Corporate Data



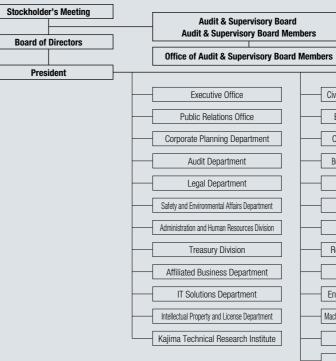
Corporate Profile

Company Name	
Head Office	
Established	
Incorporated	
Paid-in Capital	
Number of Employee	1
Business Domains	
Offices*	

Group Companies*

Kajima Corporation 3-1, Motoakasaka 1-chome, Minato-ku, Tokyo 107-8388, Japan 1840 1930 Over ¥81,400 million 7,611 (non-consolidated), 18,032 (group) Construction, real estate development, architectural design, civil engineering design, engineering, and other Head Office; Real Estate Development Division, Engineering Division, and Overseas Operations Division; Kajima Technical Research Institute; 12 branches; 27 offices in Japan; 41 offices outside Japan (in 19 countries and regions) 200 companies (including 89 in Japan and 111 outside Japan) *As of March 31, 2017

Corporate Organization



 Civil Engineering Management Division
 Business Development Division
 Civil Engineering Design Division
[
 Building Construction Management Division
[
 Architectural Design Division
 Sales and Marketing Division
 Nuclear Power Department
 Real Estate Development Division
 Engineering Division
 Environmental Engineering Division
 Machinery and Electrical Engineering Department
 Overseas Operations Division
 International Division

 Hokkaido Branch
Tohoku Branch
Kanto Branch
Tokyo Civil Engineering Branch
Tokyo Architectural Construction Branch
Yokohama Branch
Hokuriku Branch
Chubu Branch
Kansai Branch
Shikoku Branch
Chugoku Branch
Kyushu Branch

PRINCIPAL SUBSIDIARIES AND AFFILIATES OVERSEAS

POLAND UNITED KINGDOM FRANCE CZECH REPUBLIC

Kajima Europe Ltd.

Kajima **Overseas Asia** Pte Ltd SHANGHAI

INDIA HONG KONG TAIWAN MYANMAR THE PHILIPPINES

THAILAND VIETNAM



Australia Pty Ltd

MELBOURNE

Kajima Australia Pty Ltd

MELBOURNE Kajima Australia Pty Ltd Icon Co Pty Ltd Cockram Construction Australia Pty Ltd Icon Developments Australia Pty Ltd

HONOLULU

Kajima Corporation (China) Co., Ltd.

Shanghai

TAIWAN

Kajima U.S.A. Inc.

LOS ANGELES

ATLANTA Kajima U.S.A. Inc. Kajima International Inc. KBD Group, Inc. Batson-Cook Company Kajima Real Estate Developme Core5 Industrial Partners LLC

Kajima Europe Ltd.

- UNITED KINGDOM Kajima Europe Ltd. Kaiima Partnerships Ltd. Kajima Properties (Europe) Ltd.
- FRANCE Kajima Europe Lou Roucas S.A.R.L.
- CZECH REPUBLIC Kajima Czech Design and Construction s.r.o.
- POLAND Kajima Poland Sp. z o.o.

Kajima Overseas Asia Pte Ltd

- **SINGAPORE** Kajima Overseas Asia Pte Ltd Kajima Overseas Asia (HQ) Pte. Ltd. Kajima Design Asia Pte Ltd Kajima Development Pte. Ltd.
- INDONESIA PT Kajima Indonesia PT Senayan Trikarya Sempana PT Jimbaran Greenhill
- THAILAND Thai Kajima Co., Ltd. Ramaland Development Co., Ltd. Bang Tao Beach Ltd.
- MALAYSIA Kajima (Malaysia) Sdn. Bhd.

- **VIETNAM** Kaiima Vietnam Co., Ltd. Indochina Kajima Development Ltd.
- THE PHILIPPINES Kajima Philippines Inc.
- HONG KONG Allied Kajima Ltd.
- INDIA Kajima India Pvt. Ltd.
- MYANMAR Kajima Overseas Asia (HQ) Pte. Ltd., Myanmar Branch

Chung-Lu Construction Co., Ltd.

