checkbox"/> |
| Number of law investigation included in above number | | 1 | 0 | 5 | 5 | 7 <input type="checkbox"/> |

Air pollutant emissions (FY)

| | | 2014 | 2015 | 2016 | 2017 | 2018 |
|-----|---|-------|-------|-------|-------|---|
| NOX | t | 1,340 | 1,340 | 1,220 | 1,250 | 1,346 <input checked="" type="checkbox"/> |
| SOX | t | 200 | 200 | 180 | 185 | 200 <input checked="" type="checkbox"/> |

2018 Environmental accounting report

1. Overview

Kajima has shifted to the segment accounting, which was limited to the construction waste the subject of environmental accounting in the FY 2010.

- Construction waste is managed by manifest system, together with high accuracy of numerical value (product category of emissions and disposal amount).
- Construction waste revealed to be the largest cost factor, which accounts for half of the total environmental cost based on the survey results of environmental accounting.
- Waste disposal is evaluated from both aspects of cost and environmental impact, and use it as an incentive for zero emissions.

2. Result on major construction waste

| Construction waste | Volume of waste (171×10 ⁴ t) | Processing cost (144.6×10 ² million ¥) | CO ₂ emissions (1.1×10 ⁴ t) |
|--------------------------------------|---|---|---|
| Construction sludge | 681,413t | 6,747 x million ¥ | 4,714t |
| Concrete remnants | 798,713t | 4,065 x million ¥ | 4,010t |
| Asphalt concrete remnants | 140,143t | 633 x million ¥ | 351t |
| Mixed waste (organic) | 41,822t | 1,904 x million ¥ | 1,731t |
| Mixed waste (inorganic) | 2,166t | 77 x million ¥ | 72t |
| Wood scrap | 43,773t | 1,036 x million ¥ | 611t |
| Total | 1,708,029t | 14,463 x million ¥ | 11,490t |
| reference: All construction waste | 1,740,480t | - | 12,454t |
| Percentages of major wastes | 92% | | 92% |

Characteristics of the construction industry include the following.

- Wood scrap & mixed waste have large impact on treatment costs compared to emissions.
- Concrete remnants & asphalt concrete remnants are easily recycled, and, the impact on CO₂ emissions and the cost are small compared to the emissions.

3. Evaluation

- CO₂ emission caused by waste disposal in general is equivalent to over 5% of 25k tons, the CO₂ emissions from the construction work. (FY2017: 4%)
- Waste disposal cost accounts for 1.2% of value of construction work. (slightly increased from FY2017: 1.1%)

4. R&D investment on addressing environmental issues

- R&D investment for addressing environmental issues in fiscal 2018 amounted to 3,900 million yen.

Calculation method

[Quantity]

- All quantity data of waste manifests are aggregated at Kajima's environmental information system.

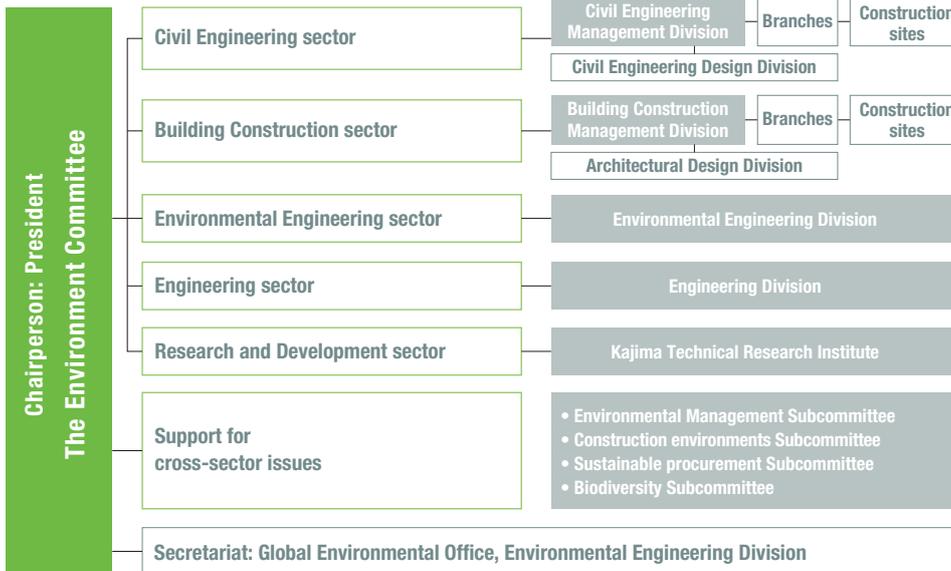
[Cost]

- The processing unit price of each project was aggregated and set the average unit cost for each branch by-item.

