

10 Year Highlights

Kajima Corporation and Consolidated Subsidiaries as of or years ended March 31

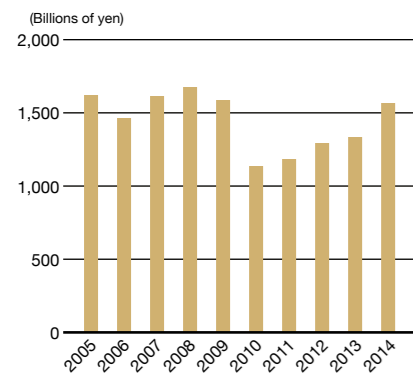
		2005 (Note 3)	2006 (Note 3)	2007 (Note 3)	2008 (Note 3)
Millions of yen					
Results of Operations					
Construction Contract Awards	GRAPH 1	¥1,619,394	¥1,462,799	¥1,612,531	¥1,677,272
Revenues	GRAPH 2	1,682,499	1,770,835	1,891,367	1,894,045
Operating Income (Loss)	GRAPH 3	47,008	55,633	55,416	18,097
Net Income (Loss)	GRAPH 4	13,111	22,108	41,311	40,709
Financial Position					
Total Assets	GRAPH 5	¥1,817,730	¥1,905,965	¥2,107,222	¥1,918,396
Total Equity	GRAPH 6	219,231	297,012	350,969	305,449
Interest-bearing Debt		475,820	458,506	463,859	473,801
Cash Flow					
Cash Flow from Operating Activities		¥ 87,489	¥ 53,403	¥ (4,133)	¥ (52,541)
Cash Flow from Investing Activities		16,105	(14,845)	22,117	3,021
Cash Flow from Financing Activities		(71,359)	(35,999)	(4,845)	(7,679)
Yen					
Per Share Data					
Basic Net Income (Loss) per Share (Note 2)	GRAPH 4	¥ 12.18	¥ 20.81	¥ 39.29	¥ 39.13
Net Assets per Share		208.10	282.19	324.12	292.63
Cash Dividends per Share		6.0	6.0	7.0	7.0
%					
Financial Indicator					
Return on Equity (ROE)		6.0	8.6	13.0	12.8
Operating Margin	GRAPH 3	2.8	3.1	2.9	1.0
Stockholders' Equity Ratio	GRAPH 6	12.1	15.6	16.2	15.5
Debt Equity Ratio					
Debt Equity Ratio		2.17	1.54	1.36	1.59
Number of Shares Issued (Excluding Treasury Stock) (Thousand Shares)					
Number of Shares Issued		1,052,055	1,051,779	1,051,142	1,015,890
Number of Employees					
Number of Employees		16,003	15,951	14,837	14,934

	2009	2010	2011	2012	2013	2014	2014
Millions of yen							Thousands of U.S. Dollars (Note 1)
Construction Contract Awards	¥1,585,437	¥1,138,394	¥1,188,438	¥1,296,043	¥1,333,291	¥1,573,595	\$15,277,621
Revenues	1,948,540	1,637,362	1,325,680	1,457,754	1,485,020	1,521,192	14,768,854
Operating Income (Loss)	19,696	(6,762)	17,272	29,499	18,469	23,008	223,379
Net Income (Loss)	(6,297)	13,226	25,844	3,833	23,430	20,753	201,485
Total Assets	¥1,885,427	¥1,796,865	¥1,644,962	¥1,686,221	¥1,686,072	¥1,789,496	\$17,373,748
Total Equity	239,046	262,165	253,300	256,706	318,126	364,127	3,535,214
Interest-bearing Debt	540,537	620,052	558,974	525,713	480,143	444,709	4,317,563
Cash Flow from Operating Activities	¥ 16,126	¥ (76,943)	¥ 64,050	¥ 81,730	¥ 58,460	¥ 32,955	\$ 319,951
Cash Flow from Investing Activities	(30,572)	(5,742)	2,976	(38,724)	36,715	17,388	168,816
Cash Flow from Financing Activities	74,645	71,960	(50,580)	(37,753)	(58,629)	(17,159)	(166,592)
Yen							U.S. Dollars (Note 1)
Basic Net Income (Loss) per Share (Note 2)	¥ (6.20)	¥ 13.03	¥ 24.87	¥ 3.69	¥ 22.55	¥ 19.98	\$ 0.194
Net Assets per Share	227.56	251.97	243.35	247.12	308.49	354.62	3.443
Cash Dividends per Share	6.0	6.0	6.0	5.0	5.0	5.0	0.048
%							
Return on Equity (ROE)	—	5.4	10.0	1.5	8.1	6.0	
Operating Margin	1.0	(0.4)	1.3	2.0	1.2	1.5	
Stockholders' Equity Ratio	12.3	14.6	15.4	15.2	19.0	20.6	
Debt Equity Ratio	2.34	2.37	2.21	2.05	1.50	1.21	
Number of Shares Issued (Excluding Treasury Stock) (Thousand Shares)	1,015,569	1,039,288	1,039,173	1,038,835	1,038,778	1,038,396	
Number of Employees	15,608	15,189	15,083	15,149	15,468	15,391	