Batson-Cook Development Company

CLEVELAND NEW YORK

Kajima

Inc.

ATLANTA

LEÓN (MEXICO)

LOS ANGELES KCS West, Inc. Kajima Development Corporation

HONOLULU Hawaiian Dredging Construction Company, Inc.

CLEVELAND The Austin Company NEW YORK Development Ventures Group, Inc. Anglebrook Golf Club

LEÓN (MEXICO) Kajima Alberici Construcciones S.A.de C.V.

KAJIMA CORPORATE REPORT 2017 65

PRINCIPAL SUBSIDIARIES AND AFFILIATES

In Japan

name	Business description
tion	Interior design, consulting, interior and furniture-related business
Ltd.	Architectural design, facility design, and presentation
poration	Building structure design, consulting, and construction engineering
& Risk Services Corporation	Asset evaluation, soil environmental assessment, and disaster risk assessment
Design Inc.	Property exterior structure design, landscape planning, greening consulting, and town planning proposal
eering Inc.	Survey and diagnosis of civil engineering structures, new construction and repair/reinforcement design, and measurement management
ciates, Inc.	Urban planning, town planning support, public real estate utilization (PRE), public-private partnerships (PPP), and area management
Inc.	BIM-related information processing, software sales, and operational consulting
g Co., Ltd.	Sale and rental of construction equipment and materials, and subcontracting for various construction project
routing Co., Ltd.	Ground improvement, foundation construction, and soil remediation
d Co., Ltd.	Paving of roads, bridges, airports, etc., and manufacture and sale of paving materials
Works Co., Ltd.	Ocean port and coastal protection work, and geological surveying
s Corporation	Temporary staffing, subcontracting for construction projects, calculation and preparation of construction plan
ronment Engineering Corporation	Environmental and consulting work focused on water and waste
hatro Engineering Co., Ltd.	Construction machinery manufacturing
ovate Construction Co., Ltd.	Repair and reinforcement work for civil engineering structures, and sales of repair materials
co., Ltd.	Integrated facility construction, and renovation
co., Ltd.	Subcontracting for various construction projects by providing directly-employed skilled workers
s Co., Ltd.	Subcontracting for various facility construction projects by providing directly-employed skilled workers
mono Sogo Kanri Co., Ltd.	Building management
o Development Corporation	Leasing and operational management of real estate, and hotel management
state Co., Ltd.	Leasing, management, brokerage and appraisal of real estate
su Kaihatsu Co., Ltd.	Real estate leasing and operational management
daijima Building Co., Ltd.	Real estate leasing and operational management
ices Co., Ltd.	Travel agency, product sales, and business services
al Support, Inc.	Temporary staffing and human resources placement, and events planning
sing Corporation	Planning of construction projects, building and equipment leasing
nation Communication Technology Co., Ltd.	Design, operation and management of the Kajima Group's information communication technology infrastructure and various computer systems
o Engineering Co., Ltd.	Collection, transportation and processing of waste
IN Co., Ltd.	Public relations and advertising planning and production, as well as video production
Estate Investment Advisors Inc.	Real estate asset management, consulting, and buying, selling, and brokerage of beneficial interests of a tru
tute Publishing Co., Ltd.	Editing and publishing of books and publications
ko Kaihatsu Co., Ltd.	Management of the Takasaka Country Club golf course
a no Mori Co., Ltd.	Hotel management in Karuizawa, Nagano Prefecture
ort Corporation	Sale and management of vacation home property in Tateshina, Nagano Prefecture, as well as management of the Kajima Minami Tateshina golf course
en Resort, Inc.	Hotel and golf course management
t Corporation	Management of the Nasu Chifuriko Country Club golf course
n Golf Club Co., Ltd.	Golf course management
izawa Resort, Inc.	Management of a golf course, hotel, and ski resort
t Co n Gi iizav	rporation

FOUNDATIONS

THE KAJIMA FOUNDATION

Established in 1976 with the goal of promoting academic and cultural development in Japan, the Kajima Foundation offers research grants and assistance for international academic exchanges to support research that helps to improve people's lives in a wide spectrum of fields, including the natural sciences, humanities, and social sciences.