[CO₂ emission]

- In the Kanto area, waste disposal sites are selected for each item, then CO₂ emissions per treatment volume are calculated based on processing costs, energy consumption, maintenance / expendable items and facility construction costs.
- As for managed waste disposal sites, CO₂ emissions are estimated based on the existing survey literatures.
- The boundary is set to intermediary processing facilities and disposal sites which are first delivered from construction sites. Subsequent facilities are excluded.
- Project sites outside of Japan are excluded since applicable standards and treatment methods of construction waste vary widely from country to country.

Environmental Management System



Kajima operates environmental management systems (EMS) that are compliant with ISO 14001. The Environment Committee is headed by the President and implements initiatives in each of five sectors: civil engineering, building construction, environmental engineering, engineering, and research and development.

Four subcommittees address environmental management, construction environments, sustainable procurement, and biodiversity as cross-sector issues.

Environmental initiatives for domestic Group companies are primarily focused on construction-related companies, due to their high environmental impact.

Environmental Management System Certification



Independent Verification Report



No.1811003636

Independent Verification Report

To: Kajima Corporation

1. Objective and Scope

Japan Quality Assurance Organization (hereafter "JQA") was engaged by Kajima Corporation. (hereafter "the Company") to provide an independent verification on "Kajima Corporation - Calculation Results for FY2018* environmental performance data, revised July 8, 2019" (hereafter "the Report"). The content of our verification was to express our conclusion, based on our verification procedures, on whether the statement of information regarding greenhouse gas (hereafter "GHG") emissions; energy use (incl. data converted into energy equivalents); clean water use; waste emissions; emissions of the 13 specified chemical substances under Chemical Substances Control Law; and NOx and SOx emissions in the Report was correctly measured and calculated, in accordance with the "Kajima Corporation - Calculation rule for environmental performance data" (hereafter "the Rule"). The purpose of the verification is to evaluate the Report objectively and to enhance the credibility of the Report. *The fiscal year 2018 of the Company ended on March 31, 2019.

2. Procedures Performed

JQA conducted verification in accordance with "ISO 14064-3" for GHG emissions for Scope 1, 2 and 3 and energy use (incl. data converted into energy equivalents), and with "ISAE3000" for clean water use; waste emissions; emissions of the 13 specified chemical substances under Chemical Substances Control Law; and NOx and SOx emissions, respectively. The scope of this verification assignment covers Scope 1, 2 and 3 (category: 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12 and 13) as GHG emissions; energy use (incl. data converted into energy equivalents); clean water use; waste emissions; emissions of the 13 specified chemical substances under Chemical Substances Control Law; and NOx and SOx emissions. The verification was conducted to a limited level of assurance and quantitative materiality was set at 5 percent each of the total emissions and total amount of energy use and clean water use in the Report. The organizational boundaries of this verification covers office-sites of 73 domestic bases and 5 international offices, and on-site for construction and civil engineering sites in Kajima Corporation.

Our verification procedures included:

- Visiting the Company's head office to perform validation to check the Rule and conduct verification. Verifying to check monitoring and calculation system; calculation scenario; and cross-check activity data against evidence.
- Conducting verification by sampling methods with activity amount data from each sites, to evaluate accuracy of calculated results for GHG emissions (Scope 1 and 2), energy use (incl. data converted into energy equivalents); clean water use; waste emissions.
- Sampling sites were 3 office sites, 3 out of 31 construction sites (3 out of 29 for clean water) and 3 out of 50 civil engineering sites (3 out of 35 or clean water), and total construction and civil engineering sites were selected by the Company.

3. Conclusion

Based on the procedures described above, nothing has come to our attention that caused us to believe that the statement of the information regarding the Company's FY2018 GHG emissions (Scope 1, 2 and 3); energy use (incl. data converted into energy equivalents); clean water use; waste emissions; emissions of the 13 specified chemical substances under Chemical Substances Control Law; and NOx and SOx emissions in the Report is not materially correct, or has not been prepared in accordance with the Rule.

4. Consideration

The Company was responsible for preparing the Report, and JQA's responsibility was to conduct verification of GHG emissions (Scope 1, 2 and 3); energy use (incl. data converted into energy equivalents); clean water use; waste emissions; emissions of the 13 specified chemical substances under Chemical Substances Control Law; and NOx and SOx emissions in the Report only. There is no conflict of interest between the Company and JQA.

Sumio Asada, Board Director

For and on behalf of Japan Quality Assurance Organization
1-25, Kandasudacho, Chiyoda-ku, Tokyo, Japan
July 25, 2019