## Environmental Targets (FY2021-2023) and FY2023 Actual Figures

		Three-Year (FY2021–2023)Targets	FY2023 Results
Carbon Neutrality	Construction	<ul> <li>Reduce CO₂ emissions per unit of sales by 26% compared to FY2013→7% compared to FY2021</li> </ul>	Reduced by 0.2% compared to FY2021
	Design	<ul> <li>Deepen ZEB technologies that contribute to the decarbonization of customer companies. Strengthen promotion of the use of labeling systems such as ZEB and Building-Housing Energy-efficiency Labeling System (BELS)</li> <li>Deepen energy management technologies</li> </ul>	<ul> <li>Scope 3 (Downstream)</li> <li>Pushed the use of ZEB/ZEH labeling systems: 52% of new construction JOB Acquired ZEB/ZEH certification: 7 projects</li> <li>Non-residential energy conservation performance: BEI load average 0.64 (36% reduction)</li> <li>Deployment of renewable energy: 15 projects</li> <li>Scope 3 (Upstream)</li> <li>Application of environmentally friendly concrete: 17% of new construction JOB</li> <li>Application of electric furnace steel to major structural members: 50% of new construction JOB</li> </ul>
Recycle Resources	Construction	<ul> <li>Less than 3% final waste disposal including sludge</li> </ul>	<ul> <li>3.0% final waste disposal including sludge</li> </ul>
	Design	<ul> <li>Implement green procurement</li> </ul>	<ul> <li>Implement green procurement: Average of 5.6 items proposed</li> </ul>
Harmoniously Co- Existing with Nature	Design	Implement outstanding biodiversity projects	<ul> <li>Selected six outstanding biodiversity projects (building construction: 11, civil engineering: 1, frontier: 2)</li> </ul>
	Construction	<ul> <li>Reduce the impact of construction on the natural environment (particularly through management of hazardous materials and polluted water)</li> </ul>	<ul> <li>No significant legal violations or environmental impacts</li> </ul>
Common Foundation Initiative Areas	Research and Development	<ul> <li>We will work in close cooperation with the entire company to continue our activities with the following target in order to contribute to Triple Zero 2050:</li> <li>Deployment of more than six specific results of basic research and development over three years</li> </ul>	<ul> <li>Environment-related research and development activities</li> <li>Number of environmentally friendly technology developments (environmentally designated themes): 17 implemented</li> <li>Number of patents: 20</li> <li>Number of papers: 40</li> <li>Number of actual applications: 34</li> <li>Publicity for environment-related research results</li> <li>PR within and outside the company: 77</li> </ul>
	Engineering	<ul> <li>Respond to changes in social conditions and customer requirements</li> <li>Promote the prevention of environmental accidents involving various chemical substances</li> </ul>	<ul> <li>Confirmed Triple Zero (ZERO-CARBON, ZERO-WASTE) support for each project.</li> <li>Verified each project's compliance with various chemical substances</li> <li>Utilizing wastewater treatment technology to help increase orders</li> </ul>
	Environmental Engineering	<ul> <li>Promote environmental management in concert with Group companies</li> <li>Make technical innovations and create projects based on Triple Zero 2050</li> </ul>	<ul> <li>Examined new goals/roadmap for decarbonization/ resource recycling/nature revitalization and formulated the Kajima Environmental Vision 2050plus</li> <li>Obtained SBT by setting a target value for the entire Kajima Group's decarbonization in FY2030</li> <li>Currently promoting projects in various fields including renewable energy, resource recycling, environmental infrastructure, and natural revitalization</li> </ul>