THE KAJIMA FOUNDATION FOR THE ARTS

The Kajima Foundation for the Arts, established in 1982, provides grants for research in the arts, related publications, international exchange, and projects to foster art dissemination, aiming to foster the arts and enrich Japanese culture.

KAJIMA INSTITUTE OF **INTERNATIONAL PEACE**

Established in 1966, the Kajima Institute of International Peace promotes international peace and strives to contribute to Japan's security. It studies and provides funding for research on international peace and security, economic matters, and issues concerning Japan's foreign relations, and then publishes the research findings.

KAJIMA SCULPTURE COMPETITION

Held every two years since 1989 as part of Kajima's cultural activities, the Kajima Sculpture Competition has consistently focused on the theme of "Sculpture, Architecture & Space," aiming to create a new space where sculptural art and architecture meet. The 15th Kajima Sculpture Competition takes place in 2017. Seen as a gateway to success for sculptors in Japan and around the world, the competition is sponsored by the Kajima Foundation for the Arts and the Kajima Foundation.

ATSUMI INTERNATIONAL SCHOLARSHIP FOUNDATION

Established in 1994, the Atsumi International Foundation provides student scholarships and develops international exchange programs. Aiming to build longlasting networks among recipients, the foundation also sponsors symposiums, forums, workshops, and study tours led by former program scholars, who now teach at universities worldwide. These events have been held annually in and outside Japan.

KAJIMA IKUEIKAI FOUNDATION

The Kajima Ikueikai Foundation, established in 1956, provides scholarships and financial assistance to university students in Japan, including students from other countries.

SHAREHOLDER INFORMATION AS OF MARCH 31, 2017

Number of Shares - Authorized	2,500,000,000
Number of Shares - Issued and Outstanding	1,057,312,022 (including treasury stock of 17,508,329 shares)
Number of Shareholders	63,298 (down 2,038 from fiscal 2015 end)

Major Shareholders

Shareholders	Number of shares (Thousand shares)	Shareholding (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	63,253	6.08
Japan Trustee Services Bank, Ltd. (Trust Account)	52,616	5.06
Shoichi Kajima	31,585	3.04
Sumitomo Mitsui Banking Corporation	20,442	1.97
Kajima Employee Stock Ownership	18,445	1.77
Japan Trustee Services Bank, Ltd. (Trust Account 5)	18,095	1.74
State Street Bank West Client - Treaty 505234	16,868	1.62
The Kajima Foundation	14,470	1.39
Japan Trustee Services Bank, Ltd. (Trust Account 1)	13,403	1.29
Japan Trustee Services Bank, Ltd. (Trust Account 2)	13,255	1.27

Notes 1. In addition to the above, Kajima Corporation has treasury stock of 17,508,329 shares.

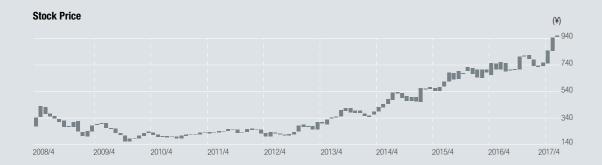
2. Shareholding was computed excluding total treasury stock.

Stock Ownership Breakdown

Financial institutions in Japan Financial instrument business operators in Japan Other corporations in Japan

Corporations and individuals outside Japan Individuals, etc.in Japan

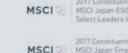
2017/3 26.67	2.54	12.64	28.63	29.52
0010/0 07 00	1 05	40.47	00.45	01.14
2016/3 27.29	1.95	13.17	26.45	31.14
2015/3 25.00	1.43	13.34	25.23	35.00



EXTERNAL RECOGNITION







2017 Constituent MSCI Japan Empowering Women Index (WIN)



(%)

EXECUTIVE OFFICERS AS OF JUNE 29, 2017

President Yoshikazu Oshimi KEISUKE KOSHIJIMA General Manager, Overseas Operations Division