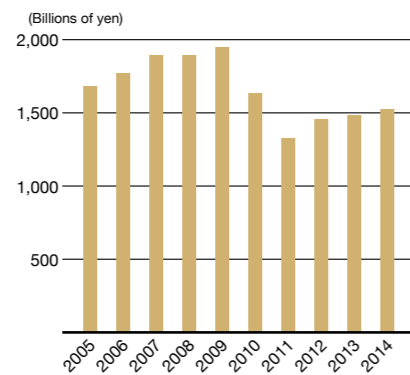
Notes: 1. The U.S. dollar amounts included herein are presented solely for the convenience of the reader. Such dollar amounts have been translated from yen at the approximate exchange rate in Tokyo on March 31, 2014 of ¥103 = U.S.\$1. The translations should not be construed as representations that Japanese yen have been, could have been or could in the future be converted into U.S. dollars at that or any other rate.
2. Basic net income (loss) per share is computed by dividing net income (loss) attributable to common stockholders by the weighted-average number of common shares outstanding for each fiscal year.

3. On September 5, 2008, Kajima Corporation (the "Company") announced that inappropriate transactions on computer software trading had been conducted at Taiko Trading Co., Ltd. ("Taiko"), a consolidated subsidiary of the Company. After the investigation, the Company determined that the accumulated total loss on circular transactions that occurred at Taiko was ¥6,742 million, and allocated this loss to the respective fiscal years. As a result, the consolidated financial statements for the years ended March 31, 2008, 2007, 2006 and 2005 have been restated. Regarding the effects of these restatements, please refer to the announcement by the Company on October 21, 2008.

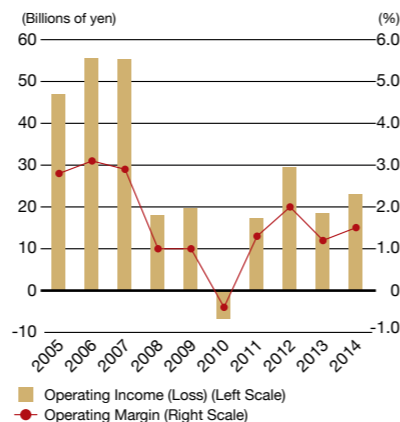
GRAPH 1: Construction Contract Awards



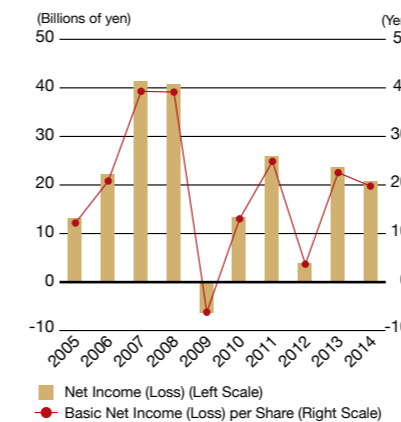
GRAPH 2: Revenues



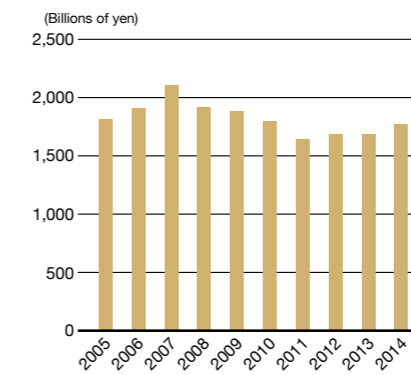
GRAPH 3: Operating Income (Loss) / Operating Margin



GRAPH 4: Net Income (Loss) / Basic Net Income (Loss) per Share



GRAPH 5: Total Assets



GRAPH 6: Total Equity / Stockholders' Equity Ratio