General Manager, Yokohama Branch

Deputy General Manager, Tokyo Architectural

TAKAO NOMURA

KOICHI MATSUZAKI General Manager, Kansai Branch

JUN MATSUSHIMA

Managing Executive Officers

Katsumasa Kawamoto

General Manager, Hokuriku Branch

Deputy General Manager, Building

Construction Management Division

General Manager, Hokkaido Branch

Deputy General Manager, Civil Engineering

and Electrical Engineering Department

General Manager, Engineering Division

Deputy General Manager, Sales and

General Manager, Tokyo Civil Engineering

Deputy General Manager, Tokyo Architectural

Management Division, Overseeing Machinery

Construction Branch

Нітозні Іто

Isao Kinoshita

Yoshihisa Takada

HIDEYA MARUGAME

Shigeru Tomoda

Masaru Kazama

Καζυο Υαμαμοτο

YOSHINORI SAKAMOTO

General Manager, Business Development

Construction Branch

Kenji Otsu

Senior Supervisory Engineer

Υυτακά Καταγάμα

General Manager, Chubu Branch

Marketing Division

Branch

Division

Executive Vice Presidents

TAMIHARU TASHIRO

HIROYOSHI KOIZUMI General Manager, Building Construction Management Division

TAKASHI HINAGO General Manager, Sales and Marketing Division

MASAYASU KAYANO General Manager, Civil Engineering Management Division, Responsible for International Civil Engineering Operations

TERUAKI YAMAGUCHI General Manager, Real Estate Development Division

Καζυο Κομικα

Responsible for Building Structures and Research and Technology Development, Overseeing Intellectual Property and License Department

HIROSHI ISHIKAWA Responsible for Sales and Marketing

HIROMASA AMANO General Manager, Tokyo Architectural Construction Branch

Senior Executive Officers MASARU OZAKI General Manager, Architectural Design Division

YUTAKA TAKEDA General Manager, Administration and Human Resources Division, Overseeing Public Relations Office, Legal Department, and Safety and Environmental Affairs Department

MASAO OKA Responsible for Mechanical and Electrical Facilities

KENICHI SUZUKI Responsible for Civil Engineering Design

TAKESHI KATSUMI General Manager, Corporate Planning Department, Overseeing Affiliated Business Department and IT Solutions Department

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KENGO KONO General Manager, Kyushu Branch

TAKESHI TADOKORO General Manager, Kanto Branch

HIROSHI SHOJI General Manager, Tohoku Branch

KEN UCHIDA General Manager, Treasury Division

Executive Officers

MINORU DOHI Responsible for Algeria East-West Motorway Construction Project

TOSHIHARU TANAKA General Manager, International Division

TAKAO SHINKAWA General Manager, Environmental Engineering Division

YOSHIHIKO RIHO Deputy General Manager, Civil Engineering Management Division; General Manager, Planning Department

KIYOMI AIKAWA General Manager, Civil Engineering Design Division

NOBUTOYO OSHIMA Deputy General Manager, Real Estate Development Division

MASAHITO TANAAMI Deputy General Manager, Architectural Design Division

TAKAHARU FUKUDA Director, Kajima Technical Research Institute

HIROSHI KUNIHIRA Deputy General Manager, Architectural Design Division

YASUHIKO YAMADA Deputy General Manager, Tokyo Architectural Construction Branch

NORIO KITA Deputy General Manager, Architectural Design Division

KATSUNORI ICHIHASHI General Manager, Executive Office EIICHI TANAKA General Manager, Nuclear Power Department

SHIGERU YOSHIKAI Deputy General Manager, Architectural Design Division

MICHIYA UCHIDA Deputy General Manager, Overseas Operations Division

Koji Sugimoto President, Kajima Overseas Asia (HQ) Pte. Ltd.

SHUICHI OISHI President, Kajima Development Pte. Ltd.

KAZUYOSHI YONEZAWA Deputy General Manager, Tokyo Architectural Construction Branch

KOJI IKKATAI Deputy General Manager, Engineering Division

Osamu Shimoyasu Senior Supervisory Engineer

Koh KIMURA Senior Supervisory Engineer

HIDENOBU YOSHIDA General Manager, Shikoku Branch

MITSUHARU KODOI Deputy General Manager, Business Development Division

Ryuzo İKEGAMI General Manager, Chugoku Branch

SHINICHIRO SHIOZAWA Deputy General Manager, Sales and Marketing Division

MUNEHISA YOSHIMI Deputy General Manager, Sales and Marketing Division

MITSURU NIIZUMA Chief Secretary, Executive Office

NOBUHIRO KOBAYASHI Deputy General Manager, Tokyo Architectural Construction Branch